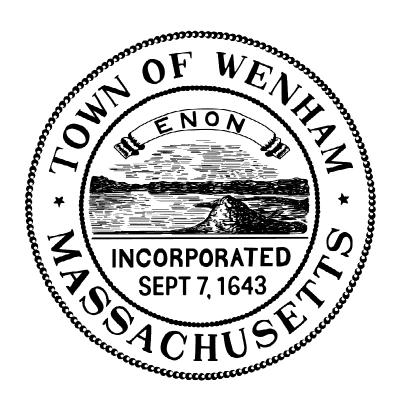
Annual Town Report
Part II
Warrant for the Annual Town Meeting
With Reports and Recommendations of
the Finance and Advisory Committee



Hearing on the Warrant Monday, July 6, 2020 via Zoom at 7:00 pm Meeting ID: 897 6034 4798

Annual Town Meeting Saturday, July 11, 2020 Pingree Park at 9:00 am

Election Day **Thursday, June 25, 2020**Buker School at 11:00 am to 7:00 pm

Please bring this Part II with you to the Hearing and Town Meeting. Matters to be voted on do not appear in Part I of the Town Report. The Town Report is available at wwww.wenhamma.gov and will be delivered to households by the end of July.

# Table of Contents for the Warrant for Annual Town Meeting on July 11, 2020

Article #	Title	Page Number
	Finance and Advisory Committee Annual Report	2
	Warrant for the Annual Town Meeting	7
A	Cemetery and Other Trust Funds	7
В	Cemetery Maintenance Fund Transfer	7
C	Transfer from Water Operating Budget to Water Capital Reserve Fund	8
D	Road Work – Chapter 90 Funding	8
1	Annual Operating Budget Appropriations—Town and Schools (balanced budget)	9
2	Use of Free Cash to Balance the Budget	9
	Notes to Recap Sheet	10
	Article 1 Budget Spreadsheet	11
3	Override - Town Annual Operating Budget	21
4	Override - Loose Leaf Pick-Up	21
5	Debt Authorization and Exclusion - Fire Truck	22
6	Override – Regional School District Annual Operating Budget	22
7	Debt Authorization and Exclusion – Regional School District Capital Plan	23
8	CPA Reservations and Appropriations	24
	Appendices	27

### Wenham Finance and Advisory Committee Fiscal 2021 Annual Report

To the Citizens of Wenham,

The Wenham Finance and Advisory Committee herein submits for your review, consideration, and action at the July 11, 2020 Annual Town Meeting, our recommended budget for the Fiscal Year (FY) 2021, which begins July 1, 2020.

The Town of Wenham continues to face many fiscal challenges. As we address our FY 2021 needs and as the budget plan clearly outlines, maintaining our town and educational services comes at a cost that is substantially greater than in previous fiscal years. The nature of the budgetary challenges remains that of expense increases outpacing revenue growth – the majority of which is levied property taxes.

With both Town expense increases and substantial increases to Wenham's assessment for the Hamilton Wenham Regional School District (HWRSD), the FY 2021 budget proposal process includes override articles as did the FY 2019 and FY 2020 budgets. Structurally similar to previous years, and in the interest of transparency, the FY 2021 primary financial articles represent incremental appropriations, as outlined below:

- Article 1 funds a budget within the Town's levy limit (increased by 2 ½ percent) with the assistance of \$499,085 of free cash recommended in Article 2.
- Article 3 funds the Town of Wenham Operating Budget with an incremental increase of \$237,924 (down from Original Override of \$361,640).
- Article 6 funds Wenham's share of the HWRSD assessment with an incremental increase of \$723,722.
- Combined, the primary budget overrides total \$961,646.

The FY 2021 operating budget reflects an increase of \$1,123,695, or 5.55% over the previous fiscal year, assuming the town and school operating overrides in Articles 3 and 6 pass at both Town Meeting and at the ballot. If the overrides do not succeed, the FY 2021 operating budget in Articles 1 and 2 reflects an increase of \$162,049, or 0.8%, over the previous fiscal year.

Article 4 includes the option for an additional \$50,000 to be raised through an override to allow the Town to hire an outside vendor to complete federally required storm water testing work. By funding this override, the Town would continue to provide loose leaf pick-up by the Department of Public Works (DPW). If this question were to fail, the DPW would complete the federally mandated storm water compliance in house and the Town would contract for \$12,000 for Casella (our current trash contractor) to complete two rounds of bagged leaf pick up.

#### **Schools Overview**

Early in the current FY 2020, the HWRSD forecasted a budget deficit of \$638,000, much of which was due to out of district special education placements. So, approaching this year's budget the HWRSD faced a budget imbalance. Ultimately, the HWRSD School Committee adopted a FY 2021 gross operational budget of \$38,297,952 which represents an increase over FY 2020 of 9.57%. The net operating budget increase is 8.57% reflecting changes in funding sources. The current HWRSD budget seeks to address some of the special education cost increases – enabling the District to bolster programming and serve these needs in house.

Turning to the student enrollment-based apportionment formula,

- Wenham student enrollment increased from 624 to 635 students
- Hamilton student enrollment increased from 1,091 to 1,130 students
- Wenham's share of the HWRSD operating budget increased from 35.95% to 36.14%

The HWRSD net assessment increased by \$959,124 or 9.14%, over the current fiscal year, \$56,189 of that increase is attributed to the apportionment shift alone. Post COVID-19, there have been reductions on the state revenue side for HWRSD which has led to reductions in the school budget, but the net assessments for the two Towns remain the same.

#### **Town Overview**

The FY 2021 budget reflects an increase of 1.81% in Town expenses, as detailed below. Among the key drivers of Town expense increases are health insurance benefits, which increased \$91,706 or 15% and trash services, which have increased \$45,132 or 11.2%. The Town is also seeing a minimal increase in revenue including state aid, local receipts, and free cash. As a result, despite new growth and the  $2\frac{1}{2}$ % annual increase, overall revenues only increase of 0.8% over last year (including the use of \$499,085 in free cash in Article 2).

#### **Salaries**

Town salaries increase by \$88,857 reflecting 2% increase overall due to 2% COLA increases, contractual step increases, up to 2% in non-union personnel merit increases, and salary adjustments for non-union positions within the ranges established in the compensation and classification schedule.

#### **Debt Service**

Debt payments of both principle and interest from the general fund operating budget will decrease \$90,687 from the current fiscal year to \$450,186, a decrease of 16.77%. This is due to the decreasing payments over time on the Town's outstanding debt.

Both the Town and HWRSD have put forward a debt exclusion question for approval by Town Meeting.

The Town's debt exclusion is for the first year of a 10 year borrowing for a Fire Department pumper truck. The estimated cost to the Town in FY 2021 is \$9,500 which includes interest for a bond anticipation note. This will be funded through a fire capital account due to cost savings from early payments made on the last fire truck purchased.

The HWRSD's debt exclusion is for \$958,000 in capital projects approved by the School Committee. Year 1 will include an interest payment of \$5,421, which is funded in the operating and debt appropriations for the Regional School District in Articles 1 and 6.

#### Free Cash

Free cash results from higher than expected revenue, or lower than expected expenditures (relative to one another). As with the prior two fiscal years, the FY 2021 budget includes the use of free cash (Article 2) in the amount of \$499,085. This reflects a decrease year over year of \$200,915 to ensure a minimum of \$250,000 in reserve, consistent with the Town's financial policy.

Available free cash was certified at \$954,005, so the use of \$499,085 in free cash to balance the budget and a net \$204,920 for capital commitments at a fall Town Meeting will leave a balance of \$250,000. Since year-to-year fluctuations in the amount of free cash generated by operations are possible, best practices in municipal financial management discourage the use of free cash for on-going operations support and suggest that free cash be used for one-time items such as capital or investment in reserves. We are pleased with the continued reduction with our use of free cash to balance the Town's operating budget; however, our structural deficit as a result of any free cash remains meaningful.

#### **Capital Expenditures**

The following capital commitments are made in Article 1 based on current lease agreements or necessary safety equipment. These were selected as minimum requirements and do not accurately reflect all of the necessary capital improvement items identified in either departmental budget requests or the Town's 5-year Capital Improvement Plan.

- \$40,000 for Highway Dept. backhoe lease
- \$21,000 for the Council on Aging roof
- \$35,000 for Highway Dept. front end loader lease
- \$12,133 for Police Dept. marked cruiser and administrative vehicle leases
- \$46,609 for Debt Service, including the last payments for Fire Pumper Truck and the Town's Financial Software

While Article 1 includes on-going and time-sensitive capital expenses, a Fall Town Meeting will include one-time capital expenditures. Additional capital improvement items would be recommended for funding in the fall with the use of free cash. These are one-time capital items that include critical infrastructure repairs and safety equipment. These items were identified in the Town's Capital Improvement Program, as shown in Appendix 2 of this Warrant Book and were all recommended by the Finance & Advisory Committee.

•	Highway Dept road capital	\$45,000
•	Fire – protective gear	\$30,800
•	Fire - SCBA (breathing apparatus)	\$15,000
•	Information Tech replacement computers	\$10,000
•	Information Tech website upgrade	\$13,500
•	Iron Rail - septic system design	\$10,000
•	Police – replacement cruiser	\$42,000
•	Police – replacement rifles (5) (Year 1 of 2)	\$ 7,000
•	Library - server replacement	\$18,000
•	Library - roof replacement	\$93,000

The Water Dept. is again seeking to transfer \$35,000 from the operating budget to the Capital Reserve account created last year for long term investments into the water infrastructure (Article C). The Water Dept. will also plan to seek a transfer from Water Surplus to the Water Capital Account at \$150,000 for the purchase of SCADA (Supervisory Control and Data Acquisition) system at a Fall Town Meeting.

The Iron Rail Commission will continue to cover debt service and previously deferred modest capital projects through the use of their revolving fund. These funds are generated by Iron Rail rental income, while the remainder of the Iron Rail rental income is included in General Fund Revenue.

#### Net Effect: Anticipated Tax Rate Impact of Articles 1, 3, 4 and 6

The chart below summarizes the incremental impact of each budget scenario presented in the Warrant. It starts with a levy limit budget that remains within the maximum allowable levy and then presents each potential override (Articles 3 and 6) and the impact of each on the tax rate. Please note that all three scenarios assume approval of Article 2 (the use of \$499,085 in free cash to balance the budget). Further, Article 4, which would fund the continuation of loose leaf pick-up, is contingent on the appropriation at Town Meeting and the ballot; if the Town Operating Override fails so too would Article 4.

#### **FY21 TAX RATE SCENARIOS**

	Levy Limit	FY 20	Est. Tax Rate	Resulting	Percent	Est.
	Impact	Tax	Impact of	estimated	Increase	Tax Bill
		Rate	Article	Tax Rate*	FY20 to FY21	Increase*
Articles 1 & 2, levy limit budget and free cash	N/A		+ \$0.54 /\$1,000	\$19.48	+2.9%	+ \$311
Article 3, Town Operating Override	Increase of \$237,924		+\$0.80 / 1,000	\$19.75	+4.2%	+ \$461
Article 6, School Operating Override	Increase of \$723,722	\$18.94	+\$1.35/\$1,000	\$20.29	+7.1%	+\$777
Articles 3 and 6 together	**Increase of \$961,646		+\$1.64/\$1,000	\$20.58	+8.7%	+\$944
Article 4, Loose Leaf Pick Up Override	Increase of \$50,000					
All 3 Operating Overrides	\$1,011,646		+\$1.70/\$1,000	\$20.64	+9.0%	+\$979

<sup>\*\*</sup>Assumes Articles 3 and 6 pass

If Articles 1 through 6 all pass at Town Meeting and Articles 3, 4, and 6 are approved through the ballot, households with the median assessed value in Wenham can expect a total tax increase of approximately \$979 over FY20.

#### Fiscal Outlook for FY 2021 and Beyond

The strong community desire to support our excellent education system remains, though the fiscal challenges have mounted. Given the increase in the HWRSD budget, educational costs now comprise 55.06% of the Town's budget (including the Vocational School), and annual levy limit increases through Proposition 2½ and new growth are unlikely to enable balanced budgeting without additional overrides in the coming years given expense growth rates. Consider that, over the past 3 fiscal years, the Town's levy limit has increased an average of \$786,148 (including overrides) (FY18-FY21), while over the same time period HWRSD assessments alone, for Wenham, have increased by an annual average of \$796,539. Despite the past two overrides, the Town still lacks the levy capacity to fund its operations without an override.

While the FY 2021 budget funds the Town's continuing operations, its capital needs remain deferred in part. An example of such deferral is the development of a Master Plan – one which would help guide the Town's future actions in a manner consistent with the wishes of its residents. While fiscally appropriate in the long run, such expenditures are deemed too great for the FY 2021 budget. The Town must seek out potential future development opportunities and determine willingness among residents to engage in development appropriate for the character of the Town.

<sup>\*</sup>Assumes median assessed home value remains at \$575,700

We remain confident that Wenham's financial operations are appropriately managed; a clean audit report for FY 2019 and a solid rating of AAA reflect the operational diligence. Finally, we are happy to share that Town's FY 2020 Budget Document received the Government Finance Officers Association (GFOA) Distinguished Budget Award, having been recognized for excellence in meeting best practices that ensure transparency and practical, intuitive flow of public budget information. This is the second year in a row the Town's Budget Document has been recognized.

We hope you will join us at the Warrant Hearing on Monday, July 6, at 7:00 PM via ZOOM and available on HWCAM.

WENHAM FINANCE AND ADVISORY COMMITTEE Alex Begin, Chair Michael Therrien, Vice-Chair Carrie Jelsma David Molitano James Purdy

# WARRANT FOR THE ANNUAL TOWN MEETING WENHAM, MASSACHUSETTS Saturday, July 11, 2020

Essex, ss

To either of the Constables of Wenham, in said County,

#### **GREETINGS:**

In the name of the Commonwealth of Massachusetts, you are hereby directed to notify the inhabitants of said Town qualified to vote in the Town Affairs and elections. The Town Meeting will take place at Pingree Park located on Main Street in said Town on Saturday, the eleventh of July, 2020 at 9:00 AM.

\* CONSENT CALENDAR FOR ARTICLES A-D\*

## **ARTICLE A:** Cemetery and Other Trust Funds

To see if the Town will vote to accept the Cemetery and other Trust Funds received in FY 2019, as printed in Part I of the Town Report and on file with the Town Clerk. Or take any other action relative thereto.

**Commentary:** This is a standard acceptance article required to enable expenditure of annually accruing funds from trust donations for general or restricted purposes as provided by the terms of the gift or trust.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0

*Vote needed: Simple Majority* 

### **ARTICLE B:** Cemetery Maintenance Fund Transfer

To see if the Town will vote to authorize the Treasurer to transfer the sum of \$6,000 from the Sale of Cemetery Lots - Receipts Reserved for Appropriation account to be used with the amounts appropriated for Highway Department expenditures under Article 1 for the care and operation of the three cemeteries in the Town of Wenham.

Or take any action relative thereto.

Commentary: The Sale of Cemetery Lots - Receipts Reserved for Appropriation account is restricted for expenditure for certain purposes, including costs to maintain the cemeteries. For many years, this service has been provided by DPW staff rather than a private grounds keeping service. The DPW estimates their cost to maintain the cemeteries totals approximately \$30,000 each year. Proceeds from burials and the sale of lots have historically directed about \$15,000-20,000 to the General Fund to help offset these expenses.

This article seeks to transfer \$6,000 from the Sale of Cemetery Lots - Receipts Reserved for Appropriation account to cover the balance of projected DPW General Fund expenses for cemetery maintenance next year. Based on historical sale of lot proceeds, transfers from this account at this level should continue to be self-sustaining over time, but due to current actuals has been reduced to \$6,000 from the previous figure of \$7,500.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0

Vote needed: Simple Majority

# ARTICLE C: Transfer from Water Operating Budget to Water Capital Reserve Fund

To see if the Town will vote to transfer the sum of \$35,000 from the FY 2021 Water operating budget into the Water Capital Reserve account.

Or take any other action relative thereto.

Commentary: The Water Department is responsible for the maintenance of more than 28 miles of water main throughout town. While most of this infrastructure is still in relatively good condition, it was all installed 40+ years ago and will need to be incrementally replaced over time in the coming years. This work will come at a significant cost, requiring a debt issuance that will be authorized by Town Meeting when the time comes. Several years ago, based on a permanent reduction in approximately \$35,000 in annual debt payments, Town Meeting approved a transfer of \$35,000 into a new capital reserve account in order to mitigate future impacts to the water rate from these capital projects.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0

Vote needed: Simple Majority

## **ARTICLE D:** Road Work – Chapter 90 Funding

To see if the Town will vote from available funds a sum of money for work on Town Roads, subject to conditions detailed by the Massachusetts Department of Transportation Highway Division, pursuant to MGL Chapter 30, Section 39M; Chapter 149, Section 44J; and Chapter 149, Section 26-27F; said work to conform to the requirements of the Massachusetts Department of Transportation Highway Division. Or take any other action relative thereto.

**Commentary:** This annual article allows the Town to expend funds for work on Town roads in anticipation of reimbursement through the state's Chapter 90 program. The actual amount of funding available to the Town will not be confirmed until the state votes to appropriate funding later in the calendar year, but has historically totaled approximately \$150,000 and no major changes are anticipated for this coming year based on anticipated bond authorizations.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0

*Vote needed: Simple Majority* 

# **ARTICLE 1:** Annual Operating Budget Appropriations - Town and Schools (balanced budget)

To see if the Town will determine what sum of money may be necessary to defray the Town's expenses for Fiscal Year 2021, the twelve month period beginning July 1, 2020 and ending June 30, 2021, including expenses for the Town and Regional School District; make appropriations for the same and determine the source thereof; provided, however, that the budget proposed hereunder is intended, in concert with Article 2, to provide for a budget within the Town's levy limit. Or take any other action relative thereto.

Commentary: The FY 2021 budget appropriation in this article, as recommended by the Board of Selectmen and Finance & Advisory Committee, totals \$20,409,795. The FY 2021 budget requires the use of \$499,085 in FY 2019 free cash (see Article 2) to balance the budget and stay within the levy limit. See financial exhibits contained within the Article 1 warrant for further details about departmental line item funding amounts. If the FY 2021 budget outlined in Article 1 is accepted as recommended, total revenues from local property taxation rise by \$484,687, in line with a 2.5% levy limit increase under Proposition 2½ with the addition of new growth. This article only includes partial funding for the Hamilton Wenham Regional School District's operating expense increase within the Town's levy capacity. Articles 3 and 6, when combined, will fully cover the FY 2021 Town Operating Budget and the Hamilton Wenham Regional School District budget as approved by their School Committee. Assuming no changes in the Town's overall property valuation, the tax rate is set to rise to \$19.48/1000 upon the passage of this article, an increase of \$.54 or 2.85% from FY 2020 rate of \$18.94/1000. Additional tax rate implications for Articles 3 and 6 are included in those commentaries.

Recommendation of the Board of Selectmen: 3-0-0 Recommendation of the Finance & Advisory Committee: 5-0-0

Vote needed: Simple Majority

### **ARTICLE 2:** Use of Free Cash to Balance the Budget

To see what sum of money the Town will vote to transfer from Free Cash to be used to balance the budget for the period July 1, 2020 to June 30, 2021.

Or take any other action relative thereto.

Commentary: This article seeks to transfer the sum of \$499,085 from the FY 2019 certified free cash amount of \$954,005 to balance the FY 2021 budget. This article seeks to use 52% of the FY 2019 certified free cash amount, leaving a balance of \$250,000, which is consistent with the Town's Financial Policy to maintain a minimum balance of \$250,000 in free cash. For comparison purposes, last year, the Town's FY 2018 free cash was certified at \$977,873 and 2019 Annual Town Meeting appropriated \$700,000 to balance the budget, utilizing a total of 72% of the available free cash and leaving a balance of \$277,873. The Town's annual certified free cash balances have decreased over the past few years due to more conservative budgeting, leading to less excess funds available at the end of each fiscal year. An additional 28% of free cash will be proposed for allocation at a Fall Town Meeting for other critical capital items as outline in the Capital Plan in Appendix 2.

Recommendation of the Board of Selectmen: 3-0-0 Recommendation of the Finance & Advisory Committee: 5-0-0

Vote needed: Simple Majority

#### Notes to Recap Sheet for FY 2021

#### **REVENUE**

Local Receipts: Includes the following:

\$1,053,500

Motor Vehicle Excise, Penalties and Interest, Payments in Lieu of Taxes, Charges for Services, Fees, Rentals, Departmental Revenue, Licenses and Permits, Fines and Forfeits, and Investment Income.

Water Revenue: \$462,474

Raised from water use charges. Water receipts equal Water Budget:

Assessment to Hamilton: FY '21 apportionment:

\$1,154,610

Joint Library (64.51% Hamilton & 35.49% Wenham), Pleasant Pond & Joint Inspectional Services

Cherry Sheet Revenue: \$348,750

FY '21 Estimate

Other Available Funds:

FY 2019 Certified Free Cash Used to Reduce Tax Rate (\$954,005 certified) \$499,085

**EXPENSES** 

<u>Cherry Sheet Charges:</u> Assessed by the Commonwealth \$154,116

Other Expenditures:

Other charges that may be assessed to the town without appropriation;

This includes Cherry Sheet Offsets and any other deficits that may need to be raised

Public Libraries Offset Receipts \$10,000

Overlay: Allowance for Abatements and Exemptions from Assessors

FY '21 Estimated \$195,000

Special Articles:

The total dollar amount of the Finance and Advisory Committee's recommended expenditures under all of the warrant articles that affect the tax rate.

Article No. 4 Cemetery funds transfer \$6,000

#### FY 2021 Levy Limit Calculation:

Prior <u>Fiscal Year Levy Limit:</u> From Department of Revenue RECAP Sheet \$16,	232,100
Prop 2.5 levy increase \$405	,803
New Growth: Value increases from new construction \$150	,000

<u>Levy Limit</u> \$16,787,903

Proposition 2 ½ Debt Exclusion:

Includes Joint Library Project, Town Hall/Police Station Project Iron

Rail Boiler and School Debt + \$456,589

Maximum Allowable Levy \$17,244,492

7	11	1	12	n	2	n

	<b>7/11/2020</b> All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
<b>114</b> 114-5200	MODERATOR EXPENSES	50	50	50	50	50
<b>122</b> 122-5100	SELECTMEN SALARIES	10,920	11,139	11,029	11,250	11,474
122-5200	(Chairman @ \$4,527/year, 2 Members @ \$3,473/year) EXPENSES TOTAL - SELECTMEN	2,000 12,920	2,000 13,139	2,000 13,029	500 11,750	1,000 12,474
123	TOWN ADMINISTRATOR	12,320	10,100	10,023	11,730	12,474
123-5100	SALARY	106,050	114,240	132,000	138,047	135,834
123-5200	(Town Administrator @ 135,834/year) EXPENSES TOTAL - TOWN ADMINISTRATOR	2,500 108,550	2,500 116,740	2,500 134,500	4,000 142,047	6,550 142,384
<b>131</b> 131-5200	FINANCE & ADVISORY COMMITTEE EXPENSES	250	250	250	250	250
<b>132</b> 132-5700	RESERVE FUND MGL C.40, S.6 RESERVE FUND	190,000	125,000	125,000	125,000	125,000
139	MUNICIPAL AUDIT					1 - 5,000
139-5300	CONTRACT SERVICES - Municipal Audit	22,000	23,500	23,500	25,000	25,500
	CONTRACT SERVICES - Actuarial Valuation TOTAL - MUNICIPAL AUDIT	22,000	23,500	23,500	25,000	25,500
<b>141</b> 141-5100	ASSESSORS SALARY & WAGES (P/T Chief Assessor @ \$39,794/year for 20 hrs/wk)	59,679	61,280	63,103	65,131	67,335
141-5200	(Asst Assessor @ \$27,541/year for 18 hrs/wk) EXPENSES CAPITAL - Measure List	12,150	12,150	13,150	14,150	8,150
141-5800	TOTAL - Measure List TOTAL - ASSESSORS	71,829	73,430	76,253	79,281	75,485
145-5301	TAX TITLE EXPENSE				10,000	10,000

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	7/11/2020	I				
ITEM NO.	All FY 2021 salaries listed are based on a 52.43 week year  ITEM	Adopted Budget 7/1/2016 6/30/2017	Adopted Budget 7/1/2017 6/30/2018	Adopted Budget 7/1/2018 6/30/2019	Adopted Budget 7/1/2019 6/30/2020	Proposed Budget 7/1/2020 6/30/2021
11EW NO. 149	FINANCE DEPARTMENT	0/30/2017	0/30/2010	0/30/2019	0/30/2020	0/30/2021
149-5100	SALARY & WAGES Treasurer/Collector @ \$76,247/year for 40 hrs/wk) Town Accountant/Interim Finance Director @ \$105,000/year for 40 hrs/wk) (Assistant Treasurer/Collector @ \$63,438/year for 36.5 hrs/wk)	170,853	187,551	195,778	225,276	244,684
149-5200	EXPENSES	26,400	37,500	32,950	22,950	22,950
	TOTAL - FINANCE DEPARTMENT	197,253	225,051	228,728	248,226	267,634
151	TOWN COUNSEL / LEGAL					
151-5210	CONTRACT SERVICES - RETAINER	7,000	0	0		
151-5220	CONTRACT SERVICES - OUTSIDE COUNSEL	48,000	50,000	55,000	60,000	75,000
	TOTAL - TOWN COUNSEL/LEGAL	55,000	50,000	55,000	60,000	75,000
155	INFORMATION TECHNOLOGY					
155-5200	EXPENSES	50,387	55,254	64,014	73,211	73,541
155-5800	CAPITAL	10,000	7,000	7,000	7,000	10,000
	TOTAL - INFORMATION TECHNOLOGY	60,387	62,254	71,014	80,211	83,541
160	TOWN HALL					
160-5100	SALARY & WAGES (Administrative Assistant @ \$66,678/year for 40/hrs/wk) (Special Projects Manager @ \$37,956/year for 19.75/hrs/wk) (Minute Taker - \$20,565/year)	74,568	104,060	122,265	133,276	136,510
160-5200	EXPENSES	47,720	47,720	47,720	47,720	68,600
160-5310	Minutes Taker - Moved to Salary & Wages	8,401	8,569	, 0	, -	,
	TOTAL - TOWN HALL	130,689	160,349	169,985	180,996	205,110
161	TOWN CLERK					
161-5100	SALARY & WAGES  (Town Clerk @ \$66,734/year for 36.5 hrs./wk.)  (Registrar Stipend \$177/year)  (Election coverage totaling \$5,549)  (Administrative Assistant @ \$17,617/year for 14 hrs/wk @\$24)  (Town Clerk Certification Stipend \$1,000/year)	65,818	65,039	77,487	83,773	72,401
161-5200	EXPENSES	16,930	12,555	12,855	13,065	10,990
	TOTAL - TOWN CLERK	82,748	77,594	90,342	96,838	83,391

7	11	1	12	n	2	n

	7/11/2020	1				
	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
170	PLANNING & LAND USE	47.707	57.405	00.400	00.050	00.004
170-5100	SALARY & WAGES (Planning Coordinator @ \$37,247/year for 19 hrs/wk)	47,797	57,105	69,122	66,056	68,661
171-5200	(Conservation & Open Space Coordinator @ \$31,414/year for 19 hrs/wk) EXPENSES - Conservation/Planning/Zoning	6,250	4.000	6,155	C E0E	6 505
171-5200	EXPENSES - Conservation/Planning/Zoning EXPENSES - Planning	0,250	4,900 0	6,155 0	6,585	6,585
176-5200	EXPENSES - Board of Appeals	0	0	0		
170-3200	TOTAL - PLANNING & LAND USE	54,047	62,005	75,277	72,641	75,246
192	FACILITIES MANAGEMENT					
192-5100	SALARIES & WAGES	88,069	81,194	81,247	84,045	69,917
	(Facilities Director @ \$68,667/year for 40 hrs/wk)					
	(Summer help - 2 workers @ \$10,000)					
	(Clock Winder - \$1,241/year - Stipend)					
192-5200	EXPENSES	73,347	73,989	78,989	87,934	87,866
192-5800	CAPITAL TOTAL BUILDING & CROUNDS MAINTENANCE	0	0	0	474.070	21,000
	TOTAL - BUILDING & GROUNDS MAINTENANCE	161,416	155,183	160,236	171,979	178,783
195	TOWN REPORT					
195-5200	EXPENSES	5,000	5,500	5,700	6,000	6,000
						,
199	IRON RAIL PROPERTY					
199-5100	SALARY & WAGES	14,275	7,102	6,973		
	(Custodial staff - moved to contracted for 2020)					
199-5200	EXPENSES	36,470	36,470	36,470	46,670	47,900
199-5800	CAPITAL	0	0	0	40.070	47.000
	TOTAL - IRON RAIL PROPERTY	50,745	43,572	43,443	46,670	47,900
	TOTAL GENERAL GOVERNMENT	1,202,884	1,193,617	1,272,307	1,356,939	1,413,748
	PROTECTION OF PERSONS AND PROPERTY					
210	POLICE					
210-5100	SALARIES & WAGES	1,251,067	1,237,224	1,271,226	1,306,706	1,322,932
	(Chief @ \$144,992/year)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,	.,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,
	(Captain @ \$115,590/year)					
	(8 officers totaling \$628,641)					
	(Reserve Officers totaling \$341,120)					
	(Administrative Assistant @ \$51,050/year)					

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	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
040 5000	(Animal Control Officer @ \$19,500/year) (Pleasant Pond Life Guards & Gatekeepers @ \$22,040/year)	400.000	405.000	100.010	400.040	440.000
210-5200 210-5800	EXPENSES CAPITAL	122,930 38,000	125,266 40,000	123,216 40,000	126,616 54,133	116,300 12,133
	Purchase of new front line cruiser @ \$42,000 Lease costs for Administrative Vehicle @ \$12,133					
	TOTAL - POLICE	1,411,997	1,402,490	1,434,442	1,487,455	1,451,365
220	FIRE					
220-5100	SALARIES & STIPENDS (Chief @ \$114,076/year) (Fire Prevention Officer @ \$107,915/year) (F/T Firefighter @ \$55,560/year)	384,288	401,285	387,036	423,125	454,546
	(Administrative Assistant @ \$6,987/year) (Training, OT & EMT, Deputy, Captain, Lieutenant Stipends, \$144,135) (Additional EMS Coverage(\$25,875)					
220-5110	ON-CALL WAGES	206,091	201,220	202,995	181,555	187,910
220-5200	EXPENSES	116,820	133,286	123,961	131,763	141,897
220-5800	CAPITAL TOTAL - FIRE	15,000 722,199	15,000 750,791	713,992	41,000 777,443	784,353
	TOTAL - TIKE	122,199	730,791	713,992	777,443	704,333
<b>240</b> 240-5100	PERMITTING - INSPECTIONAL SERVICES SALARIES & WAGES	58,369	60,475	138,952	142,573	152,170
	(Permitting Coordinator @ \$35,373/year for 18.25 hrs/wk.) Building Inspector @ \$70,677/year) (Plumbing Inspector @ \$15,300/year) (Electrical Inspector @ \$24,346/year) (Back-up Plumbing & Gas Inspector @ \$1,000/year)					
	(Back-up Electrical Inspector @\$3,000/year)					
240-5200	(Back-up Building Inspector @\$2,475/year) EXPENSES (Building, Plumbing & Electrical)	7,557	6,757	15,000	27,920	28,820
240-5800	CAPITAL	·		3,000	0	0
	TOTAL - PERMITTING - INSPECTIONAL SERVICES	65,926	67,232	156,952	170,493	180,990
294	TREE WARDEN					
294-5100 294-5200	SALARY (\$1,728 stipend/year) EXPENSES	1,595 25,800	1,627 25,800	1,660 25,800	2,693 25,800	1,727 26,000
294-5200 294-5800	CAPITAL	25,000	23,000	23,000	23,000	20,000
-	TOTAL - TREE WARDEN	27,395	27,427	27,460	28,493	27,727

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	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
Т	OTAL PROTECTION OF PERSONS & PROPERTY	2,227,517	2,247,940	2,332,846	2,463,884	2,444,435
	<u>SCHOOLS</u>					
310	REGIONAL SCHOOL DISTRICT					
310-5200	ASSESSMENT - Wenham Share	8,433,233	8,870,591	9,708,859	10,488,321	11,447,446
<b>315</b> 315-5910	REGIONAL SCHOOL DEBT PRINCIPAL & INTEREST (1997 New Middle School)	245,696	248,192	247,816		
315-5900	PRINCIPAL & INTEREST (Cutler Roof)	42,610	42,129	45,451	47,023	46,241
315-5900	PRINCIPAL & INTEREST (Buker & Winthrop Boiler)	52,104	45,265	42,049	41,323	43,476
315-5911	WINTHROP SPRINKLER & INFRASTRUCTURE	0	0	8,838	54,869	54,211
315-5900	FY21 CAPITAL					5,421
	TOTAL - PRINCIPAL & INTEREST	340,410	<u>335,586</u> 9,206,177	344,154	143,215	149,349
	TOTAL - HAMILTON/WENHAM REGIONAL SCHOOL DISTRICT	8,773,643	9,206,177	10,053,013	10,631,536	11,596,795
320	REGIONAL VOCATIONAL SCHOOL DISTRICT					
320-5200	ASSESSMENT - Wenham Share	189,550	145,894	143,217	159,958	147,759
320-5910	INTEREST - New Regional Technical School Building	0	18,349	16,829	22,850	22,850
	TOTAL - REGIONAL VOCATIONAL SCHOOL DISTRICT	189,550	164,243	160,046	182,808	170,609
	TOTAL EDUCATION	8,963,193	9,370,420	10,213,059	10,814,344	11,767,404
	DEPARTMENT OF PUBLIC WORKS					
400	LUCUMAN DEPARTMENT					
<b>422</b> 422-5100	HIGHWAY DEPARTMENT SALARIES & WAGES	523,131	548,447	551,413	569,359	582,044
422-3100	(DPW Director @ \$117,437/year)	323,131	340,447	331,413	309,339	302,044
	(Foreman @ \$76,522/year)					
	(6 f/t positions totaling \$336,116/year)					
	(Administrative Assistant \$31,232/year @ 23.5 hrs/wk)					
	(Summer Help/Leaf Pick up/ etc \$7,377)					
422-5200	(OT \$13,362) EXPENSES	223,344	219,304	219,304	276,495	280,095
422-5200	CAPITAL	96,000	83,020	83,020	163,020	160,000
122 0000	TOTAL - HIGHWAY DEPARTMENT	842,475	850,771	853,737	1,008,874	1,022,139

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	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
423	SNOW REMOVAL					
423-5100	WAGES	36,050	36,050	36,050	36,050	36,050
423-5200	EXPENSES TOTAL - SNOW REMOVAL	70,000 106,050	70,000 106,050	70,000 106,050	70,000 106,050	70,000 106,050
<b>424</b> 424-5200	STREET LIGHTING EXPENSES	40,000	30,574	18,000	20,000	20,000
	E/A E/1020	10,000	00,011	10,000	20,000	20,000
<b>433</b> 433-5300	REFUSE COLLECTION AND DISPOSAL EXPENSES	240,669	365,000	386,000	401,268	446,400
	EXI ENGEG	240,003	303,000	300,000	401,200	440,400
<b>491</b> 491-5100	CEMETERY SALARIES & WAGES -(Burial Agent - \$3,249/year stipend)	3,481	3,180	3,122	4,385	4,449
491-3100	(DPW Overtime @ \$1,200/year)	3,401	3,100	3,122	4,363	4,449
491-5200	EXPENSES	4,900	6,100	6,600	4,750	6,950
	CAPITAL TOTAL - CEMETERY	8,381	9,280	9,722	4,362 13,497	11,399
	TOTAL DEPARTMENT OF PUBLIC WORKS	1,237,575	1,361,675	1,373,509	1,549,689	1,605,988
	TOTAL DEFARTMENT OF FUBLIC WORKS	1,237,373	1,301,073	1,373,309	1,349,009	1,003,900
	HEALTH AND HUMAN SERVICES					
510	BOARD OF HEALTH					
510-5100	SALARIES	12,023	12,261	12,384	15,550	15,861
	(Inspector of Animals @ \$2,644/year) (Assistant Health Agent @ \$6,256/year)					
540 5000	(Public Health Nurse @ \$6,960/year)	40.070	40.005	00.040	00.040	07.004
510-5200 510-5300	EXPENSES CONTRACT SERVICE	19,370 0	19,935 0	20,643 0	20,948	27,604
0.0000	TOTAL - BOARD OF HEALTH	31,393	32,196	33,027	36,498	43,465
541	COUNCIL ON AGING					
541-5100	SALARIES					
	(COA Director @\$54,388/year) (4 P/T Staff, Drivers totaling \$51,146/year)	84,021	81,886	87,108	93,503	96,797
541-5200	EXPENSES	20,274	20,274	20,274	19,950	17,950
	TOTAL - COUNCIL ON AGING	104,295	102,160	107,382	113,453	114,747
		1				

	7/11/2020					
	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
543	VETERAN'S BENEFITS					
543-5200	EXPENSES	1,900	1,900	1,919	475	4,000
543-5210	REGIONAL DISTRICT ASSESSMENT	20,085	21,000	21,420	22,724	25,021
	TOTAL VETERAN'S BENEFITS	21,985	22,900	23,339	23,199	29,021
	TOTAL HEALTH & HUMAN SERVICES	157,673	157,256	163,748	173,150	187,233
	CULTURE and RECREATION					
620	JOINT LIBRARY					
620-5100	SALARIES & WAGES					
620-5100-1	(Director)	80,647	83,483	86,801	90,207	81,836
620-5100-2	(Head Reference)	49,943	51,743	53,818	56,401	58,255
620-5100-3	(General Services)	-,-	, -	,-	, -	
620-5100-4	(Young Adult Librarian)	49,941	51,327	53,406	55,906	57,827
620-5100-5	(Children's)	49,562	52,748	54,859	57,484	59,342
620-5100-6	(Head of Circulation)	49,494	51,015	53,074	55,521	57,442
620-5100-7	(Adult Services/Admin Librarian)	49,185	50,518	52,576	54,001	55,049
620-5100-8	(Technical Services)	57,928	58,615	59,766	54,655	55,786
620-5100-9	(Assistant Director)	55,940	58,056	60,418	63,187	65,365
620-5100-11	(Generalist)	48,744	50,965	53,036	54,272	55,425
	(Placeholder for Wage Matrix)	0	0	0	- ,	
	SUBTOTAL PROFESSIONAL	491,384	508,470	527,754	541,634	546,327
620-5100-10	(Support Staff - 12 Part-time Positions @ various hourly wages)	102,302	105,776	110,209	116,326	127,289
	(Shelvers - total 20 hrs/wk)	0	0	0	,	,
	SUBTOTAL SUPPORT STAFF	102,302	105,776	110,209	116,326	127,289
	TOTAL SALARIES	593,686	614,246	637,963	657,960	673,616
620-5200	EXPENSES					
620-5200-1	(Library Books)	125,814	127,814	130,814	132,126	135,000
620-5200-2	(Subscriptions & Periodicals)	10,000	10,000	10,000	10,000	10,000
620-5200-3	(Technology)	46,404	48,668	49,694	53,209	53,982
620-5200-5	(General Supplies)	12,265	12,765	12,627	12,627	12,100
620-5200-6	(Memberships, Conference & Travel)	916	916	916	916	2,000
620-5200-7	(Programs)	500	500	500	500	1,800
620-5200-7	(Heat & Utilities)	55,540	53,540	53,540	56,427	50,015
020-3200-0	(Heat & Juliues)	33,340	33,340	33,3 <del>4</del> 0	30,421	50,015

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	All FY 2021 salaries listed are based on a 52.43 week year	Adopted Budget 7/1/2016	Adopted Budget 7/1/2017	Adopted Budget 7/1/2018	Adopted Budget 7/1/2019	Proposed Budget 7/1/2020
ITEM NO.	ITEM	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021
620-5200-9	(Maintenance of Building & Grounds) TOTAL LIBRARY EXPENSES	39,635 291,074	41,135 295,338	45,105 303,196	48,105 313,910	61,650 326,547
620-5800-10	CAPITAL	0	0	0		
	TOTAL - LIBRARY	884,760	909,584	941,159	971,870	1,000,163
<b>640</b> 640-5200	JOINT RECREATION PROGRAM OTHER - JT. RECREATION PROGRAM EXPENSE (Includes IDC model administrative fee to Hamilton)					
	EXPENSES	68,615	68,784	97,140	86,778	90,583
691	HISTORIC DISTRICT COMMISSION					
691-5200	EXPENSES	200	200	200	200	200
	TOTAL CULTURE AND RECREATION	953,575	978,568	1,038,499	1,058,848	1,090,946
	FIXED CHARGES					
840	INTERGOVERNMENTAL					
911-5200	ECO - RETIREE ASSESSMENT	19,866	20,101	20,717	24,281	26,224
911	RETIREMENT					
911-5200	ESSEX REGIONAL RETIREMENT ASSESSMENT	597,599	668,111	728,457	794,018	836,419
911-5220	FORMER EMPLOYEE PENSION	6,640	0	0	701,010	000,110
	TOTAL - RETIREMENT	604,239	668,111	728,457	794,018	836,419
014	FMDI OVEF DENESTO					
<b>914</b> 914-5200	EMPLOYEE BENEFITS GROUP INSURANCE (Health & Life - Town Share)	646,445	691,696	638,415	760,168	874,275
914-5220	UNEMPLOYMENT	17,000	7,000	7,000	700,100	074,273
	COMPENSATED ABSENCES				22,400	0
	TOTAL - EMPLOYEE BENEFITS	663,445	698,696	645,415	782,568	874,275
046	FICA /MEDICADE					
<b>916</b> 916-5200	FICA / MEDICARE EXPENSES	55,069	56,721	57,856	59,013	63,000
010 0200	2.4 2.1020		50,721	37,000	33,013	33,000
945	GENERAL INSURANCE					
945-5200	EXPENSES	123,600	123,600	127,308	135,000	145,000
	TOTAL - GENERAL INSURANCE	123,600	123,600	127,308	135,000	145,000
		1				

	7/11/2020					
ITEM NO.	All FY 2021 salaries listed are based on a 52.43 week year  ITEM	Adopted Budget 7/1/2016 6/30/2017	Adopted Budget 7/1/2017 6/30/2018	Adopted Budget 7/1/2018 6/30/2019	Adopted Budget 7/1/2019 6/30/2020	Proposed Budget 7/1/2020 6/30/2021
991	OTHER POST EMPLOYMENT BENEFITS - OPEB	<del></del>				
991-5960	EXPENSES	0	0	40,000	50,000	60,000
	TOTAL FIXED CHARGES	1,466,219	1,567,229	1,619,753	1,844,880	2,004,918
	TOWN DEBT - PRINCIPAL & INTEREST					
710	PRINCIPAL					
710-5910-3	PRINCIPAL - JOINT LIBRARY	60,000	60,000	50,000	50,000	0
710-5910-4	PRINCIPAL - LIBRARY LEASE/PURCHASE	15,000	15,000	15,000	15,000	0
710-5910-5	PRINCIPAL - TOWN HALL PROJ (\$244,000)	10,000	10,000	10,000	10,000	0
710-5910-6	PRINCIPAL- TOWN HALL / POLICE PROJECT	235,000	210,000	200,000	195,000	195,000
710-5910-8	PRINCIPAL - FIRE ENGINE (Quint - Debt Exclusion)	45,000				
710-5910-9	PRINCIPAL - Culvert/Drainage Road Repair	39,000	40,000	76,000	76,000	76,000
710-5910-11	PRINCIPAL - ESCO	24,000	24,000	24,000	24,000	24,000
710-5910-13	PRINCIPAL - HIGHWAY TRACKLESS MACHINE (Loan)	0				
710-5910-14	PRINCIPAL - STATE HOUSE NOTE '15 - FIRE TRUCK	127,000	120,000	120,000	115,000	110,000
	Subtotal - Principal	555,000	479,000	495,000	485,000	405,000
751	INTEREST					
751-5915-3	INTEREST - JOINT LIBRARY	3,800	2,600	1,500	500	0
751-5915-4	INTEREST - LIBRARY LEASE/PURCHASE	1,050	750	450	150	0
751-5915-5	INTEREST - TOWN HALL PROJ (\$244,000)	700	500	300	100	0
751-5915-6	INTEREST - TOWN HALL / POLICE PROJECT	54,075	47,150	43,050	39,100	35,201
751-5915-8	INTEREST - FIRE ENGINE (Quint - Debt Exclusion)	956				
751-5915-9	INTEREST - Culvert/Drainage Road Repair	13,119	12,230	10,830	8,740	6,460
751-5915-11	INTEREST - ESCO	4,530	3,990	3,420	2,760	2,040
751-5915-12	INTEREST - HIGHWAY TRACKLESS MACHINE (Loan)	0				
751-5915-14	INTEREST - STATE HOUSE NOTE '15 - FIRE TRUCK	21,862	10,935	7,695	4,523	1,485
	Subtotal - Interest	100,092	78,155	67,245	55,873	45,186
	TOTAL TOWN DEBT	655,092	557,155	562,245	540,873	450,186
	Water Indirects (Offset)	000,002	551,155	JUZ,Z4J	J <del>-1</del> 0,073	(94,000)
	Personnel Reserve (Obligatory Retirement Costs)					38,110
	i ersonner iveserve (obligatory ivetirement oosts)					50,110
	TOTAL GENERAL FUND	16,863,728	17,433,860	18,575,966	19,802,607	20,908,968

ITEM NO.	7/11/2020 All FY 2021 salaries listed are based on a 52.43 week year  ITEM	Adopted Budget 7/1/2016 6/30/2017	Adopted Budget 7/1/2017 6/30/2018	Adopted Budget 7/1/2018 6/30/2019	Adopted Budget 7/1/2019 6/30/2020	Proposed Budget 7/1/2020 6/30/2021
<b>450</b> 450-5100	WATER FUND SALARIES & WAGES	163,948	168,828	174,048	191,798	186,050
	(Superintendent @ \$99,364/year) (Primary operator @ \$62,779/year) (Administrative Assistant @ \$16,904/year for 13 hrs/wk) (Summer help/weekend coverage - \$5,000) (Overtime - \$2,000) (Commissioner's salaries: 1 @ \$2, 2 @ \$1)					
450-5200	EXPENSES	129,863	134,503	136,458	137,958	241,423
450-5916	DEBT	123,626	113,655	77,250	75,750	0
450-5800	CAPITAL	0	4,631	39,632	39,632	35,000
	TOTAL - WATER FUND	417,437	421,617	427,388	445,138	462,473
	TOTAL GENERAL/WATER FUND	17,281,165	17,855,477	19,003,354	20,247,745	21,371,441
	SUMMARY					
	ARTICLE 1 - SALARIES & WAGES	3,955,779	4,055,439	4,262,961	4,432,111	4,559,078
	ARTICLE 1 - TOWN EXPENSES	3,424,475	3,609,157	3,715,187	4,075,520	4,356,640
	ARTICLE 1 - TOWN DEBT SERVICE	778,718	670,810	639,495	616,623	450,186
	ARTICLE 1 - H W REG SCHOOL EXPENSES	8,433,233	8,870,591	9,708,859	10,488,321	11,447,446
	ARTICLE 1 - SCHOOL DEBT	340,410	335,586	344,154	143,215	149,349
	ARTICLE 1 - REG VOCATIONAL SCHOOL EXPENSES	189,550	145,894	143,217	159,958	147,759
	ARTICLE 1 - REG VOCATIONAL SCHOOL DEBT	0	18,349	16,829	22,850	22,850
	ARTICLE 1 - CAPITAL	159,000	149,651	172,652	309,147	238,133
		17,281,165	17,855,477	19,003,354	20,247,745	21,371,441

### **ARTICLE 3:** Override - Town Annual Operating Budget

To see if the Town will vote to raise and appropriate an additional sum of \$237,924 for the purposes of funding a portion of the Town's Annual Operating Budget for the fiscal year beginning July 1, 2020; provided, however, that the vote taken hereunder shall be expressly contingent upon approval by the voters at an election of a Proposition 2½, so-called, override allowing the Town to raise the funds appropriated hereunder outside the limits established by MGL Chapter 59, Section 21C. Or take any other action relative thereto.

Commentary: This year the Board of Selectmen, along with the Finance & Advisory Committee, instructed the Town Administration and Department Heads to put together a "level services" budget for the April Annual Town Meeting. From there, the Town made additional revenue reductions due to COVID-19 and made cuts in Information Technology, Capital, and departmental expense budgets as well as reductions by switching health insurance carriers to meet the expense reductions and reduce the original override request of \$361,640 to \$237,924.

By approving Article 3 at both Town Meeting and the Ballot, the Town would be funding a "level services" budget, indicating that no large-scale program or service cuts or staff reductions would occur. The Town is facing significant increases for uncontrollable costs, including trash and refuse collection (11.2% increase to maintain current services) and health insurance (15% increase for current services), with a decrease in projected revenues from state aid, local receipts, and free cash. More information on the service, program, and staff cuts identified, if this Article 3 does not pass at Town Meeting and the Ballot, can be found on the Town website.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0

Vote needed: Simple Majority

# **ARTICLE 4:** Override - Loose Leaf Pick-Up

To see if the Town will vote, only if positive action is taken under Article 3, to raise and appropriate an additional sum of \$50,000 for loose leaf pick-up for the fiscal year beginning July 1, 2020; provided, further, however, that the vote taken hereunder shall be expressly contingent upon approval by the voters at an election of a Proposition 2½, so-called, override allowing the Town to raise the funds appropriated hereunder outside the limits established by MGL Chapter 59, Section 21C. Or take any other action relative thereto.

Commentary: In the FY 2020 Budget, the loose leaf pick-up was not funded to the need to complete the federally mandated MS4 Stormwater compliance. However, due to staff transition and a lack of notification to residents, the Town completed the loose leaf pick-up in house and pushed the MS4 Stormwater compliance off from Fall 2019 to Spring 2020. The Town cannot put the MS4 requirements off any further, without risking significant fines for non-compliance. This Article, and its respective question, at the Ballot on June 25<sup>th</sup>, seeks to fund \$50,000 to fund an outside vendor to complete the MS4 requirements so that the DPW would have the capacity and resources to complete the leaf pick-up in house. This article is contingent on the passage of Article 3 at Town Meeting and Annual Town Election, as well as the passage of this motion and its respective Ballot question on June 25<sup>th</sup>.

Recommendation of the Board of Selectmen: 0-3-0

Recommendation of the Finance & Advisory Committee: 0-5-0

Vote needed: Simple Majority

### **ARTICLE 5:** Debt Authorization and Exclusion - Fire Truck

To see if the Town will vote to appropriate the sum of \$475,000 to purchase and equip a new fire truck, including all other incidental and related costs; and, as funding therefor, to determine whether this amount shall be raised and appropriated, transferred from available funds, or borrowed; if borrowed, to authorize the Treasurer, with the approval of the Board of Selectmen to issue bonds or notes of the Town therefor in accordance with MGL Chapter 44, Section7(1) or any other enabling authority, and, further, that any premiums received by the Town upon the sale of any bonds or notes issued pursuant to this vote, less any premium applied to the payment of costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with MGL. Chapter 44, Section 20, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount; provided, however, that the vote taken hereunder shall be expressly contingent upon approval by the voters at an election of a Proposition 2½, so-called, debt exclusion allowing the Town to raise the money needed to repay the principal and interest on such bonds or notes outside the limits established by MGL Chapter 59, §21C.

Or take any action relative thereto.

Commentary: This article seeks the use of new borrowing for the purchase of a new pumper engine to replace the 21 year old pumper which is currently in service, but will be removed from service this summer due to safety concerns. If passed, there will be limited budgetary impact in FY 21 (\$9,500) which is the required interest payment for year 1 of the BAN. The impact in FY 2022, when BAN payments commence, will be approximately \$64,000-\$72,000 per year, depending on interest rates. Year 1 will be paid out of a Fire Department Capital Projects account. This is available money remaining from the purchase of a fire truck in 2015 that can be used for debt services payments for the purchase of the new fire truck by a vote of the Board of Selectmen, as Executive Authority of the Town. Future appropriations for the principal and interest of this debt will be made by Town Meeting. This article requires approval by Town Meeting and at the Ballot at the Annual Election on June 25th.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 4-0-0

*Vote needed: 2/3 Majority* 

# ARTICLE 6: Override – Regional School District Annual Operating Budget

To see if the Town will vote to raise and appropriate an additional sum of \$723,722 for the purposes of funding a portion of the Town's annual assessment for the Hamilton Wenham Regional School District budget for the fiscal year beginning July 1, 2020, provided, however, that the vote taken hereunder shall be expressly contingent upon approval by the voters at an election of a Proposition 2 ½, so-called, override, allowing the Town to raise the funds appropriated hereunder outside the limits established by MGL Chapter 59, Section 21C.

Or take any other action relative thereto.

Commentary: The operating budget voted by the Hamilton Wenham Regional School Committee for FY 2021 includes a 9.57% gross operating expense increase. Based on Wenham's net assessment, the Town will see a 9.1% increase, which includes operating and debt expenses, or \$965,259, over last year, from FY 2020 to FY 2021. This Article, along with Articles 1 and 2, fully fund Wenham's FY 2021 assessment for the Regional School District. This operating override must be approved by Town Meeting and at the Ballot at the Annual Election on June 25<sup>th</sup> in Wenham in order for the Regional School District's budget to be funded as approved by the School Committee. If Article 6 is approved, the tax rate is projected to increase by another \$1.35/1000, or 7.1%, above the Article 1 tax impact to \$20.29/1000.

Recommendation of the Board of Selectmen: 0-2-1

Recommendation of the Finance & Advisory Committee: 3-2-0

Vote needed: Simple Majority

# ARTICLE 7: Debt Authorization and Exclusion – Regional School District Capital Plan

To see what action the Town will take, in accordance with MGL Chapter 71, Section 16(d), with respect to a borrowing authorized by the Hamilton-Wenham Regional School District School Committee in the amount of \$958,000 for the purchase and equipping of the below items listed in the District's FY 21 Capital Projects Budget, including the payment of all incidental or related costs:

Security Infrastructure Improvements	\$ 350,000
Elementary School Facilities Study & Educational Plan	\$ 250,000
Classroom Furniture & Equipment	\$ 120,000
Replace Sidewalks at Middle School	\$ 110,000
Athletic Campus Improvement Project - Design/Project Services	\$ 65,000
Network Infrastructure Improvement (Phase 1 of 4)	\$ 63,000
TOTAL	\$ 958,000

provided, however, that the vote taken hereunder shall be expressly contingent upon approval by the voters at an election of a Proposition 2½, so called, debt exclusion allowing the Town to raise the money needed to repay its share of the principal and interest on such bonds or notes outside the limits established by MGL Chapter 59, Section 21C.

Or take any other action relative thereto.

**Commentary:** These projects and acquisitions have been identified by the Hamilton Wenham Regional School Committee as priority needs to address in FY21. Additional details about these projects and acquisitions can be found in the district's 5 Year Capital Improvement Program and in Appendix 1 of this Warrant Book. This article requires approval by Town Meeting and at the Ballot at the Annual Election on June 25<sup>th</sup>.

Recommendation of the Board of Selectmen: 0-2-1

Recommendation of the Finance & Advisory Committee: 4-0-0

Vote needed: Simple Majority 2/3 Majority

#### **ARTICLE 8: CPA Reservations and Appropriations**

To see if the Town will vote to: hear and act on the report of the Community Preservation Committee ("CPC") for FY 2021; appropriate from the Community Preservation Fund ("CPF") FY 2021 estimated annual revenues a sum of money to meet the necessary and proper expenses of the CPC for FY 2021; and, further, to expend or set aside, whether from CPF FY 2021 estimated annual revenues or otherwise, as recommended by the CPC, sums of money for: acquisition, creation and preservation of open space; acquisition, creation, preservation, rehabilitation, and restoration of land for recreational use; acquisition, preservation, rehabilitation, and restoration of historic resources; acquisition, creation, preservation and support of community housing; and for the rehabilitation and restoration of open space or community housing acquired under the Community Preservation Act ("CPA"), to include the following items numbered 1 through 4, below.

Or take any other action relative thereto.

1) Transfer from FY2021 CPF FY2021 estimated annual revenues and reserve the total sum of \$128,025, for each of the three purposes of the CPA, and the sum of \$290,225 to the FY 2021 Budgetary Reserve; and, further, appropriate from FY2021 CPF FY2021 estimated annual revenues the sum of \$8,500 to the CPC Administrative Account for the necessary and proper expenses of the CPC for FY 2021, as follows:

	Transfer and Reserve from CPF FY2021 Estimated Annual
	Revenues
\$ 42,675	Historic Resources Reserve
\$ 42,675	Open Space & Recreation Reserve
\$ 42,675	Community Housing Reserve
\$290,225	FY 2021 Budgetary Reserve
	Appropriate from CPF FY2021 Estimated Annual Revenues
\$8,500	CPC Administrative Expenses

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0 Recommendation of the Community Preservation Committee: 8-0

*Vote needed: Simple Majority* 

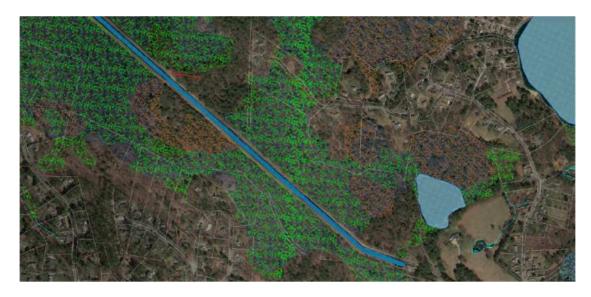
2.) Transfer from the Community Preservation Fund the total sum of \$124,000 for FY2021 debt service on the borrowing for the rehabilitation of the historic Town Hall, of which the sum of \$42,696 shall come from the Historic Resources Reserves and the sum of \$81,804 shall come from the FY2020 CPA Budgetary Reserve.

Recommendation of the Board of Selectmen: 3-0-0

Recommendation of the Finance & Advisory Committee: 5-0-0 Recommendation of the Community Preservation Committee: 8-0

*Vote needed: Simple Majority* 

3.) Transfer the sum of \$1,200 from the Community Preservation Fund Open Space and Recreation Reserve for the purpose of the purchasing and installing the so-called Wenham Canal Bench, including all incidental and related expenses, which project is described in detail in the application submitted to the Community Preservation Committee on December 30, 2019, located on the attached map, such sum to be expended under the direction of the Open Space and Recreation Committee.



Recommendation of the Board of Selectmen: 3-0-0 Recommendation of the Finance & Advisory Committee: 5-0-0 Recommendation of the Community Preservation Committee: 7-1

Vote needed: Simple Majority

4.) Amend the vote taken under Article 12 of the April 6, 2019 Annual Town Meeting approving a grant of \$50,000 to the Community House, Inc. for the heating system, as part of the preservation and rehabilitation of the historic Community House located at 284 Bay Road, Hamilton, Massachusetts, by reducing the term of the required historic preservation restriction to 29-years, and, further, to reset the deadline provided for commencement of the project and lapse of the appropriation authorized under said Article 12 to July 1, 2021, unless an extension is granted prior thereto by the Board of Selectmen following a determination that the project has moved forward in good faith.

Recommendation of the Board of Selectmen: Recommendation of the Finance & Advisory Committee: 5-0-0 Recommendation of the Community Preservation Committee: 8-0

Vote needed: Simple Majority

Commentary: In 2005, the Town adopted the Community Preservation Act, and began accumulating funds drawn from a 3% surcharge on our Wenham real estate taxes, with the first \$100,000 of assessed value being exempt from that surcharge. To date, we have collected approximately \$4 million in local property taxes and the Town has received approximately \$2.5 million in state matching funds. Money from this CPA fund can be used to pay for projects that qualify. CPA mandates that each year, the Town must set aside from its CPA income at least 10% each for open space, community housing, and historic preservation funds. Operation of and initial selection of grants from the CPA funds so collected are made by an appointed Community Preservation Committee. The Committee

reviews eligible needs in the town and grant applications, and its recommendation is required for Town Meeting to appropriate CPA funds for specific projects.

Section 1 allocates projected FY 2021 revenues from local property tax collections and state matching funds to the various required funds and allocates the administrative expenses for FY 2021. Sections 2 through 4 of this article set forth the CPC recommended grants for FY 2021. If all proposed project funding and transfers are approved by Town Meeting this year, the account balances for each fund will be as follows: \$99,260 in the CPA Fund Balance; \$209,421 in budgetary reserves; \$718,687 in open space fund; \$0.00 in historic preservation fund; \$42,675 in community housing fund; for a total fund balance of \$1,070,043. There remains \$1,108,005 in the CPA fund for allocations made by Town Meeting that have not yet by spent by applicants.

Consistent with the new CPA application format as of FY 19, this year's appropriations to any non-municipal entity include language authorizing the Board of Selectmen to act on behalf of the Town to establish grant agreements and/or restriction agreements with each of these applicants to ensure compliance with the CPA statute. Some of this year's appropriations also include contingencies to protect the Town's interests and to guarantee that the projects move forward as presented by the applicants. Section 4 does not make any new allocations for the Community House, but does amend the motion language from a preservation restriction "in perpetuity" to a 29-year restriction, which reflects past grant agreements between applicants and the Board of Selectmen.

And you are hereby directed to serve this warrant by posting attested copies thereof at Town Hall, Hamilton-Wenham Regional Library, Senior Center, and on the bulletin board outside the Fire Station seven days at least before the time of the meeting aforesaid.

THEREOF FAIL NOT and make return of this warrant, with your doings thereon, to the Town Clerk, at the time and place of holding the meeting aforesaid.

Given under our hands this of June, 2020.	
	John O. (Jack) Wilhelm
	John Clemenzi
	Catherine Harrison
"In pursuance of the above written warrant, I have thiscopies thereof as directed therein."	day of June, 2020, posted the attested
ATRUE COPY ATTEST:	
Constable of the Town of Wenham Date:	

Certifica 4/18/2020
Donald E. Gallant
Horuld E. Gallant
Treasure
Hamilton-Wenham Degional School Distrit
Tune 18, 2020



# FY21 Final Operating & Debt Service School Committee Budget As of June 17, 2020

#### Calculation of Individual Town Assessments

		Hamilton	Share			Wenham	Share			Tota	al	
	FY20	FY21	Increase \$	Increase %	FY20	FY21	Increase \$	Increase %	FY20	FY21	Increase \$	Increase %
Operating Budget After Offsets and Revenue Sources	\$ 18,686,426	\$ 20,227,834	\$ 1,541,408	8.25%	\$ 10,488,322	\$ 11,447,446	\$ 959,125	9.14%	\$ 29,174,747	\$ 31,675,280	\$ 2,500,533	8.57%
Debt Service	\$ 255,157	\$ 263,903	\$ 8,746	3.43%	\$ 143,215	\$ 149,349	\$ 6,135	4.28%	\$ 398,372	\$ 413,253	\$ 14,881	3.74%
Net Assessment	\$ 18,941,583	\$ 20,491,737	\$ 1,550,154	8.18%	\$ 10,631,536	\$ 11,596,796	\$ 965,259	9.08%	\$ 29,573,119	\$ 32,088,532	\$ 2,515,414	8.51%

# FY21 Final Operating Budget Calculation

		General	Fund Operating (	Overview			
	FY17 ACT	FY18 ACT	FY19 ACT	FY20 BUD	FY21 BUD	\$ Difference	e %
Operating Expense - Gross, before offsets & Overlays	\$ 30,154,356	\$ 31,466,748	\$ 33,330,038	\$ 34,951,408	\$ 37,023,572	\$ 2,072,163	5.93%

			<u></u>		Орє	rating Offset	5		<u> </u>			<u> 201. un 4</u>	
	П	FY17 ACT		FY18 ACT		FY19 ACT		FY20 BUD		FY21 BUD	\$	Difference	
Recurring Offsets													
School Choice	\$	375,000	\$	241,703	\$	265,000	\$	385,000	\$	476,360	\$	91,360	23.73%
Preschool Tuition	\$	72,293	\$	75,740	\$	84,407	\$	72,648	\$	95,607	\$	22,959	31.60%
Special Needs Tuition	\$	38,941	\$	_	\$	-	\$	-	\$	<b>-</b>	\$	-	#DIV/01
Facilities Rental	\$	2,000	\$	1,461	\$	2,000	\$	2,000	\$	2,000	\$	+	0.00%
Special Ed Grants	\$	-	\$		\$	-	\$	-	\$	366,747	\$	366,747	#DIV/01
Circuit Breaker Offset	\$	567,000	\$	924,160	\$	1,094,160	\$	945,000	\$	776,000	\$	(169,000)	-17.88%
Total Offsets	\$	1,055,235	\$	1,243,065	\$	1.445,567	Ś	1,404,648	\$	1,716,714	\$ 100	312,066	22.229

				Opei	atir	ig Funding So	urc	es					
		FY17 ACT		FY18 ACT		FY19 ACT		FY20 BUD		FY21 BUD	\$	Difference	%
Revenues													
Chapter 70-Base Aid	\$	3,554,656	\$	3,606,706	\$	3,687,076	\$	3,659,749	\$	2,969,125	\$	(690,624)	-18.879
State Transportation	\$	331,304	\$	340,686	\$	330,837	\$	385,868	\$	332,124	\$	(53,744)	-13.939
Charter School Reimbursement	\$	14,455	\$	11,867	\$	13,726	\$	-	\$	-	\$	- 1	#DIV/0!
Medicaid Reimbursement	\$	177,532	\$	175,036	\$	171,954	\$	175,000	\$	95,000	\$	(80,000)	-45.719
Interest Income	\$	2,960	\$	13,675	\$	25,631	\$	4,000	\$	18,000	\$	14,000	350.009
Prior Year Unexpended Encumbrances	\$	24,926	\$	15,473	\$	90,982	\$	-	\$	-	\$	`-	#DIV/0!
E-Rate	\$	17,448	\$	-	\$	-	\$	~	\$	-	\$	-	#DIV/0!
Other Income	\$	17,989	\$	81	\$	6,167	\$	-	\$	•	\$	-	#DIV/0!
Total Revenues	\$	4,141,270	\$	4,163,523	\$	4,326,372	\$	4,224,617	\$	3,414,249	\$	(810,368)	-19.189
Transfers In From Other Funds	ŀ												
Excess and Deficiency	\$	555	\$	568,821	\$	347,218	\$	147,396	\$	217,329	\$	69,933	47.45%
Other Revolving Accounts	\$	60,581	\$	25,983	\$	12,662	\$	, -	\$	· -	s		#DIV/0!
Total Transfers	\$	61,136	\$	594,804	\$	359,880	\$	147,396	\$	217,329	\$	69,933	47.459
Total Funding Sources	\$ \$	4,202,406	\$	4,758,327	\$	4,686,252	\$	4,372,013	\$	3,631,578	\$	(740,435)	-16.949
NET OPERATING BUDGET	e le	24,896,715	6.	75 ACC 25C		22 100 210	1000	Sansa en en en	- A 3			2.500.533	8.57

		Nacimus su		Calculation o	f In	dividual Towr	As	sessments			1915 E		No Gyrani
	_	FY17 ACT		FY18 ACT		FY19 ACT		FY20 BUD		FY21 BUD	\$	Difference	%
Town of Hamilton Capital Debt Assessment "Shift" Net Operating Assessment	\$	16,837,974 66.60%	1	16,776,063 65.40%		17,746,438 64.65%		18,686,426 18,686,426 64.05%	\$	20,227,834 - 20,227,834 63.86%	\$	1,541,408	8.25%
Town of Wenham Capital Debt Assessment "Shift" Net Operating Assessment	\$	8,433,233 33.40%		8,870,590 34.60%		9,708,859 35.35%	٠.	10,488,322 - 10,488,322 35.95%	\$ \$	11,447,446 - 11,447,446 36.14%	\$	959,125	9.14%

	Debt 5	ervice Assessm	ent	Summary						
							63	3.86%		36.14%
		Principal		Interest	 	Total	Hamil	ton Share	V	Venham Share
Cutler Roof & Summer 2013 Projects	\$	95,000	\$	32,950	\$	127,950	\$	81,709	\$	46,241
Buker Boiler & Winthrop Boiler/Glass Projects	\$	95,000	\$	25,300	\$	120,300	\$	76,824	\$	43,476
Winthrop Sprinkler (BAN with Principal Paydown)	\$	125,000	\$	25,003	\$	150,003	\$	95,792	\$	54,211
FY21 Capital Projects	\$	<u>-</u>	\$	15,000	\$	15,000	\$	9,579	\$	5,421
Net Assessment			7.75		; <b>\$</b>	413,253	\$	263,903	\$	149,349

	Capital Assessment Calculation Calculation of Individual Town Assessments		
	Total		enham Share
Cutler Roof & Summer 2013 Projects			
100% Apportioned by Enrollment	\$ 127,950	\$ 81,708.87 \$	46,241.13
Enrollment			
10/1/2017	1,755	1,122	633
10/1/2018	1,715	1,091	624
10/1/2019	1,765_	1,130	635
	5,235	3,343	1,892
		63.86%	36.14%
Buker Boiler & Winthrop Boiler/Glass Projects			***************************************
100% Apportioned by Enrollment	\$ 120,300.00	\$ 76,823.58 \$	43,476.42
Enrollment			
10/1/2017	1,755	1,122	633
10/1/2018	1,715	1,091	624
10/1/2019	1,765	1,130	635
	5,235	3,343	1,892
		63.86%	36.14%
Winthrop Sprinkler	4000,000	1	·
100% Apportioned by Enrollment	\$ 150,002.50	\$ 95,791.60 \$	54,210.90
Enrollment			
10/1/2017	1,755	1,122	633
10/1/2018	1,715	1,091	624
10/1/2019	1,765	1,130	635
	5,235	3,343	1,892
		63.86%	36.14%
FY21 Capital Projects		1-14	
100% Apportioned by Enrollment	\$ 15,000.00	\$ 9,579.00 \$	5,421.00
Enroliment			
10/1/2017	1,755	1,122	633
10/1/2018	1,715	1,091	624
10/1/2019	1,765	1,130	635
	5,235	3,343	1,892



# FY21 Proposed Capital Budget

Hamilton-Wenham Regional School District Fiscal Year 2021 Capital Budget Request 12/18/2019

Location	Project Name	Category	Class	Cost
District	Security infrastructure improvements	Safety	Building	\$350,000.00
District	Elementary School Facilities Study & Educational Plan	Learning Environment	Professional Services	\$250,000.00
District	Classroom Furniture & Equipment	Learning Environment	Equipment	\$120,000.00
MRMS	Replace Sidewalks at Middle School	Safety	Site	\$110,000.00
District	Athletic Campus Improvement Project - Design/Project Services	Learning Environment	Site	\$65,000.00
District	Network Infrastructure Improvement (Phase 1 of 4)	Critical Infrastructure	Equipment	\$63,000.00

FY21 Total Capital Investment \$958,000.00

Total Investment \$958,000

By Category	
Safety	\$460,000.00
Learning Environment	\$435,000.00
Critical Infrastructure	\$63,000:00

By Account Classification	· · · · · · · · · · · · · · · · · · ·
Building	\$350,000.00
Site	\$175,000.00
Professional Services	\$250,000.00
Equipment	\$183,000.00

#### CAPITAL IMPROVEMENT PROGRAM

FY 2021 CAPITAL IMPROVEM	ENT PROJECTS BY FUNDING SOURCE RECO	OMMENDATIONS FINAL	ANN	UAL TOWN MEETING		FALL SPECIA	AL TOWN MEETING	
DEPARTMENT	PROJECT	Project Description	OPERATING BUDGET	REVOLVING FUND (DPW, Iron Rail)	CHAPTER 90	WATER	FREE CASH (PAY AS YOU GO)	TOTAL BY DEPARTMENT
			T .	1	<u> </u>			
DPW	Front End Loader	Year 2 of 5	\$35,000					
DPW	Backhoe	Year 1 of 3	\$40,000					
DPW	Highway Road Capital	Annual					\$ 45,000	
DPW	Street Road Capital	Annual			\$150,000			
DPW TOTAL	·							\$270,000
Facilities	COA Roof Replacement	one-time	\$ 21,000					· ,
MISC TOTAL								\$21,000
FIRE	Pumper Fire Truck	Last year of lease	\$76,269					
FIRE	Protective Gear	occasional					\$30,800	
FIRE	SCBA	occasional					\$15,000	
FIRE TOTAL							, ,	\$76,269
IT	Financial Software	recurring debt	\$16,949					· ·
IT	30 PCs/Laptops	recurring	. ,				\$10,000	
IT	Website Upgrade	one-time					\$13,500	
IT TOTAL	10							\$40,449
IRON RAIL	Replace roofing, gutter, faascia	recurring debt (BAN)		\$17,000				• •
IRON RAIL	Road and Parking Lot Paving	recurring debt (BAN)		\$8,000				
IRON RAIL	Design Septic System	one-time		1 - 7			\$10,000	
IRON RAIL TOTAL	3 1 7							\$35,000
Library	Library Server	one-time					\$ 18,000	
Library	Roof	one-time					\$ 75,000	
LIBRARY TOTAL								\$93,000
POLICE	Administrative Vehicle	annual lease	\$12,133					
POLICE	front line cruiser	annual purchase					\$42,000	
POLICE	5 Rifles (Year 1 of 2)	one-time					\$7,000	
POLICE TOTAL								\$61,133
Water	SCADA system upgrade	one-time				\$150,000		
Water	Water Captal Reserve	annual				\$35,000		
WATER TOTAL								\$185,000
			TOTAL OPERATING	TOTAL REVOLVING FUND (DPW, Iron	TOTAL	TOTAL	TOTAL FREE CASH	
			BUDGET	Rail)	CHAPTER 90	WATER	(PAY AS YOU GO)	TOTAL FY 2021
TOTAL CAPITAL IMPROVEME	NT PIBY FUNDING SOURCE		\$201,351	\$25,000	\$150,000	\$185,000	\$266,300	\$781,851

HWRSD
Estimated Debt Service Schedule
Town of Wenham's Estimated Share as of March 4, 2020

	Cutler Roof & Buker & Winthrop Boilers		Winthrop	FY21 Capital	Total
FY	2013 Summer Projects	& Winthrop Window Project	Sprinkler Project**	Projects**	Wenham
FY20B	\$47,023	\$41,323	\$54,869	\$0	\$143,215
FY21B	\$46,241	\$43,476	\$54,211	\$5,421	\$149,349
FY22E*	\$45,211	\$42,790	\$55,719	\$69,076	\$212,796
FY23E*	\$45,961	\$42,103	\$54,251	\$67,314	\$209,629
FY24E*	\$44,877	\$41,416	\$53,090	\$66,147	\$205,530
FY25E*	\$45,573	\$44,308	\$51,509	\$64,250	\$205,640
FY26E*	\$46,214	\$43,549	\$37,278	\$62,352	\$189,393
FY27E*	\$46,801	\$42,600	\$0	\$60,455	\$149,856
FY28E*	\$47,226	\$43,440	\$0	\$58,558	\$149,224
FY29E*	\$45,708	\$42,645	\$0	\$0	\$88,353
FY30E*	\$45,966	\$43,639	\$0	\$0	\$89,605
FY31E*	\$0	\$42,808	\$0	\$0	\$42,808
FY32E*	\$0	\$41,977	\$0	\$0	\$41,977
Totals	\$506,801	\$556,074	\$360,927	\$453,573	\$1,877,375

<sup>\*-</sup> Using FY21 Budgeted apportionment share of 36.14% for Town of Wenham

<sup>\*\*-</sup> Indicates BAN with an estimated interest rate

#### TOWN OF WENHAM DEBT SERVICE

		TOWN EXCLUDED	DEBT SERVICE		WITH	IIN-LEVY DEBT SER	VICE	TOTA	LS	OTHER FUNDI	NG SOURCES
										WATER	CPA
	1.62%	1.55%	1.790%	2.393%	1.55%	2.224%	2.700%			1.58%	1.790%
	\$294,600	\$73,600	\$2,228,079	\$656,811	\$49,100	\$288,000	\$592,000			\$ 392,400	\$ 1,037,800
FISCAL	Joint	Lease	Town	Culverts	Town	ESCO	*2015 ATM	Total	Tax Rate	Water	Town
YEAR	Library	Buy-out	Hall		Hall		ART 11 & 12	Payments	Impact	Tank	Hall
2020	50,500	15,150	234,100	84,740	10,100	26,760	119,523	540,873	1,201.45	75,750	126,100
2021			230,200	82,460		26,040	111,485	450,185	1,000.00		124,000
2022			221,350	79,895		25,230		326,475	725.20		121,900
2023			217,550	77,235		24,390		319,175	708.99		114,850
2024			203,625					203,625	452.31		112,725
2025			198,000					198,000	439.82		109,600
2026			190,800					190,800	423.83		100,700
2027			183,600					183,600	407.83		96,900
Totals	50,500	15,150	1,679,225	324,330	10,100	102,420	231,008	2,412,733		75,750	906,775

<sup>\*</sup>Debt service for 2015 Pumper Truck, (2) Highway trucks with plows and sanders and finance/accounting software

#### **BAN - Iron Rail Revolving Fund**

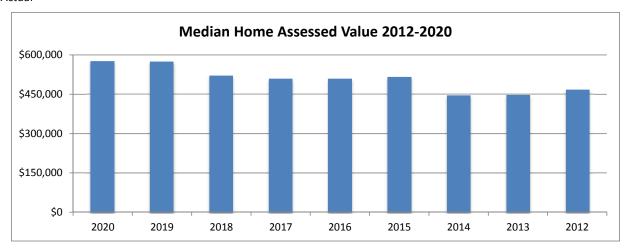
Iron Rail Capital BAN		TOTAL FY 2021 (ARTICLE 1- TOWN***) \$ 450,185
Authorized Total	\$ 245,000	TOTAL FY 2020 (ARTICLE 1 - SCHOOL**) \$ 149,349
Fiscal 19 contribution	\$ 25,000	TOTAL FY 2021 (OTHER FUNDING SOURCES) \$ 124,000
Fiscal 20 contribution	\$ 30,000	TOTAL FY 2021 DEBT (OVERALL) \$ 723,534
Fiscal 21 contribution	\$ 30,000	
Borrowing Period	10 years	**Includes payment for Year 1 of Debt Exclusion in Article 6

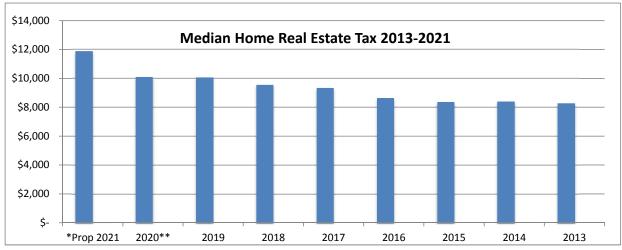
# MEDIAN HOME ASSESSED VALUE AND REAL ESTATE TAX

MEDIAN HOME ASSESSED VALUE 2011-2019		_	MEDIAN HOME REAL ESTATE TAX 2012-2020			
2020	\$	575,700	*Prop 2022	. \$	11,888	
2019	\$	574,100	2020**	\$	10,094	
2018	\$	520,450	2019	\$	10,086	
2017	\$	509,550	2018	\$	9,574	
2016	\$	509,700	2017	\$	9,340	
2015	\$	515,600	2016	\$	8,655	
2014	\$	445,300	2015	\$	8,379	
2013	\$	447,700	2014	\$	8,407	
2012	\$	467,500	2013	\$	8,274	

<sup>\*</sup> Assumes no assessment increase and approval of school operating overrides.

<sup>\*\*</sup>Actual





#### FREE CASH

Free cash is the amount of unrestricted funds available as a funding source for appropriation after certification by the Director of Accounts. Once certified, free cash can be appropriated up until the following June 30 by Town Meeting for any legal spending purpose. Free cash is generated when actual operations of the fiscal year revenue collections exceed the estimates used for budgeting and actual expenditures and encumbrances (committed funds not yet expended) are less than appropriations.

As of Date	Fiscal Year	Free Cash
6/30/2002	2002	\$ 687,915
6/30/2003	2003	\$ 803,578
6/30/2004	2004	\$ 631,437
6/30/2005	2005	\$ 421,546
6/30/2006	2006	\$ 661,685
6/30/2007	2007	\$ 886,645
6/30/2008	2008	\$ 497,002
6/30/2009	2009	\$ 555,964
6/30/2010	2010	\$ 629,098
6/30/2011	2011	\$ 605,192
6/30/2012	2012	\$ 584,345
6/30/2013	2013	\$ 797,322
6/30/2014	2014	\$ 586,863
6/30/2015	2015	\$ 1,061,225
6/30/2016	2016	\$ 1,371,147
6/30/2017	2017	\$ 1,232,635
6/30/2018	2018	\$ 977,873
6/30/2019	2019	\$ 954,005

#### STABILIZATION FUND

A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose (MGL Ch. 40 S.5B). The total of all stabilization fund balances may not exceed ten percent of the community's equalized value, and any interest shall be added to and become a part of the funds. A two-thirds vote of town meeting or city council is required to established, amend the purpose of, or appropriate money from the stabilization fund.

As of Date	Fiscal Year	Ending Balance
6/30/2002	2002	\$ 389,696.65
6/30/2003	2003	\$ 396,717.12
6/30/2004	2004	\$ 401,566.66
6/30/2005	2005	\$ 410,847.31
6/30/2006	2006	\$ 424,471.59
6/30/2007	2007	\$ 443,183.63
6/30/2008	2008	\$ 465,843.44
6/30/2009	2009	\$ 476,488.62
6/30/2010	2010	\$ 482,774.98
6/30/2011	2011	\$ 489,156.52
6/30/2012	2012	\$ 496,505.81
6/30/2013	2013	\$ 504,872.09
6/30/2014	2014	\$ 508,197.18
6/30/2015	2015	\$ 512,314.95
6/30/2016	2016	\$ 516,856.09
6/30/2017	2017	\$ 520,169.41
6/30/2018	2018	\$ 523,109.00
6/30/2019	2019	\$ 533,607.00

#### **NEW GROWTH**

New Growth represents new tax dollars resulting from the new articles of personal property or previously exempt property, real estate taxed separate parcels for the first time (subdivisions, condo conversions) and increases in assessed value over prior years

As of Date	Fiscal Year	New Growth
7/1/2002	2003	\$ 51,322.00
7/1/2003	2004	\$ 79,274.00
7/1/2004	2005	\$ 112,870.00
7/1/2005	2006	\$ 88,558.00
7/1/2006	2007	\$ 116,948.00
7/1/2007	2008	\$ 171,769.00
7/1/2008	2009	\$ 190,910.00
7/1/2009	2010	\$ 46,828.00
7/1/2010	2011	\$ 33,209.00
7/1/2011	2012	\$ 60,532.00
7/1/2012	2013	\$ 103,038.00
7/1/2013	2014	\$ 130,638.00
7/1/2014	2015	\$ 108,041.00
7/1/2015	2016	\$ 63,095.00
7/1/2016	2017	\$ 90,337.00
7/1/2017	2018	\$ 208,167.00
7/1/2018	2019	\$ 287,557.00

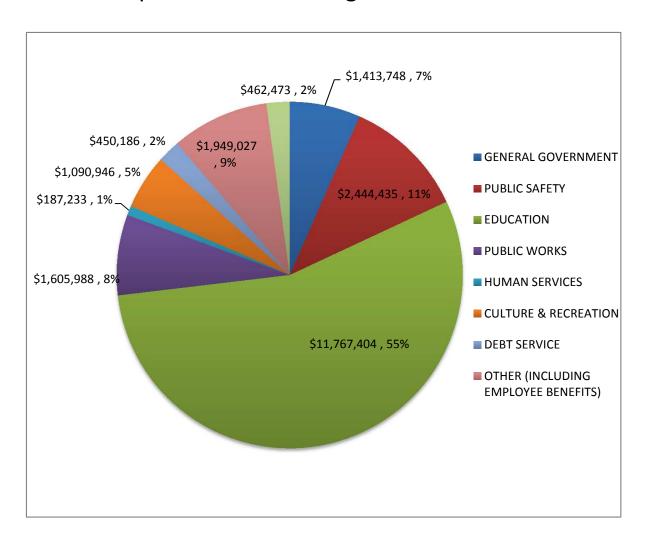
#### **RESERVE FUND**

Under state statutes, towns are permitted to establish a reserve fund to provide for extraordinary or unforeseen expenditures. A reserve can be established and funded as a line-item in the annual budget, or it can be created by a separate budget article and a line-item in the annual budget, or it can be created by a separate budget article and funded through a transfer from a specified revenue source. Transfer-out of a reserve require a majority vote of a Town finance committee. Expenditures cannot be made directly from the reserve fund. Instead, funds must be transferred to another account even if newly created, against which the charge is then posted.

FY20 RESERVE FUN	ID TRACKING			
Reserve Fund Budget			\$125,000.00	
Transfers COMPLETED				
DATE	REF#	ITEM		DESCRIPTION
08/08/19	FY2020-0001	Fire Dept: Ambulance	(\$49,500.00)	Purchase a new ambulance to replace old ambulance which is no longer functional
09/18/19	FY2020-0002	Veterans: Chapter 115 Benefits	(\$2,035.00)	FY 20 hudget was decreased to due low activity, but the Town now has a resident who qualifies for this benfit.
01/08/19	FY2020-0003	Assessors: Capital- Software	(\$9,000.00)	Current software-Vision- will no longer be supported & nll require a \$5k upgrade to continue using. Vision also charges a yearly maintenance of \$6,500. Patriot is a superior software and has a lower maintenace fee of \$2500.

Present Available Balance	\$64,465.00
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# Proposed FY 2021 Budget with Overrides



GENERAL GOVERNMENT	\$ 1,413,748
PUBLIC SAFETY	\$ 2,444,435
EDUCATION	\$ 11,767,404
PUBLIC WORKS	\$ 1,605,988
HUMAN SERVICES	\$ 187,233
CULTURE & RECREATION	\$ 1,090,946
DEBT SERVICE	\$ 450,186
OTHER (INCLUDING EMPLOYEE BENEFITS)	\$ 1,949,027
WATER FUND	\$ 462,473
TOTAL BUDGET	\$ 21,371,440

#### MUNICIPAL FINANCE TERMINOLOGY

The following terms are frequently used in the Annual Town Report and at Town Meeting. In order to provide a better understanding of their meaning, the following definitions are provided:

#### **BONDS:**

A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year.

#### **CAPITAL IMPROVEMENTS PROGRAM (CIP):**

\$266,300

Capital Improvements Program – A blueprint for planning a community's capital expenditures that comprises an annual capital budget and a five-year capital program. It coordinates community planning, fiscal capacity and physical development. While all of the community's needs should be identified in the program, there is a set of criteria that prioritizes the expenditures (See Appendix 2)(One-Time Capital Article at Fall ATM).

CHERRY SHEET: \$184,634

An official notification from the Commonwealth (originally printed on cherry-colored paper), which itemizes state aid due to communities, as well as state and county charges assessed to communities. The resulting net receipt of funds is used by the Town to offset the amount to be raised.

#### **COMMUNITY PRESERVATION ACT (CPA):**

Enacted as MGL Ch. 44B in 2000, CPA permits cities and towns accepting its provisions to establish a restricted fund from which monies can be appropriated only for a) the acquisition, creation and preservation of open space; b) the acquisition, preservation, rehabilitation, and restoration of historic resources; and c) the acquisition, creation and preservation of land for recreational use; d) the creation, preservation and support of community housing; and e) the rehabilitation and restoration of open space, land for recreational use and community housing that is acquired or created using monies from the fund. Acceptance requires town meeting or city council approval or a citizen petition, together with referendum approval by majority vote. The local program is funded by a local surcharge up to 3 percent on real property tax bills and matching dollars from the state generated from registry of deeds fees. (See DOR IGR 00-209 as amended by IGR 01-207 and IGR 02-208)

#### **DEBT EXCLUSION:**

An action taken by a community through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 21/2. By approving a debt exclusion, a community calculates its annual levy limit under Proposition 21/2, then adds the excluded debt service cost. The amount is added to the levy limit for the life of the debt only and may increase the levy above the levy ceiling.

FREE CASH (FY 2019): \$954,005

Free cash is the community's unrestricted available funds that may be used as a funding source for appropriations. Free Cash is generated when actual revenue collections exceeds budgeted estimates and when actual expenditures are less than budgeted appropriations, or a combination of both. Known as Excess & Deficiency or E & D in school budgeting.

#### **LEVY CEILING (OR LEVY CAPACITY):**

A levy ceiling is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2 <sup>1/2</sup>). It states that, in any year, the real and personal property taxes imposed may not exceed 2 <sup>1/2</sup> percent of the total full and fair cash value of all taxable property. Property taxes levied may exceed this limit only if the community passes a capital exclusion, a debt exclusion, or a special exclusion. (See Levy Limit)

<u>LEVY LIMIT:</u> \$16,787,903

A levy limit is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2  $^{1/2}$ ). It states that the real and personal property taxes imposed by a city or town may only grow each year by 2  $^{1/2}$  percent of the prior year's levy limit, plus new growth and any overrides or exclusions. The levy limit can exceed the levy ceiling only if the community passes a capital expenditure exclusion, debt exclusion, or special exclusion. (See Levy Ceiling) (Includes the Town's excluded debt).

<u>NEW GROWTH:</u> \$150,000

The additional tax revenue generated by new construction, renovations and other increases in the property tax base during a calendar year. It does not include value increases caused by normal market forces or by revaluations. New growth is calculated by multiplying the assessed value associated with new construction, renovations and other increases by the prior year tax rate. The additional tax revenue is then incorporated into the calculation of the next year's levy limit.

OVERLAY: \$195,000

An account established annually to fund anticipated property tax abatements, exemptions, and other uncollected taxes in that year. This amount is provided by the Board of Assessors and is raised on the tax recapitulation sheet.

OVERRIDE: \$ 1,011,646

A vote by a community at an election to permanently increase the levy limit. An override vote may increase the levy limit no higher than the levy ceiling. The override question on the election ballot must state a purpose for the override and the dollar amount. (Figure includes Total of Town (\$237,924), Loose-Leaf (\$50,000), and School (\$723,722)).

#### PROPOSITION 2 1/2:

A state law enacted in 1980, Proposition 21/2 regulates local property tax administration and limits the amount of revenue a city or town may raise from local property taxes each year to fund municipal operations.

RESERVE FUND: \$125,000

An amount set aside annually within the budget of the Town, not to exceed 5% of the tax levy for the preceding year. Transfers from this fund are within the exclusive control of the Finance and Advisory Committee and are for extraordinary and unforeseen expenditures.

STABILIZATION FUND: \$533,607

A fund designed to accumulate funds for capital of other future spending purposes. A community may appropriate in any year an amount not exceeding 10% of the tax levy of the preceding year for the purpose of funding the Stabilization Fund. Amounts from this fund may be appropriated by a two-thirds vote at a Town Meeting, for any lawful purpose.

This glossary was developed by the Town of Wenham with use of *the Governmental Accounting, Auditing, and Financial Reporting*, by Stephen J Gauthier. Chicago: Government Finance Officers Association, 2001 and the "Municipal Finance Glossary" by the Massachusetts Department of Revenue Division of Local Services, May 2008.