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OUACHITA PARISH POLICE JURY

Financial Statements As of and For the Year Ended December 31, 2007

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 7/16/08

OUACHITA PARISH POLICE JURY
Financial Statements
As of and for the Year Ended December 31, 2007

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INDEPENDENT AUDITORS' REPORT

Ouachita Parish Police Jury Monroe, Louisiana

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the **Ouachita Parish Police Jury** (the Police Jury) as of and for the year ended December 31, 2007, which collectively comprise the Police Jury's basic financial statements as identified in the table of contents. These financial statements are the responsibility of the Police Jury's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards for financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the *Louisiana Governmental Audit Guide* issued by the Louisiana Legislative Auditor and the Louisiana Society of Certified Public Accountants. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Ouachita Parish Police Jury as of December 31, 2007 and the respective changes in financial position and cash flows of its proprietary funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 13 to the financial statements, the Federal Emergency Management Agency (FEMA) is investigating whether grants received by the Police Jury through the State of Louisiana were used to purchase nonqualifying property. If FEMA requests reimbursement from the State, the State could pass this reimbursement onto the Police Jury. Such a reimbursement could be material to the financial condition of the Police Jury.

Ouachita Parish Police Jury
Monroe, Louisiana

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2008, on our consideration of the Police Jury's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

As discussed in Note 1 B, the financial statements referred to above do not include financial data of various component units, which should be included in order to conform with accounting principles generally accepted in the United States of America. As a result, the financial statements do not purport to, and do not present fairly the financial position of the reporting entity (as described in Note 1 B) of the Police Jury as of December 31, 2007 and the changes in its financial position and its cash flows, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and the budgetary information on pages 4 through 15 and pages 56 through 62 respectively, are not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the Ouachita Parish Police Jury's basic financial statements. The accompanying financial information included in Schedules 7 through 24 (including the schedule of expenditures of federal awards) listed as schedules in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements of the Police Jury. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly presented in all material respects in relation to the basic financial statements taken as a whole.

Duffey, Huffman, Regdala & Senguen

(A Professional Accounting Corporation)

June 30, 2008

**REQUIRED SUPPLEMENTAL INFORMATION
(PART A)**

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

Our discussion and analysis of Ouachita Parish Police Jury's financial performance provides an overview of the Police Jury's financial activities for the year ended December 31, 2007. Please read it in conjunction with the Police Jury's financial statements.

FINANCIAL HIGHLIGHTS

Our financial statements provide these insights into the results of this year's operations:

- Assets of the Police Jury exceeded its liabilities at the close of the most recent fiscal year by \$128.7 million (net assets). Of this amount, \$16.0 million (unrestricted net assets) may be used to meet the Police Jury's obligations to citizens and creditors within the Jury's designation and policies.
- The Police Jury's total net assets increased by \$15.7 million during 2007. Governmental activities' net assets increased \$15.9 million during 2007, while business-type activities' net assets decreased by approximately \$171,000.
- As of the close of the most recent fiscal year, the Police Jury's governmental funds reported combined ending fund balances of \$63.3 million, an increase of \$11.4 million in comparison with the prior year. Approximately 93% of this total amount, \$58.9 million, is unreserved and available for use within the Police Jury's designation and policies (unreserved fund balance).
- At the end of the most recent fiscal year, unreserved/undesignated fund balance for the General Fund was \$2.7 million, or 49.1% of total 2007 General Fund expenditures and transfers.

USING THIS ANNUAL REPORT

The Police Jury's annual report consists of a series of financial statements that show information for the Police Jury as a whole, and its funds. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Police Jury as a whole and present a longer-term view of the Police Jury's finances. Our fund financial statements are included later in this report. For our governmental activities, these statements tell how we financed our services in the short-term as well as what remains for future spending. Fund statements also may give some insights into the Police Jury's overall financial health. Fund financial statements also report the Police Jury's operations in more detail than the government-wide financial statements by providing information about the Police Jury's most significant funds - General Fund, Public Works, Fire Department, Public Library, Green Oaks Detention Center and the Correctional Center Special Revenue Funds, and West Ouachita Sewerage District No. 9.

In accordance with Governmental Accounting Standards Board Statement No. 34, the statements focus on the Police Jury as a whole (government-wide) and the major individual funds. Both perspectives (government-wide and major fund) allow the reader to address relevant questions, broaden a basis for comparison (year to year or government to government), and should enhance the Police Jury's accountability.

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

Our auditors have provided assurance in their independent auditors' report, located immediately preceding this Management's Discussion and Analysis, that the Basic Financial Statements, after considering the fact that certain component units are not included, are fairly stated. Varying degrees of assurance are being provided by the auditor regarding the Required Supplemental Information (RSI) and the Other Supplemental Information. A user of this report should read the independent auditors' report carefully to ascertain the level of assurance being provided for each part of this report.

Reporting on the Police Jury as a Whole

Government-Wide Financial Statements

The government-wide financial statements (see Statements A and B) are designed to be similar to private-sector business in that all governmental and business-type activities are consolidated into columns which add to a total for the primary government. These statements combine governmental funds' current financial resources with capital assets and long-term obligations. Also presented in the government-wide financial statements is a total column for the business-type activities of the primary government.

The Statement of Net Assets (Statement A) and the Statement of Activities (Statement B) One of the most important questions asked about the Police Jury is, "Is the Police Jury, as a whole, better off or worse off financially as a result of the year's activities?" The Statement of Net Assets and the Statement of Activities, which appear first in the Police Jury's financial statements, report information on the Police Jury as a whole and its activities in a way that helps you answer this question. We prepare these statements to include *all* assets and liabilities, using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods. For example, uncollected taxes and earned but unused vacation leave result in cash flows for future periods. The focus of the Statement of Activities is on both the gross and net cost of various activities that are provided by the government's general tax and other revenues. This is intended to summarize information and simplify the user's analysis of cost of various governmental services and/or subsidy to various business-type activities.

These two statements report the Police Jury's *net assets* - the difference between assets and liabilities, as reported in the Statement of Net Assets - as one way to measure the Police Jury's financial health, or *financial position*. Over time, *increases or decreases* in the Police Jury's net assets - as reported in the Statement of Activities - are one indicator of whether its *financial health* is improving or deteriorating. The relationship between revenues and expenses is the Police Jury's *operating results*. However, the Police Jury's goal is to provide services to our citizens, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of health and welfare services provided to parish citizens and the condition of roads, bridges and drainage systems to assess the *overall health* of the Police Jury.

The governmental activities reflect the Police Jury's basic services including public safety (fire and law enforcement), general government (executive, legislative, judicial, finance and administrative services), streets and drainage, traffic and transportation, culture and recreation, health and welfare, economic development, conservation, and urban redevelopment and housing. These services are financed primarily with taxes and government grants. The business-type activities reflect private sector type operations

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

where the fee for service typically covers all or most of the cost of operations including depreciation. The Police Jury's sewerage collection programs are reported here.

Reporting the Police Jury's Most Significant Funds

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for *specific activities* or objectives. Traditional users of governmental financial statements will find the fund financial statements presentation more familiar. The focus is now on major funds, rather than generic fund types.

Fund Financial Statements The Police Jury's fund financial statements (Statements C through H) provide detailed information about the most significant funds - not the Police Jury as a whole. Some funds are required to be established by State law and by bond covenants. However, the Police Jury establishes many other funds to help it control and manage money for particular purposes (like the criminal court fund) or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money (like grants the Police Jury receives for the Mosquito Abatement District).

Governmental Funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. The governmental major funds (see Statements C and D) presentation is presented on a sources and uses of liquid resources basis. This is the manner in which the financial plan is typically developed. Unlike the government-wide financial statements, governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year-end that are available for spending. They are reported using an accounting method called *modified accrual* accounting, which measures cash and all other *financial* assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the Police Jury's operations and the services it provides. Such information may be useful in evaluating a government's current financing requirements. All non-major governmental funds are presented in one column, titled Other Governmental Funds. Combining financial statements of the non-major funds can be found in the other supplementary information section that follows the Basic Financial Statements.

Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Police Jury's programs. We describe the relationship (or differences) between governmental *activities* (reported in the Statement of Net Assets and the Statement of Activities) and governmental *funds* in the reconciliations of the Governmental Funds Balance Sheet to the Statement of Net Assets and of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities.

Proprietary Funds encompass both enterprise and internal service funds on the fund financial statements (see Statements E, F, and G). Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Police Jury's various functions. The Police Jury uses internal service funds to account for its self-insured insurance and group hospitalization activities. Because all of these services predominantly benefit governmental rather than business-type functions, they have been included within the governmental activities section in the government-wide financial statements. Combining

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

statements of the non-major individual enterprise and internal service funds can be found in the other supplementary information section following the basic financial statements.

Fiduciary funds are used to account for resources held by the Police Jury in a trustee capacity or as an agent for others. These funds (see Statement H) are restricted in purpose and do not represent discretionary assets of the Police Jury. Therefore, these assets are not presented as part of the government-wide financial statements.

The total columns on the governmental funds financial statements (see Statements C and D) at the government-wide financial statements require reconciliation. The governmental funds' differences result from the different measurement focus and the reconciliation is presented on the pages following each statement (see Statements C and D). The flow of current financial resources will reflect interfund transfers as other financial sources as well as capital expenditures as expenditures. The reconciliation will eliminate these transactions and incorporate the capital assets and long-term obligations into the *Governmental Activities* column in the government-wide statements.

Capital Assets

General capital assets include land, construction in progress, buildings, equipment and furniture, books, infrastructure, and all other assets of a tangible nature that are used in operations and that exceed the Police Jury's capitalization threshold (see Note 1 – J). All projects completed and acquisitions occurring in the year ended December 31, 2007 have been capitalized. The Police Jury has capitalized all purchased capital assets and all donated capital assets.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are a required part of the basic financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required *supplementary information* (Part B), the budgetary comparison schedules. Required supplementary information can be found in Schedules 1 through 6 of this report.

The other supplementary information section referred to earlier in connection with the non-major governmental and proprietary funds is presented immediately following the required supplementary information in Schedules 7 through 23.

Also included in the report are the Office of Management and Budget A-133 Single Audit reports and schedules.

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

GOVERNMENT-WIDE FINANCIAL ANALYSIS

THE POLICE JURY AS A WHOLE The Police Jury's net assets were \$128.7 million at December 31, 2007. Of this amount, \$112.7 million was restricted or invested in capital assets. Restricted net assets are reported separately to show legal constraints from debt covenants and enabling legislation that limit the Police Jury's ability to use those net assets for day-to-day operations. Our analysis below focuses on the net assets (Table 1) and change in net assets (Table 2) of the Police Jury's governmental activities.

The following table reflects the condensed Statement of Net Assets for 2007, with comparative figures from 2006:

**Table 1
OUACHITA PARISH POLICE JURY
Condensed Statement of Net Assets
December 31, 2007 and 2006**

| | Governmental Activities | | Business-Type Activities | | Total | |
|--|------------------------------------|-----------------------|-------------------------------------|---------------------|-----------------------|-----------------------|
| | 2007 | 2006 | 2007 | 2006 | 2007 | 2006 |
| <u>Assets</u> | | | | | | |
| Current and other assets | \$ 72,982,153 | \$ 59,728,175 | \$ 227,529 | \$ 282,433 | \$ 73,209,682 | \$ 60,010,608 |
| Capital Assets | 60,350,671 | 57,168,140 | 2,756,528 | 2,895,536 | 63,107,199 | 60,063,676 |
| Total Assets | <u>133,332,824</u> | <u>116,896,315</u> | <u>2,984,057</u> | <u>3,177,969</u> | <u>136,316,881</u> | <u>120,074,284</u> |
| <u>Liabilities</u> | | | | | | |
| Current and other liabilities | 4,726,230 | 4,738,156 | 29,875 | 36,855 | 4,756,105 | 4,775,011 |
| Long-term liabilities | 2,331,336 | 1,804,967 | 571,268 | 587,452 | 2,902,604 | 2,392,419 |
| Total Liabilities | <u>7,057,566</u> | <u>6,543,123</u> | <u>601,143</u> | <u>624,307</u> | <u>7,658,709</u> | <u>7,167,430</u> |
| <u>Net Assets</u> | | | | | | |
| Invested in capital assets, net of debt | 60,350,671 | 57,168,140 | 2,185,260 | 2,308,084 | 62,535,931 | 59,476,224 |
| Restricted | 50,168,186 | 44,743,266 | - | - | 50,168,186 | 44,743,266 |
| Unrestricted | 15,756,402 | 8,441,786 | 197,654 | 245,578 | 15,954,056 | 8,687,364 |
| Total Net Assets | <u>\$ 126,275,259</u> | <u>\$ 110,353,192</u> | <u>\$ 2,382,914</u> | <u>\$ 2,553,662</u> | <u>\$ 128,658,173</u> | <u>\$ 112,906,854</u> |

The \$15.8 million in unrestricted net assets of governmental activities represents the *accumulated* results of all past year's operations. Net assets of governmental activities increased \$15.9 million from the prior year. The changes in net assets are discussed later in this MD&A.

The Police Jury's *combined* net assets at year end total \$128.7 million. Approximately 49% (\$62.5 million) of the Police Jury's net assets as of December 31, 2007 reflects the Police Jury's investment in capital assets (land, buildings, infrastructure, machinery and equipment) less any related outstanding debt used to acquire those assets that is still outstanding. The Police Jury uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Another 39% of the Police Jury's net assets (\$50.2 million) are subject to external restrictions on how they may be used, such as property tax approved by the electorate for specific purposes. The remaining 12% (\$16.0 million) of net assets, referred to as unrestricted, may be used to meet the ongoing obligations of the Police Jury to citizens and creditors.

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

The results of this year's operations for the primary government as a whole are reported in the Statement of Activities. The following Table 2 provides a summary of the changes in net assets for the year ended December 31, 2007, with comparative figures from 2006:

**Table 2
OUACHITA PARISH POLICE JURY
Condensed Statement of Activities
For the years ended December 31, 2007 and 2006**

| | Governmental Activities | | Business-Type Activities | | Total | |
|--|------------------------------------|----------------------|-------------------------------------|---------------------|----------------------|----------------------|
| | 2007 | 2006 | 2007 | 2006 | 2007 | 2006 |
| Program revenues | | | | | | |
| Charges for services | \$ 5,309,474 | \$ 5,307,007 | \$ 208,936 | \$ 194,445 | \$ 5,518,410 | \$ 5,501,452 |
| Operating grants and contributions | 7,111,892 | 6,717,503 | - | - | 7,111,892 | 6,717,503 |
| Capital grants and contributions | 1,907,410 | 2,994,859 | - | - | 1,907,410 | 2,994,859 |
| General Revenues | | | | | | |
| Ad valorem taxes | 24,557,863 | 23,271,125 | - | - | 24,557,863 | 23,271,125 |
| Sales taxes | 12,576,282 | 12,281,328 | - | - | 12,576,282 | 12,281,328 |
| Other general revenues | 18,295,847 | 13,543,812 | 15,133 | 12,023 | 18,310,980 | 13,555,835 |
| Total revenues | 69,758,768 | 64,115,634 | 224,069 | 206,468 | 69,982,837 | 64,322,102 |
| Functions/Program Expenses: | | | | | | |
| Current | | | | | | |
| Legislative | 210,995 | 223,369 | - | - | 210,995 | 223,369 |
| Judicial | 6,716,871 | 6,345,397 | - | - | 6,716,871 | 6,345,397 |
| Elections | 179,363 | 163,214 | - | - | 179,363 | 163,214 |
| Finance and administrative | 2,109,248 | 1,789,673 | - | - | 2,109,248 | 1,789,673 |
| Other general government | 1,353,704 | 1,253,319 | - | - | 1,353,704 | 1,253,319 |
| Public safety | 23,442,570 | 23,739,918 | - | - | 23,442,570 | 23,739,918 |
| Public works | 5,911,480 | 5,192,070 | - | - | 5,911,480 | 5,192,070 |
| Health and welfare | 2,457,903 | 3,053,888 | - | - | 2,457,903 | 3,053,888 |
| Culture and recreation | 6,176,252 | 5,871,483 | - | - | 6,176,252 | 5,871,483 |
| Economic development and assistance | 5,278,317 | 6,050,357 | - | - | 5,278,317 | 6,050,357 |
| Sewer | - | - | 394,817 | 435,480 | 394,817 | 435,480 |
| Interest on long-term debt | - | 5,968 | - | - | - | 5,968 |
| Total function/program expenses | 53,836,701 | 53,688,656 | 394,817 | 435,480 | 54,231,518 | 54,124,136 |
| Increase (decrease) in net assets | \$ 15,922,067 | \$ 10,426,978 | \$ (170,748) | \$ (229,012) | \$ 15,751,319 | \$ 10,197,966 |

Changes in Net Assets The Police Jury's total revenues were \$70.0 million and the total cost of all programs and services was \$59.2 million. Therefore, net assets increased \$15.8 million from operations during the year. Our analysis below separately describes the operations of governmental and business-type activities.

Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007

Governmental Activities net assets increased \$15.6 million in 2007. The cost of all of our *governmental* activities this year was \$53.8 million. As shown in the Statement of Activities in Statement B, the amount that our taxpayers ultimately financed for these activities was \$39.5 million because some of the cost was paid by those who benefited from the programs (\$5.3 million) or by other governments and organizations that subsidized certain programs with grants and contributions (\$9.0 million).

In the table which follows, we have presented the cost of each of the Police Jury's seven largest functions -judicial, finance and administration, public safety, public works, health and welfare, culture and recreation, and economic and government assistance as well as each program's *net* cost (total cost less revenues generated by the activities). As discussed above, net cost shows the financial burden that was placed on the Police Jury's taxpayers by each of these functions. Providing this information allows our citizens to consider the cost of each function in comparison to the benefits they believe are provided by that function.

Table 3
OUACHITA PARISH POLICE JURY
Governmental Activities
Years Ended December 31, 2007 and 2006

| | Total Cost of Services | | Net Cost of Services | |
|------------------------------------|------------------------|----------------------|----------------------|----------------------|
| | 2007 | 2006 | 2007 | 2006 |
| Judicial | \$ 6,716,871 | \$ 6,345,397 | \$ 5,502,340 | \$ 4,744,957 |
| Finance and Administration | 2,109,248 | 1,789,673 | 914,532 | 463,898 |
| Public Safety | 23,442,570 | 23,739,918 | 18,360,290 | 18,830,114 |
| Public Works | 5,911,480 | 5,192,070 | 4,917,679 | 3,576,826 |
| Health and Welfare | 2,457,903 | 3,053,888 | 2,353,398 | 3,053,888 |
| Culture and Recreation | 5,911,480 | 5,871,483 | 5,992,865 | 5,730,068 |
| Economic and Government Assistance | 5,278,317 | 6,050,357 | (4,104) | 624,206 |
| All Others | 2,008,832 | 1,645,871 | 1,470,925 | 1,645,331 |
| Totals | \$ 53,836,701 | \$ 53,688,657 | \$ 39,507,925 | \$ 38,669,288 |

Governmental Activities net assets increased \$15.8 million. Some factors affecting the change in net assets for governmental activities were:

- (1) a 1.5 million increase in property taxes due to changes in levied millages, increased value of assessments, and the addition of a Jail Capital Outlay millage.
- (2) a .6 million increase in interest earned due to higher cash balances and interest rates.
- (3) a 1.3 million decrease Federal Revenue

Business-Type Activities net assets decreased by approximately \$170,000 in 2007. Charges for services make up 93% of the revenues in the business-type activities. The Sewerage Systems' operating revenues increased by approximately \$14,500 and expenses decreased by approximately \$40,700.

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

THE POLICE JURY'S FUNDS As we noted earlier, the Police Jury uses funds to help it control and manage money for particular purposes. Looking at funds helps you consider whether the Police Jury is being accountable for the resources taxpayers and others provide to it but may also give you more insight into the Police Jury's overall financial health.

Governmental Funds The focus of the Police Jury's governmental funds is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Police Jury's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the fiscal year, the Police Jury's governmental funds reported combined ending fund balances of \$63.3 million, an increase of \$11.4 million in comparison with the prior year. Approximately 87% of this total amount (\$55.0 million) constitutes *unreserved fund balance*, which is available for spending at the Police Jury's discretion in accordance with the individual fund's restrictions. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed to: prepaid and other assets (\$107,000); inventories (\$473,000) payment of debt service (\$10,400) and capital improvements (\$3.8 million).

The General Fund is the chief operating fund of the Ouachita Parish Police Jury. At the end of the fiscal year, total fund balance of the General Fund was approximately \$6.7 million of which 3.9 million was Unreserved, but Designated leaving 2.7 million Unreserved. For 2007, fund balance increased by \$3.8 million versus the \$800,000 increase in 2006. Key factors contributing to this were as follows:

- (1) A settlement of \$3,766,113 was received from Hospital Service District No. 1 in lieu of an annual \$350,000 payment that the Police Jury had been receiving from the District.
- (2) An increase in interest earnings due to the additional cash from the above settlement.
- (3) An increase in Public Works projects of approximately \$138,500.

Public Works fund balance increased by approximately \$2.0 million largely due to a \$.4 million settlement from third party road damage, \$148,000 increase in sales tax revenue, less heavy equipment purchased during 2007.

The Fire Department fund balance increased by approximately \$1.5 million increase in 2007. The Fire Department experienced a \$148,000 increase in sales tax revenue, a \$428,000 increase in property taxes, and \$110,000 increase in interest earnings. Finally, the Fire Department transferred \$2,000,000 to the Fire Department's Capital Project Fund to reserve it for anticipated capital expenditures.

The Public Library fund balance decreased by approximately \$303,000 in 2007 versus 2006's \$700,000 increase. This change is largely due to the \$500,000 re-roofing project at the Main Branch and the approximate \$500,000 to finish the Sterlington Memorial Branch.

The Green Oaks Detention Center enjoyed another increase in fund balance, \$319,000 in 2007 versus \$537,000 in 2006. Most of this change is attributable to the \$80,000 decrease in housing charges from other jurisdictions earned in 2007 as well as \$156,000 spent in 2007 to start the construction of a new detention wing.

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The Correctional Center fund increased by nearly \$575,000 in 2007 as compared to 2006's increase for nearly the same amount. Nearly all of this is attributable to a \$440,000 increase in property taxes. The millage voted in for 2007 increase to 8.60 mills as compared to 8.19 mills levied in 2006.

Proprietary Funds The Police Jury's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. As of the end of the current fiscal year, the primary government's proprietary funds reported ending net assets of \$2.4 million, a decrease of approximately \$171,000 in comparison with the prior year.

GENERAL FUND BUDGETARY HIGHLIGHTS

Budgetary Highlights Over the course of the year, the Police Jury revises its budget as it attempts to deal with unexpected changes in revenues and expenditures.

The total difference between the original General Fund budget and the final amended budget was an increase in appropriations by approximately \$629,000. Most of this increase is attributable to legislative, finance and administration and other general government. Revenues budgeted increased about \$4.7 million due mainly to the settlement from the sale of the Glenwood Regional Medical Center, favorable changes in sales taxes, higher interest rates on accounts. These changes resulted in a net increase of approximately \$3.3 million in budgeted fund balance.

When actual results for 2007 are compared with the final budget, revenue collections exceeded budget by \$66,500. Expenditures and transfers were \$434,000 less than appropriated. This resulted in a positive variance of \$500,000 when compared to budget. There were no overruns on expenditures at the legal level of control.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets The Policy Jury's investment in capital assets for its governmental and business type activities as of December 31, 2007 amounts to \$60.4 million (net of accumulated depreciation). This investment in capital assets includes land, construction in progress buildings, equipment and furniture, and infrastructure assets such as roads, highways, and drainage and sewer systems. The net increase in the Police Jury's investment in capital assets for the current fiscal year was 5.6% for governmental activities.

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**Table 4
OUACHITA PARISH POLICE JURY
Capital Assets (Net of Accumulated Depreciation)
December 31, 2007 and 2006**

| | Governmental | | Business-Type | | Total | |
|--------------------------------|---------------|---------------|---------------|--------------|---------------|---------------|
| | Activities | | Activities | | | |
| | 2007 | 2006 | 2007 | 2006 | 2007 | 2006 |
| Land | \$ 8,892,511 | \$ 8,830,523 | \$ - | \$ - | \$ 8,892,511 | \$ 8,830,523 |
| Construction in progress | 4,482,394 | 3,292,761 | - | - | 4,482,394 | 3,292,761 |
| Buildings | 47,630,389 | 45,442,666 | - | - | 47,630,389 | 45,442,666 |
| Equipment and Furniture | 22,458,599 | 21,224,821 | 4,468,572 | 4,468,574 | 26,927,171 | 25,693,395 |
| Books | 4,037,549 | 3,569,781 | - | - | 4,037,549 | 3,569,781 |
| Infrastructure | 7,495,739 | 6,791,138 | - | - | 7,495,739 | 6,791,138 |
| Less: accumulated depreciation | (34,646,510) | (31,983,550) | (1,712,044) | (1,573,039) | (36,358,554) | (33,556,589) |
| Total Net Capital Assets | \$ 60,350,671 | \$ 57,168,140 | \$ 2,756,528 | \$ 2,895,535 | \$ 63,107,199 | \$ 60,063,675 |

Major capital asset events during the current fiscal year included the following:

- Construction in Progress on the following projects:
 Green Oaks (New Housing Pod) for \$168,000
 Major road infrastructure for \$1,430,000
 Juvenile Detention Alternative Center for \$244,000
- Additions:
 Completion of the Sterlington Memorial Library for \$1,700,000

Additional information on the Police Jury's capital assets can be found in Note 5 of this report.

Long-Term Debt At the end of the current fiscal year, the Policy Jury had \$603,000 in revenue bonds outstanding. This debt represents bonds secured solely by specified revenue sources such as the Sewerage System revenues. There were no general obligation bonds outstanding for the Police Jury at the end of the fiscal year.

December 31, 2007 and 2006

| | Governmental | | Business-Type | | Total | |
|-------------------------|--------------|--------------|---------------|------------|--------------|--------------|
| | Activities | | Activities | | | |
| | 2007 | 2006 | 2007 | 2006 | 2007 | 2006 |
| Claims Payable | \$ 1,329,556 | \$ 1,804,967 | \$ - | \$ - | \$ 1,329,556 | \$ 1,804,967 |
| Compensated absences | 1,001,780 | 941,336 | - | - | 1,001,780 | 941,336 |
| Utilities revenue bonds | - | - | 571,148 | 587,452 | 571,148 | 587,452 |
| Total | \$ 2,331,336 | \$ 2,746,303 | \$ 571,148 | \$ 587,452 | \$ 2,902,484 | \$ 3,333,755 |

Other obligations include accrued vacation pay. We present more detailed information about our long-term liabilities in Note 8 of the Notes to the Financial Statements.

**Ouachita Parish Police Jury
Management's Discussion and Analysis (MD&A)
December 31, 2007**

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

In general, the year 2008 is a reassessment year. It is anticipated that funds or districts with Ad Valorem Tax (property tax) should see revenues remain flat or experience a small increase for the year 2008. Sales Tax is collected only by Public Works and the Fire Department. There is no indication that collections will decrease for the year 2008. The increase in the price of oil will affect every fund and department in the areas of utilities, vehicle fuel, road maintenance / reconstruction materials and inflation of every day supplies.

- During the year 2007, the Hospital Service District No. 1's assets were sold to a private company. As part of a settlement, the Parish received \$3,766,113. The principal has been preserved by ordinance for two dedications - \$3,466,113 in the Hospital Service District No. 1 Reserved Fund and \$300,000 for the School Based Clinics Fund. The interest generated from the Hospital Service Dist. Reserved Fund has been dedicated for matching funds for Litter and Drainage Control projects. The School Based Clinics Fund interest and principal will be used to support the functions related to the School Based Clinics operated by the local school boards.
- Using conservative practices, the elected officials have been able to maintain the General Fund in a positive cash flow position while meeting all Judicial demands placed upon the fund by State law. With the legislature approving two additional judgeships for the Fourth Judicial District, it is likely that the Police Jury's General Fund will see a request during 2008 for help in placing the two new judges and their staff.
- The Public Works Department performs maintenance on gravel and hard surfaced roads totaling 874 miles. The closure of State Farm and Guide has had virtually no impact upon sales tax receipts in the parish, yet. Collections totaled \$6,287,118 for 2007. This amounted to an increase of \$147,425 over the 2006 collection of \$6,140,593. The Police Jury approved a request from the Town of Sterlington to allow the town to receive a portion of the \$.01 sales tax collected for the operation of the Ouachita Parish Public Works Department. This amount will be based on the collection of a \$.015 sales tax collected within the town limits. Records show that the town collected approximately \$269,911 during 2007, so Public Works obligation should be approximately \$180,000.

The Public Works Department sealed or resurfaced a total of 1.02 miles of hard surface road in 2007 and converted another 3.84 miles from gravel to hard surface. Funds were budgeted to seal or resurface approximately 10 miles of hard surface roads and improve approximately 2.3 miles of gravel roads to hard surface in 2008.

There is no indication that sales tax receipts will slow down for 2008. However, road maintenance and reconstruction materials are directly affected by the rising cost of oil. It is likely that Public Works will not be able to meet this goal.

- The Fire Chief has been able to maintain a balanced budget by implementing several changes in staffing which includes a reduction in work force accomplished through attrition. As a

**Ouachita Parish Police Jury
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result of these changes and adequate sales taxes, the Chief has prepared a balanced budget for 2008 that has a designation of \$2,000,000 in Capital Funds for 2007 and \$100,000 for 2008. The Police Jury has chosen to set aside these capital funds in a Fire District No. 1 Capital Outlay Fund starting in 2006. As noted for Public Works, there is no indication that Sales Tax receipts will slow down for 2008.

- The Library completed the construction of the Sterlington Branch with a grand opening on June, 14, 2007. Property was purchased for the Ollie Burns Branch in Richwood on Hwy 165, just north of the high school. Plans to construct an additional branch in southwest Ouachita are also underway. Since the Library's primary source of funding is an Ad Valorem Tax (property tax), revenue should remain flat for 2008. 72.6% of Ouachita Parish's citizens are registered borrowers and these citizens used the library 1.9 million times in '07. The library saw 866,353 people come through its doors and circulated 848,335 items.
- The voters approved the Green Oaks Juvenile Detention Center's millage in 2006. The 2.91 mills, for five years, is to operate and maintain the facility. The .30 mills is for 5 years to construct a new Juvenile Detention Alternative Center (JDAC). The JDAC will house juvenile related services, such as Fourth Juvenile District Attorney's Office, Juvenile Drug Court, Families in Need of Services, and other Juvenile Diversion Programs, and will costs approximately \$950,000. The Juvenile Detention Center is also adding an eight-bed dorm for girls at a cost of \$750,000. These improvements are expected to be completed in 2008.

The Correctional Center completed renovations of the booking area and constructing new dorms during 2006. The renovations increased the capacity at the Jail from approximately 750 to 920 which has, at least for now, ended the need to house inmates at other correctional centers. At the date of this message, the Jail population has been averaging over 880 inmates. With the help of a citizens' committee an 8.6 millage property tax was passed for operating the jail through the year 2011. In addition a 0.6 millage property tax was passed and dedicated for future capital outlay improvements. Areas to watch in the Jail Operations funds will be the number of deputies needed to guard the additional inmates, and the election of a new Sheriff that will office on July 1, 2008 could cause a change in current policies.

CONTACTING THE POLICE JURY'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the Police Jury's finances and to show the Police Jury's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Bradley N. Cammack, CPA, Treasurer at the Ouachita Parish Police Jury, 300 St. John Street, Monroe, Louisiana 71201, telephone number (318) 327-1340.

**GOVERNMENT-WIDE
FINANCIAL STATEMENTS**

Statement A

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

Statement of Net Assets
December 31, 2007

| | <u>Governmental Activities</u> | <u>Business-type Activities</u> | <u>Total</u> |
|--|------------------------------------|-------------------------------------|-----------------------|
| Assets | | | |
| Cash | \$ 44,994,462 | \$ 271,848 | \$ 45,266,310 |
| Investments, at market value | 750,000 | - | 750,000 |
| Receivables: | | | |
| Ad valorem taxes | 21,624,598 | - | 21,624,598 |
| Special assessments | 215,346 | - | 215,346 |
| Other receivables | 710,853 | 23,092 | 733,945 |
| Due from other governmental units | 3,957,926 | - | 3,957,926 |
| Internal balance | 81,936 | (81,936) | - |
| Prepaid expenses | 173,678 | 14,525 | 188,203 |
| Inventories | 473,354 | - | 473,354 |
| Capital assets, net | <u>60,350,671</u> | <u>2,756,528</u> | <u>63,107,199</u> |
| Total assets | <u>133,332,824</u> | <u>2,984,057</u> | <u>136,316,881</u> |
| Liabilities | | | |
| Accounts payable and accrued expenses | 3,634,950 | 29,825 | 3,664,775 |
| Deferred revenues | 903,397 | - | 903,397 |
| Deposits held | 187,883 | 50 | 187,933 |
| Long-term liabilities: | | | |
| Due within one year | 1,001,780 | 16,995 | 1,018,775 |
| Due in more than one year | <u>1,329,556</u> | <u>554,273</u> | <u>1,883,829</u> |
| Total liabilities | <u>7,057,566</u> | <u>601,143</u> | <u>7,658,709</u> |
| Net Assets | | | |
| Invested in capital assets (net of related debt) | 60,350,671 | 2,185,260 | 62,535,931 |
| Restricted for: | | | |
| Public Works | 4,791,722 | - | 4,791,722 |
| Public Safety | 26,293,876 | - | 26,293,876 |
| Health and Welfare | 2,055,868 | - | 2,055,868 |
| Culture and Recreation | 9,597,143 | - | 9,597,143 |
| Debt Service | 10,411 | - | 10,411 |
| Capital Improvement | 3,775,519 | - | 3,775,519 |
| Insurance Claims | 3,643,647 | - | 3,643,647 |
| Unrestricted | <u>15,756,402</u> | <u>197,654</u> | <u>15,954,056</u> |
| Total net assets | <u>\$ 126,275,259</u> | <u>\$ 2,382,914</u> | <u>\$ 128,658,173</u> |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

Statement of Activities
For the Year Ended December 31, 2007

| Functions/Programs | Expenses | Program Revenues | | Net (Expense) Revenue and Changes in Net Assets | | |
|--|----------------------|----------------------|------------------------------------|---|-------------------------|--------------------------|
| | | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions | Primary Government | Total |
| | | | | | Governmental Activities | Business-Type Activities |
| Primary government: | | | | | | |
| Governmental activities: | | | | | | |
| General government | | | | | | |
| Legislative | \$ 210,995 | \$ - | \$ - | \$ - | (210,995) | \$ - |
| Judicial | 6,716,871 | 241,780 | 971,809 | 942 | (5,502,340) | - |
| Elections | 179,363 | - | - | - | (179,363) | - |
| Finance and administration | 2,109,248 | 1,194,716 | - | - | (914,532) | - |
| Other general government | 1,353,704 | - | - | - | (1,353,704) | - |
| Total general government | 10,570,181 | 1,436,496 | 971,809 | 942 | (8,160,934) | - |
| Public safety | 23,442,570 | 3,022,376 | 1,285,925 | 773,979 | (18,360,290) | - |
| Public works | 5,911,480 | 135,317 | - | 1,131,619 | (4,644,544) | - |
| Health and welfare | 2,457,903 | - | 104,505 | - | (2,353,398) | - |
| Culture and recreation | 6,176,252 | 101,058 | 82,329 | - | (5,992,865) | - |
| Economic and government assistance | 5,278,317 | 614,227 | 4,667,324 | 870 | 4,104 | - |
| Total governmental activities | 53,836,701 | 5,309,474 | 7,111,892 | 1,907,410 | (39,507,925) | - |
| Business-type activities: | | | | | | |
| Sewer | 394,817 | 208,936 | - | - | - | (185,881) |
| Total business-type activities | 394,817 | 208,936 | - | - | - | (185,881) |
| Total primary government | \$ 54,231,518 | \$ 5,518,410 | \$ 7,111,892 | \$ 1,907,410 | (39,507,925) | (185,881) |
| General revenues: | | | | | | |
| Taxes: | | | | | | |
| Ad valorem taxes levied for: | | | | | | |
| General purposes | | | | | 2,158,156 | - |
| Special revenue purposes | | | | | 22,399,707 | - |
| Sales taxes levied for: | | | | | | |
| Special revenue purposes | | | | | 12,576,282 | - |
| Other taxes | | | | | 2,982,238 | - |
| Grants and contributions not restricted to specific programs | | | | | 878,827 | - |
| Licenses and permits | | | | | 1,007,665 | - |
| Fines and forfeitures | | | | | 3,230,435 | - |
| Insurance premiums | | | | | 2,286,816 | - |
| Interest and investment earnings | | | | | 2,564,583 | 14,367 |
| Rents and royalties | | | | | 365,809 | - |
| Gain on disposals of assets (net) | | | | | 276,348 | - |
| Miscellaneous | | | | | 521,033 | - |
| Special items: | | | | | | |
| Glenwood Regional Medical Center Settlement | | | | | 3,766,113 | - |
| Settlement of damages | | | | | 416,746 | - |
| Transfers | | | | | (766) | 766 |
| Total general revenues, special items and transfers | | | | | 55,429,992 | 15,133 |
| Change in net assets | | | | | 15,922,067 | (170,748) |
| Net assets at beginning of year | | | | | 110,353,192 | 2,553,662 |
| NET ASSETS AT END OF YEAR | | | | | \$ 126,275,259 | \$ 2,382,914 |
| | | | | | | \$ 128,658,173 |

FUND FINANCIAL STATEMENTS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Balance Sheet
Governmental Funds
December 31, 2007

| | MAJOR FUNDS | | | | | | AGGREGATE REMAINING FUNDS | |
|---------------------------------------|-----------------------|-----------------------------|--------------------------------|-------------------------------|---|------------------------------------|---------------------------------|---------------|
| | SPECIAL REVENUE FUNDS | | | | | | | |
| | GENERAL FUND 001 | PUBLIC WORKS FUND 102 | FIRE DEPARTMENT FUND 104 | PUBLIC LIBRARY FUND 105 | GREEN OAKS DETENTION CENTER FUND 106 | CORRECTIONAL CENTER FUND 110 | OTHER GOVERNMENTAL FUNDS | TOTAL |
| ASSETS | | | | | | | | |
| Cash | \$ 4,583,740 | \$ 3,778,475 | \$ 3,573,438 | \$ 5,228,449 | \$ 5,976,606 | \$ 3,763,831 | \$ 13,886,790 | \$ 40,791,329 |
| Receivables | | | | | | | | |
| Ad valorem taxes | 1,899,506 | - | 5,496,210 | 4,829,830 | 1,904,424 | 5,628,293 | 1,866,335 | 21,624,598 |
| Special assessments | - | 3,480 | - | - | - | - | 211,866 | 215,346 |
| Other receivables | 152,475 | 49,749 | 4,991 | 5,355 | 135 | 88,604 | 342,642 | 643,951 |
| Due from other | | | | | | | | |
| governmental units | 248,572 | 996,880 | 1,013,078 | - | 62,820 | 431,466 | 1,203,594 | 3,956,410 |
| Due from other funds | 580,533 | - | - | - | - | - | 4,101 | 584,634 |
| Prepaid expenses & other assets | 45 | - | - | 28,900 | - | - | 77,990 | 106,935 |
| Inventories | 4,178 | 242,478 | - | - | 10,459 | 63,379 | 152,860 | 473,354 |
| TOTAL ASSETS | \$ 7,469,049 | \$ 5,071,062 | \$ 10,087,717 | \$ 10,092,534 | \$ 7,954,444 | \$ 9,975,573 | \$ 17,746,178 | \$ 68,396,557 |
| LIABILITIES AND FUND EQUITY | | | | | | | | |
| Liabilities | | | | | | | | |
| Accounts payable and | | | | | | | | |
| accrued expenses | \$ 693,025 | \$ 359,528 | \$ 547,736 | \$ 362,577 | \$ 217,774 | \$ 401,242 | \$ 939,146 | \$ 3,521,028 |
| Due to other funds | - | - | - | - | 4,101 | - | 498,596 | 502,697 |
| Deferred revenues | 74,476 | - | 344,411 | 132,814 | 55,513 | 147,246 | 148,937 | 903,397 |
| Deposits held | 7,650 | 165,384 | - | - | - | 5,835 | 7,845 | 186,714 |
| Total liabilities | 775,151 | 524,912 | 892,147 | 495,391 | 277,388 | 554,323 | 1,594,524 | 5,113,836 |
| Fund equity | | | | | | | | |
| Fund balances | | | | | | | | |
| Reserved for prepaid and other assets | 45 | - | - | 28,900 | - | - | 77,990 | 106,935 |
| Reserved for inventories | 4,178 | 242,478 | - | - | 10,459 | 63,379 | 152,860 | 473,354 |
| Reserved for capital improvement | - | - | - | - | - | - | 3,775,519 | 3,775,519 |
| Reserved for debt service | - | - | - | - | - | - | 10,411 | 10,411 |
| Unreserved - designated (Note 14) | 3,946,932 | - | - | - | - | - | - | 3,946,932 |
| Unreserved/undesignated | 2,742,743 | 4,303,672 | 9,195,570 | 9,568,243 | 7,666,597 | 9,337,871 | 12,134,874 | 54,969,570 |
| Total fund balances | 6,693,898 | 4,546,150 | 9,195,570 | 9,597,143 | 7,677,056 | 9,421,250 | 16,151,654 | 63,282,721 |
| TOTAL LIABILITIES AND FUND EQUITY | \$ 7,469,049 | \$ 5,071,062 | \$ 10,087,717 | \$ 10,092,534 | \$ 7,954,444 | \$ 9,975,573 | \$ 17,746,178 | \$ 68,396,557 |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

Reconciliation of the Governmental Funds
Balance Sheet to the Statement of Net Assets

December 31, 2007

| | | | |
|---|----|---------------------|--------------------|
| Total fund balances - governmental funds | | \$ | 63,282,721 |
| Capital assets used in governmental activities are not financial resources and, therefore are not reported in the governmental funds. | | | |
| Governmental capital assets | \$ | 94,997,182 | |
| Less accumulated depreciation | | <u>(34,646,511)</u> | 60,350,671 |
| Long-term liabilities applicable to governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long-term - are reported in the Statement of Net Assets. | | | |
| Compensated absences | | | (1,001,780) |
| Elimination of interfund assets and liabilities | | | |
| Interfund assets | | (502,699) | |
| Interfund liabilities | | <u>502,699</u> | - |
| Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included in the governmental activities in the statement of net assets: | | | |
| Cash | | 4,203,133 | |
| Investments | | 750,000 | |
| Receivables-other | | 66,902 | |
| Prepays | | 66,743 | |
| Due from other governmental units | | 1,516 | |
| Accounts payable and accrued expenses | | (113,922) | |
| Customer deposits | | (1,169) | |
| Other noncurrent liabilities | | <u>(1,329,556)</u> | 3,643,647 |
| Net Assets | | \$ | <u>126,275,259</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Statement of Revenues, Expenditures,
and Changes in Fund Balances
GOVERNMENTAL FUNDS
For the Year Ended December 31, 2007

| | MAJOR FUNDS | | | | | | AGGREGATE REMAINING FUNDS | |
|---|-----------------------|-----------------------------|--------------------------------|-------------------------------|---|--------------------------------|---------------------------------|------------------------------------|
| | SPECIAL REVENUE FUNDS | | | | | OTHER GOVERNMENTAL FUNDS | | |
| | GENERAL FUND 001 | PUBLIC WORKS FUND 102 | FIRE DEPARTMENT FUND 104 | PUBLIC LIBRARY FUND 105 | GREEN OAKS DETENTION CENTER FUND 106 | | | CORRECTIONAL CENTER FUND 110 |
| Revenues | | | | | | | | |
| Taxes: | | | | | | | | |
| Ad valorem | \$ 2,158,156 | \$ - | \$ 6,210,345 | \$ 5,505,446 | \$ 2,171,542 | \$ 6,425,045 | \$ 2,087,329 | \$ 24,557,863 |
| Sales | | 6,288,151 | 6,288,131 | - | - | - | - | 12,576,282 |
| Other | 1,503,669 | - | - | - | - | - | 1,478,574 | 2,982,237 |
| Licenses, permits, and assessments | 660,718 | 5,114 | - | - | - | - | 341,833 | 1,007,665 |
| Intergovernmental: | | | | | | | | |
| Federal | | - | - | - | - | 1,332 | 6,032,131 | 6,033,463 |
| State | 165,021 | - | 442,251 | 411,154 | 144,428 | 25,446 | 1,815,005 | 3,004,305 |
| Local | 293,936 | - | 3,336 | - | - | - | 563,088 | 860,380 |
| Fees, charges, and commissions for services | 30,934 | 84,100 | - | 56,268 | 720,867 | 2,787,598 | 5,309,474 | 3,230,435 |
| Fines and forfeitures | 2,159 | - | - | 73,000 | - | - | 3,155,276 | 3,230,435 |
| Use of money and property | 523,566 | 132,371 | 320,139 | 369,630 | 336,992 | 307,566 | 738,360 | 2,728,624 |
| Other Revenues | 141,818 | 4,361 | 42,796 | 82,853 | 3,647 | 190,244 | 55,319 | 521,038 |
| Total Revenues | 5,480,971 | 6,514,097 | 13,306,998 | 6,498,351 | 2,878,808 | 9,735,899 | 18,396,622 | 62,811,746 |
| Expenditures | | | | | | | | |
| Current | | | | | | | | |
| General government: | | | | | | | | |
| Legislative | 210,746 | - | - | - | - | - | - | 210,746 |
| Judicial | 2,392,685 | - | - | - | - | - | 4,191,685 | 6,584,370 |
| Elections | 111,641 | - | - | - | - | 65,904 | 177,545 | 177,545 |
| Finance and administration | 751,907 | - | - | - | - | - | 1,248,077 | 1,999,984 |
| Other | 947,031 | - | - | - | - | - | - | 947,031 |
| Public safety | 50,108 | - | - | - | 2,361,094 | 9,028,612 | 1,908,333 | 23,234,789 |
| Health and welfare | 32,466 | 4,398,055 | - | - | - | - | 706,080 | 5,136,601 |
| Culture and recreation | 5,013 | - | - | - | - | - | 1,225,010 | 1,230,023 |
| Economic development | 61,752 | - | - | 5,093,320 | - | - | 139,352 | 5,294,424 |
| Capital Expenditures | 84,467 | 700,390 | 32,104 | 1,726,346 | 199,015 | 66,556 | 5,027,933 | 5,188,338 |
| Total Expenditures | 4,778,241 | 5,098,445 | 9,918,746 | 6,819,666 | 2,569,109 | 9,161,072 | 17,611,743 | 55,948,022 |
| Excess (Deficiency) of Revenues Over Expenditures | 702,730 | 1,415,652 | 3,388,252 | (321,315) | 318,699 | 574,827 | 784,879 | 5,863,724 |
| Other Financing Sources/(Uses) | | | | | | | | |
| Sale of assets | - | 15,630 | 141,710 | - | - | - | 187,680 | 345,020 |
| Distribution from Glenwood Regional Medical Center | 3,766,113 | - | - | - | - | - | - | 3,766,113 |
| Settlement for damages | - | 416,746 | - | - | - | - | - | 416,746 |
| Transfers in | 166,416 | 242,000 | - | 18,423 | - | - | 3,295,111 | 3,721,950 |
| Transfers Out | (806,152) | (75,000) | (2,000,000) | - | - | - | (841,564) | (3,722,716) |
| Total Other Financing Sources/(Uses) | 3,126,377 | 599,376 | (1,858,290) | 18,423 | - | - | 2,641,227 | 4,527,113 |
| Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses | 3,829,107 | 2,015,028 | 1,529,962 | (302,892) | 318,699 | 574,827 | 3,426,106 | 11,390,837 |
| Fund Balances at Beginning of Year | 2,864,791 | 2,531,122 | 7,665,608 | 9,900,035 | 7,338,337 | 8,846,423 | 12,725,548 | 51,891,884 |
| FUND BALANCES AT END OF YEAR | \$ 6,693,898 | \$ 4,546,150 | \$ 9,195,570 | \$ 9,597,143 | \$ 7,677,056 | \$ 9,421,250 | \$ 16,151,654 | \$ 63,282,721 |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY

**Reconciliation of the Governmental Funds
Statement of Revenues, Expenditures and Changes in Fund Balances
to the Statement of Activities**

For the Year Ended December 31, 2007

| | | |
|---|-----------|--------------------------|
| Total net change in fund balances-governmental funds | \$ | 11,390,837 |
| <p>Amounts reported for governmental activities in the Statement of Activities are different because:</p> | | |
| <p>Capital outlays are reported in Governmental Funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. Capital outlays exceeded depreciation expense for the year.</p> | | |
| Capital outlays | \$ | 5,944,151 |
| Depreciation | | <u>(2,966,085)</u> |
| | | 2,978,066 |
| <p>Capital assets nor depreciation are reported in the Governmental Funds. In the Statement of Net Assets, capital assets and accumulated depreciation are reported. When an asset is disposed of, it results in a gain or loss on the disposal of the asset in the Statement of Activities.</p> | | |
| | | 204,463 |
| <p>Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.</p> | | |
| | | 1,409,144 |
| <p>In the Statement of Activities, certain operating expenses - compensated absences - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts paid). This year, vacation and sick time earned exceeded the amounts used.</p> | | |
| | | <u>(60,443)</u> |
| Change in net assets of governmental activities | \$ | <u>15,922,067</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

Statement of Net Assets
Proprietary Funds
December 31, 2007

| | Business-Type Activities | | | Governmental Activities Internal Service Funds |
|---|--|------------------------------|------------------------------|--|
| | Enterprise Funds | | | |
| | Major Fund | Other Enterprise Funds | Total Enterprise Funds | |
| | West Ouachita Sewerage District No 9 | | | |
| ASSETS | | | | |
| Cash | \$ 190,266 | \$ 81,582 | \$ 271,848 | \$ 4,203,133 |
| Investments | - | - | - | 750,000 |
| Receivables | | | | |
| Trade | - | 12,202 | 12,202 | - |
| Other | 10,890 | - | 10,890 | 66,902 |
| Due from other governmental units | - | - | - | 1,516 |
| Prepaid expenses and other current assets | 8,781 | 5,744 | 14,525 | 66,743 |
| Property, Plant, and Equipment, net | 717,085 | 2,039,443 | 2,756,528 | - |
| TOTAL ASSETS | \$ 927,022 | \$ 2,138,971 | \$ 3,065,993 | \$ 5,088,294 |
| LIABILITIES AND NET ASSETS | | | | |
| Liabilities | | | | |
| Current: | | | | |
| Accounts payable and accrued expenses | \$ 15,192 | \$ 14,633 | \$ 29,825 | \$ 113,922 |
| Due to other funds | - | 81,936 | 81,936 | - |
| Current liabilities payable from restricted assets: | | | | |
| Customer Deposits | - | 50 | 50 | 1,169 |
| Revenue bonds payable | 16,995 | - | 16,995 | - |
| Non-Current: | | | | |
| Revenue bonds payable | 554,273 | - | 554,273 | - |
| Other noncurrent liabilities | - | - | - | 1,329,556 |
| Total liabilities | 586,460 | 96,619 | 683,079 | 1,444,647 |
| Net Assets | | | | |
| Invested in capital assets - net of related debt | 145,817 | 2,039,443 | 2,185,260 | - |
| Restricted for insurance claims | - | - | - | 3,643,647 |
| Unrestricted | 194,745 | 2,909 | 197,654 | - |
| Total net assets | 340,562 | 2,042,352 | 2,382,914 | 3,643,647 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 927,022 | \$ 2,138,971 | \$ 3,065,993 | \$ 5,088,294 |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Statement of Revenues, Expenses,
and Changes in Net Assets
Proprietary Funds
For the Year Ended December 31, 2007

| | Business-Type Activities | | | Governmental Activities Internal Service Funds |
|--|--|------------------------------|------------------------------|--|
| | Enterprise Funds | | | |
| | Major Fund West Ouachita Sewerage District No 9 | Other Enterprise Funds | Total Enterprise Funds | |
| Operating Revenues | | | | |
| Sewer service charges | \$ 134,865 | \$ 74,071 | \$ 208,936 | \$ - |
| Premiums | - | - | - | 2,286,816 |
| Total Operating Revenues | 134,865 | 74,071 | 208,936 | 2,286,816 |
| Operating Expenses | | | | |
| Amortization | 418 | - | 418 | - |
| Billing cost | 12,382 | - | 12,382 | - |
| Board member compensation | 1,700 | - | 1,700 | - |
| Depreciation | 34,006 | 105,001 | 139,007 | - |
| Indirect cost allocation | 1,960 | 1,753 | 3,713 | - |
| Insurance | 5,117 | 4,962 | 10,079 | - |
| Interest expense | 28,278 | 4,990 | 33,268 | - |
| Miscellaneous | 1,464 | 7,501 | 8,965 | - |
| Professional services | 8,959 | - | 8,959 | - |
| Repairs and maintenance | 59,069 | 55,667 | 114,736 | - |
| Treatment fees | - | 7,482 | 7,482 | - |
| Utilities | 28,508 | 25,600 | 54,108 | - |
| Administrative expenses | - | - | - | 65,097 |
| Benefit payments & reinsurance | - | - | - | 1,014,340 |
| Total Operating Expenses | 181,861 | 212,956 | 394,817 | 1,079,437 |
| Operating Income (Loss) | (46,996) | (138,885) | (185,881) | 1,207,379 |
| Non-Operating Revenues | | | | |
| Interest earned | 10,055 | 4,312 | 14,367 | 201,765 |
| Total Non-Operating Revenues | 10,055 | 4,312 | 14,367 | 201,765 |
| Other Financing Sources | | | | |
| Transfers In | - | 766 | 766 | - |
| Total Other Financing Sources | - | 766 | 766 | - |
| Increase (Decrease) in Net Assets | (36,941) | (133,807) | (170,748) | 1,409,144 |
| Net Assets at Beginning of Year, | 377,503 | 2,176,159 | 2,553,662 | 2,234,503 |
| NET ASSETS AT END OF YEAR | \$ 340,562 | \$ 2,042,352 | \$ 2,382,914 | \$ 3,643,647 |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Statement of Cash Flows
PROPRIETARY FUNDS
For the Year Ended December 31, 2007

| | Business-Type Activities Enterprise Funds | | | Governmental Activities Internal Service Funds |
|--|---|------------------------------|--------------------|--|
| | Major Fund West Ouachita Sewerage District No. 9 | Other Enterprise Funds | Total | |
| Cash flows from operating activities | | | | |
| Receipts from customers | \$ 135,245 | \$ 73,878 | \$ 209,123 | \$ - |
| Premiums received | - | - | - | 2,540,677 |
| Payments to suppliers for goods and services | (151,916) | (110,457) | (262,373) | (65,098) |
| Payments for claims | - | - | - | (1,726,073) |
| Net cash provided (used) by operating activities | (16,671) | (36,579) | (53,250) | 749,506 |
| Cash flows from capital and related financing activities | | | | |
| Payments on bonds | (16,184) | - | (16,184) | - |
| Due from other governmental units | - | - | - | - |
| Due from other funds | - | 31,631 | 31,631 | - |
| Net cash provided (used) by capital and related financing activities | (16,184) | 31,631 | 15,447 | - |
| Cash flows from investing activities | | | | |
| Interest earnings | 10,055 | 4,312 | 14,367 | 201,765 |
| Net cash provided (used) by investing activities | 10,055 | 4,312 | 14,367 | 201,765 |
| Net increase (decrease) in cash | (22,800) | (636) | (23,436) | 951,271 |
| Cash at beginning of year | 213,066 | 82,218 | 295,284 | 3,251,862 |
| Cash at end of year | <u>\$ 190,266</u> | <u>\$ 81,582</u> | <u>\$ 271,848</u> | <u>\$ 4,203,133</u> |
| Reconciliation of operating income (loss) to net cash provided (used) by operating activities | | | | |
| Operating income (loss) | \$ (46,996) | \$ (138,885) | \$ (185,881) | \$ 1,207,380 |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | | | | |
| Depreciation | 34,006 | 105,001 | 139,007 | - |
| Amortization of bond issuance cost | 418 | - | 418 | - |
| Change in assets and liabilities: | | | | |
| Receivables | 380 | (880) | (500) | 253,860 |
| Prepaid expenses | - | - | - | (66,743) |
| Accounts payable and accrued expenses | (4,479) | (1,815) | (6,294) | (169,580) |
| Other Noncurrent Liabilities | - | - | - | (475,411) |
| Net cash provided (used) by operating activities | <u>\$ (16,671)</u> | <u>\$ (36,579)</u> | <u>\$ (53,250)</u> | <u>\$ 749,506</u> |
| Cash shown on statement of net assets | <u>\$ 190,266</u> | <u>\$ 81,582</u> | <u>\$ 271,848</u> | <u>\$ 4,203,133</u> |

The accompanying notes are an integral part of this statement.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Statement of Net Assets
FIDUCIARY FUNDS
December 31, 2007

| | <u>Firemen's Pension & Relief Fund</u> | <u>Renewal Inc. / Kellogg Grant Fund</u> | <u>Total</u> |
|-----------------------------------|---|---|--------------------------|
| ASSETS | | | |
| Cash | \$ - | \$ 101 | \$ 101 |
| Investments, at market value | <u>545,315</u> | <u>-</u> | <u>545,315</u> |
| TOTAL ASSETS | <u>\$ 545,315</u> | <u>\$ 101</u> | <u>\$ 545,416</u> |
| LIABILITIES | | | |
| Assets held for others | \$ - | \$ 101 | \$ 101 |
| Net assets available for benefits | <u>545,315</u> | <u>-</u> | <u>545,315</u> |
| TOTAL LIABILITIES | <u>\$ 545,315</u> | <u>\$ 101</u> | <u>\$ 545,416</u> |

The accompanying notes are an integral part of this statement.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

INTRODUCTION

The Ouachita Parish Police Jury (the Police Jury) is the governing authority for Ouachita Parish and is a political subdivision of the State of Louisiana. The Police Jury is governed by six (6) jurors representing the various districts within the parish. The jurors serve four-year terms that expire with the first scheduled meeting in January 2008.

Louisiana Revised Statute 33:1236 gives the Police Jury various powers to regulate and direct the affairs of the parish and its inhabitants. The more notable of those are the power to make regulations for its own government; to regulate the construction and maintenance of roads, bridges and drainage systems; to regulate the sale of alcoholic beverages; and to provide for the health and welfare of the poor, disadvantaged, and unemployed in the parish. Funding to accomplish these tasks is provided by ad valorem property taxes, sales and use taxes, beer and alcoholic beverage permits, occupational license, state revenue sharing, and various other state and Federal grants.

Note 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. BASIS OF PRESENTATION

The accompanying financial statements of the Ouachita Parish Police Jury have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

B. REPORTING ENTITY

As the governing authority of the parish, for reporting purposes, the Ouachita Parish Police Jury is the reporting entity for Ouachita Parish. The financial reporting entity consists of (a) the primary government, the Ouachita Parish Police Jury; (b) organizations for which the primary government is financially accountable; and (c) other organizations for which nature and significance of their relationship with the Ouachita Parish Police Jury are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

GASB Statement No. 14 established criteria for determining which component units should be considered part of the Ouachita Parish Police Jury for financial reporting purposes. The basic criterion for including a potential component unit within the reporting entity is accountability. The GASB has set forth criteria to be considered in determining financial accountability. This criteria includes:

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

1. Appointing a voting majority of an organization's governing body, and
 - a. The ability of the Police Jury to impose its will on that organization and/or
 - b. The potential for the organization to provide specific financial benefits to or impose specific financial burdens on the Ouachita Parish Police Jury.
2. Organizations for which the Police Jury does not appoint a voting majority but are fiscally dependent on the Police Jury.
3. Organizations for which the reporting entity financial statements would be misleading if data of the organization is not included because of the nature or significance of the relationship.

Based on the previous criteria, the Police Jury has determined that the following component units are part of the reporting entity:

| <u>Component Unit</u> | <u>Fiscal Year End</u> | <u>Criteria Used</u> |
|---|----------------------------|--------------------------|
| Cadeville Water District | December 31 | 1a |
| Eastern Forest Subdivision Sewerage District No. 14 | December 31 | 1a |
| East Ouachita Recreation District No. 1 | December 31 | 1a |
| East Town and Country Drainage District | December 31 | 1a |
| Fourth Judicial District Criminal Court Fund | December 31 | 1a |
| G.B. Cooley Hospital Service District | June 30 | 1a |
| Green Acres Sewerage District No. 13 | December 31 | 1a |
| Hideaway Road Sewerage District No. 11 | December 31 | 1a |
| Hospital Service District No. 1 of Ouachita Parish | December 31 | 1a |
| Ingleside Sewerage District | December 31 | 1a |
| Lake Park Drainage District | December 31 | 1a |
| Lakeshore Subdivision Sewerage District No. 1 | December 31 | 1a |
| North Monroe Subdivision Sewerage District No. 1 | December 31 | 1a |
| Ouachita Community Enhancement Zone, Inc. | December 31 | 2 |
| Ouachita Parish Firemen's Pension and Relief Fund | December 31 | 1a |
| Ouachita Parish Homeland Security and Emergency Preparedness Agency | December 31 | 1a |
| Ouachita Parish Public Library | December 31 | 1a |
| Prairie Road Water District | December 31 | 1a |
| Southeast Sewerage District No. 3 | December 31 | 1a |
| Town and Country Drainage District No. 1 | December 31 | 1a |
| West Ouachita Sewerage District No. 5 | August 31 | 1a |
| West Ouachita Sewerage District No. 9 | December 31 | 1a |
| West Ouachita Sewerage District No. 16 | December 31 | 1a |

The primary government (Ouachita Parish Police Jury) financial statements include all funds and account groups under the Police Jury's control, and certain organizations for which the Police Jury maintains the accounting records. The

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

organizations for which the Police Jury maintains the accounting records are considered part of the Ouachita Parish Police Jury and include the Ouachita Parish Homeland Security and Emergency Preparedness Agency, Fourth Judicial District Criminal Court Fund and the Ouachita Parish Public Library Special Revenue Funds. Also included are West Ouachita Sewerage District No. 9, West Ouachita Sewerage District No 16, Green Acres Sewerage District No. 13, Southeast Sewerage District No. 3, Ingleside Sewerage District, and Eastern Forest Sewerage District No. 14, Proprietary - Enterprise Funds and the Firemen's Pension and Relief Fund - a Fiduciary-Trust Fund. These funds are included in the primary government financial statements because they are no longer considered to be separate reporting entities.

GASB Statement 14 provides for the issuance of primary government financial statements that are separate from those of the reporting entity. Therefore, the Ouachita Parish Police Jury financial statements are not a substitute for the reporting entity's financial statements. The accompanying financial statements have been prepared in conformity with generally accepted accounting principles as applied to governmental units. These financial statements are not intended to and do not report on the reporting entity but rather are intended to reflect only the financial statements of the Ouachita Parish Police Jury.

Also considered in the determination of component units of the reporting entity were the Ouachita Parish Sheriff, Clerk of Court, Tax Assessor, School Board, the District Attorney for the Fourth Judicial District, and the various municipalities in the parish. It was determined that these governmental entities are not component units of the Ouachita Parish Police Jury reporting entity because they have separately elected governing bodies, are legally separate, and are fiscally independent of the Ouachita Parish Police Jury. The Ouachita Parish Police Jury neither appoints governing boards nor designates management. Furthermore, the Police Jury has no ability to significantly influence operations, nor does it have any accountability for fiscal matters of the entities. They are considered by the Ouachita Parish Police Jury and Louisiana Revised Statutes to be separate autonomous governments. Additionally, each of those entities issue financial statements separate from those of the Ouachita Parish Police Jury reporting entity.

C. FUND ACCOUNTING

The financial transactions of the Police Jury are recorded in individual funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a set of self-balancing accounts that includes its assets, liabilities, fund equity, revenues and expenditures/expenses. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

Funds are classified into one of three categories; governmental, proprietary or fiduciary. These categories are divided into separate "fund types." A description of the fund classifications and fund types are as follows:

Governmental Funds:

Governmental funds account for the Police Jury's general governmental activities including the collection and disbursement of specific or legally restricted monies, the acquisition or construction of capital assets, and the servicing of general long-term debt. Governmental funds are divided into major and nonmajor funds. Major funds are funds that meet certain dollar tests of their assets, liabilities, revenues, and expenditures/expenses. Major funds are larger, more significant funds. Nonmajor funds are the Governmental Funds that do not meet the dollar tests for major funds. Governmental funds include:

General Fund – The General Fund is the general operating fund of the Police Jury. It accounts for all of financial resources except those required to be accounted for in another fund and is always a major fund.

Special Revenue Funds – Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The following are major funds: the Public Works, the Fire Department, the Public Library, the Green Oaks Detention Center, the Correctional Facilities Special Revenue Funds and the Correctional Center Capital Projects Fund. There are 39 nonmajor special revenue funds.

Debt Service Funds – Debt Services Funds account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. Principal and interest are payable primarily from ad valorem taxes levied on all taxable property and improvements within the parish. There are 2 nonmajor debt service funds.

Capital Projects Funds – Capital Projects Funds account for financial resources received and used for the acquisition, construction, or improvement of capital facilities not reported in the other governmental funds. There are 2 nonmajor capital projects funds.

Proprietary Funds:

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Proprietary funds differ from governmental funds in that

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

their focus is on income measurement, which together with the maintenance of fund equity, is an important financial indicator.

Proprietary funds include:

Enterprise Fund – The Enterprise Fund accounts for operations (a) that are financed and operated similarly to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Enterprise funds are presented in the business-type activities column in government-wide financial statements and the major funds section of the fund financial statements. The West Ouachita Sewerage District No 9 Enterprise Fund is a major fund. There are 5 nonmajor enterprise funds.

Internal Service Funds – The Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the government on a cost reimbursement basis. There are 3 nonmajor internal service funds.

Fiduciary Funds:

Fiduciary funds are used to account for assets held by the Police Jury in a trustee capacity or as agent for individuals, private organizations, other governmental units, or other funds.

Agency Funds – Agency Funds account for assets that the Police Jury holds on behalf of others as their agent. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. There are 2 nonmajor Agency Funds.

D. BASIS OF ACCOUNTING / MEASUREMENT FOCUS

Government-Wide Financial Statements (GWFS)

The Statement of Net Assets and the Statement of Activities displays information about the reporting government as a whole. Fiduciary funds are not included in the GWFS. Fiduciary funds are reported only in the Statement of Fiduciary Net Assets at the fund financial statement level.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

The Statement of Net Assets and the Statement of Activities were prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Non-exchange transactions are recognized when the Police Jury has an enforceable legal claim to the revenues, expenses, gains, losses, assets and liabilities.

Program Revenues

Program revenues included in the Statement of Activities derive directly from the program itself or from parties outside the Police Jury's taxpayers or citizenry, as a whole; program revenues reduce the cost of the function to be financed from the Police Jury's general revenues.

General Revenues

General revenues included in the Statement of Activities are derived from local property and sales taxes, from unrestricted state and local grants and from other sources not considered program revenues. General revenues finance the remaining balance of functions not covered by program revenues.

Fund Financial Statements (FFS)

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transactions can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The Police Jury considers all revenues available if they are collected within 60 days after year-end. Expenditures are recorded when the related fund liability is incurred, except for unmatured principal and interest on general long-term debt which is recognized when due, and certain compensated absences when are recognized when the obligations are expected to liquidated with expendable available financial resources.

With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The governmental funds use the following practices in recording revenues and expenditures:

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

Revenues

Ad valorem taxes and the related state revenue sharing, based on homesteads in the parish, are recorded in the year the taxes are assessed by the parish Tax Assessor; however, the amount recorded is limited to collections anticipated to be realized within 60 days of the end of the fiscal year. Ad valorem taxes are assessed and become due on November 15 each year and become delinquent if not paid by December 31. The taxes are generally collected in December of the current year and January and February of the ensuing year.

Federal and state grants and other allotments are recorded when the Police Jury is entitled to the funds.

Sales taxes are considered susceptible to accrual and are recognized when collected by the vendors.

Fines, forfeitures, and court costs are recognized in the period collected by the Ouachita Parish Tax Collector.

Interest income on time deposits is recorded when the time deposits have matured and the interest is available. Interest income on interest bearing demand deposits is recorded at the end of each month when credited by the bank. Interest income on investments is recorded periodically as the instruments mature.

Substantially all other revenues are recorded when they become available to the Police Jury.

Based on the foregoing, ad valorem taxes, sales & use taxes, federal and state grants and fines, forfeitures and court costs are considered to be susceptible to accrual.

Expenditures

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for compensated absences, which are recognized during the year when leave is actually taken and principal and interest payments on long-term obligations, which are recognized when due.

Other Financing Sources (Uses)

Transfers between funds not expected to be repaid, sale of assets and proceeds from the issuance of long-term obligations are accounted for as other financing sources

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

(uses). These other financing sources (uses) are recognized at the time the underlying event occurs.

Proprietary Funds

The proprietary funds are accounted for on a flow of economic resources measurement focus and a determination of net income and capital maintenance. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. The proprietary funds use the accrual basis of accounting. Revenues are recognized when earned, and expenses are recognized at the time liabilities are incurred.

E. BUDGETS

Preliminary budgets for the ensuing year, prepared on the modified accrual basis of accounting, are prepared annually by the Treasurer. During the months of September through November, the budget committee reviews the proposed budgets with the department heads and makes changes as it deems appropriate. Notice of the location and availability of the proposed budgets for public inspection and the date of the public hearings to be conducted on the budgets are then advertised in the official journal of the Police Jury. Prior to the selected December meeting, the Police Jury conducts a public hearing on the proposed budget(s) in order to receive comments from residents. Changes are made to the proposed budgets based on the public hearing and the desires of the Police Jury as a whole. The budgets are then adopted during the Police Jury's selected December meeting, and a notice of adoption which includes a summary of the budget is published in the official journal of the parish. During the year, the Police Jury receives monthly budget comparison statements that are used as a tool to control parish operations. The Police Jury exercises budgetary control at the fund level. Within departments, the treasurer has the authority to make adjustments as necessary. However, the treasurer does not have the authority to increase or decrease overall revenue and/or expenditure amounts.

Budget comparison statements included in the accompanying financial statements include the original adopted budgets and any subsequently adopted amendment.

F. ENCUMBRANCES

Encumbrance accounting, under which purchase orders are recorded to reserve that portion of the applicable appropriation, is employed. Outstanding purchase orders are taken into consideration before expenditures are incurred to assure that applicable appropriations are not exceeded.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

G. CASH AND CASH EQUIVALENTS

Cash includes amounts in demand deposits, interest-bearing demand deposits, and certificates of deposits. Under state law, the Police Jury may deposit funds in demand deposits, interest-bearing demand deposits, money market accounts, or time deposits with state banks organized under Louisiana law and national banks having their principal offices in Louisiana. For purposes of the Statement of Cash Flows, cash equivalents include all highly liquid investments with a maturity date of three months or less when purchased.

H. INVESTMENTS

Under state law, the Police Jury may invest in United States treasury notes or certificates. These funds are classified as investments if their original maturities exceed 90 days; however, if the original maturities are 90 days or less, they are classified as cash equivalents. In accordance with the provisions of GASB Statement 31, investments are carried at fair market value or amortized cost, as further discussed in Note 4.

I. INVENTORIES

Inventories are valued at the lower of cost or market, primarily using average cost. Inventories in the governmental funds consist of expendable supplies held for consumption. The expenditures are recognized when the items are purchased. Inventories at year end are equally offset by fund balance reserves.

J. CAPITAL ASSETS

Capital Assets, which include land, buildings, furniture, fixtures and equipment, and books, are reported in the applicable governmental or business-type activities columns in the governmental-wide financial statements. The Police Jury considers assets with an initial individual cost of \$500 or more and an estimated life of 1 year or more as a capital asset. Capital assets are recorded at historical cost and depreciated over their estimated useful lives. Donated capital assets are recorded at their estimated fair value at the date of donation.

Prior to January 1, 2003, governmental funds infrastructure assets were not capitalized. The Police Jury has elected to delay the retroactive recognition of these costs until a later date because of the complexity of estimating historical costs. Assets acquired since this date have been capitalized and depreciated as required by GASB Statement 34.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that the salvage value is immaterial. Straight-line depreciation is used based on the following useful lives:

| | |
|-------------------|---|
| Three Years | Computer equipment |
| Five Years | Furniture and fixtures |
| | Library books |
| | Motorized vehicles, excluding fire trucks |
| | Office equipment |
| | Plant Equipment |
| Ten Years | Audio visual equipment |
| | Phone systems |
| | Radio towers |
| | Safety Equipment, including fire fighting equipment |
| Fifteen Years | Fire trucks |
| Twenty Years | Playground equipment |
| Twenty-Five Years | Infrastructure |
| Forty Years | Buildings |

K. LONG-TERM OBLIGATIONS

Costs associated with the issuance of bonds reported in the government-wide financial statements are recognized over the life of the bonds. The only outstanding bonded debt at December 31, 2007 is reported in the business-type activities as issuance costs associated with these bonds will be amortized over the life of the bonds prospectively from the date of adoption of GASB Statement 34.

L. COMPENSATED ABSENCES

Firemen of Fire Protection District No. 1 of Ouachita Parish are entitled to full pay during sickness for a period not to exceed 52 weeks. In addition, firemen are entitled to annual vacation from 15 to 30 days depending upon the length of service with the Police Jury.

All other full-time employees earn vacation at varying rates from 5 to 20 days each year depending upon length of service with the Police Jury. Employees may carry forward accrued annual leave from year to year. Employees who terminate shall be paid for any annual leave to their credit at the employee's current rate of pay at the time of separation, subject to a maximum of 320 hours. Any accumulated unused and unpaid annual leave may be converted to additional retirement benefit credit upon application for normal retirement and as verified by the employer. The applicant must already be eligible for retirement before the additional time for

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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unused and unpaid leave time is added. Conversion is based on the actual number of days divided by a 260 working day year. In addition, all full-time employees earn from 4 to 12 days of sick leave each year depending upon length of employment. Sick leave may be accumulated without limitation. Upon retirement, a maximum of 60 days may be approved and paid at the employee's average wage rate for the last 5 years of employment. Accumulated sick leave in excess of 60 days is used in the employee's retirement computation as earned service.

M. INTERFUND TRANSACTIONS

Quasi-external transactions are accounted for as revenues and expenditures. Transactions that constitute reimbursements to a fund for expenditures initially made from it that are properly applicable to another fund are recorded as expenditures in the reimbursing fund and as reductions of expenditures in the fund that is reimbursed. All other interfund transactions are reported as transfers.

N. SALES AND USE TAXES

On October 15, 1977, voters of the parish approved a one percent sales and use tax dedicated to improving, resurfacing, renovating, operating and maintaining public roads and bridges (including necessary drainage thereof and purchasing the necessary equipment to carry out such purposes) within said parish and outside the corporate limits of Monroe and West Monroe. The tax is for an indefinite period of time. The Police Jury entered into an intergovernmental agreement with the City of Monroe whereby the Monroe City Sales and Use Tax Collection Department will provide collection services for a fee of \$2,100 each month.

On January 17, 1987 and October 21, 1995, voters of the parish approved a one-half of one percent sales and use tax at each date dedicated to operating expenses and capital outlay for fire protection in said district. The total tax of one percent is for an indefinite period of time. The Jury entered into an intergovernmental agreement with the City of Monroe whereby the Monroe City Sales and Use Tax Collection Department will provide collection services for a fee of \$1,050 each month.

O. RESTRICTED NET ASSETS

In the government-wide Statement of Net Assets, net assets are reported as restricted when constraints placed on net assets used are either:

Externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments;

Imposed by law through constitutional provisions or enabling legislation.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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P. RESERVES AND DESIGNATIONS OF FUND FINANCIAL STATEMENTS

Use of the term "reserve" in describing governmental funds' Fund Balance or Retained Earnings of proprietary funds indicates that a portion of the fund balance is not appropriable for expenditure or is legally segregated for a specific future use. The nature and purpose of those reserves are:

Reserved for Prepaids/Other Assets/Inventory

This amount represents a portion of fund balance that is not an available, expendable resource even though it is a component of assets.

Reserved for Debt Service

This amount represents a portion of fund balance that is required to retire future long-term indebtedness.

Reserved for Insurance Claims

Certain assets have been reserved in the Insurance Loss Reserve Fund to provide payments for the deductible amount on insurance claims.

Use of the term "designated" in describing governmental funds "Fund Balance" indicates that a portion of the fund balance has been tentatively set aside for utilization in a future period. Such designations represent tentative managerial intent and may not result in an actual expenditure.

Q. USE OF ESTIMATES

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures or expenses during the reporting period. Actual results could differ from those estimates.

Note 2 FUND DEFICITS

The Ingleside Sewerage District has a deficit of \$1,526. This deficit will be cleared by future collections of revenues.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

Note 3 PROPERTY TAXES

The following is a summary of authorized and levied ad valorem taxes:

| | <u>Authorized Millage</u> | <u>Levied Millage</u> | <u>Expiration Date</u> |
|---------------------------------------|-------------------------------|---------------------------|----------------------------|
| General Fund: | | | |
| Inside municipalities | 2.00 | 2.03 | Statutory |
| Outside municipalities | 4.00 | 4.06 | Statutory |
| Special Revenue Funds: | | | |
| Correctional Facilities | 8.45 | 8.19 | 12/31/11 |
| Mosquito Abatement District No. 1 | 1.17 | 1.17 | 12/31/08 |
| Fire Protection District No. 1 | 19.24 | 19.24 | 12/31/09 |
| Green Oaks Detention Home | 2.91 | 2.91 | 12/31/10 |
| Road Lighting District No. 1 | 5.00 | 4.81 | 12/31/10 |
| Health Unit | 0.75 | 0.75 | 12/31/13 |
| Library Maintenance & Operations | 7.75 | 7.38 | 12/31/15 |
| Capital Projects Fund: | | | |
| Correctional Center Construction Fund | 0.60 | 0.60 | 12/31/11 |
| Green Oaks Detention Home | 0.30 | 0.30 | 12/31/10 |

Differences between authorized and levied millage are the result of taxable property reassessments as required by Article 7, Section 23 of the Louisiana Constitution of 1974. A revaluation of all property is required to be completed by the parish assessor no less than every four years. Total assessed value for 2007 is equal to \$948,381,684. Under Louisiana law the parish assessor exempts the first \$7,500 of assessed value (10% of \$75,000 homestead exemption) of a taxpayer's primary residence from parish property taxes. This homestead exemption is equal to \$191,272,800 of the assessed value in 2007.

The following is a schedule of the property tax calendar year:

| | |
|-----------------------|-------------------|
| Assessment date | January 1, 2008 |
| Official levy date | November 15, 2008 |
| Date taxes become due | December 31, 2008 |
| Lien date | January 1, 2009 |

Taxes paid in protest in the amount of \$884,774 are included in Deferred Revenue on the Statement of Net Assets.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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Note 4 CASH AND INVESTMENTS

Custodial credit risk - deposits. The Police Jury's cash and certificates of deposit consist of deposits with financial institutions. State statutes govern the Police Jury's investment policy. Permissible investments include direct obligations of the U.S. Government and agency securities, certificates of deposit, and savings accounts or savings certificates of savings and loan associations and repurchase agreements. In addition, local governments in Louisiana are authorized to invest in the Louisiana Asset Management Pool, Inc. (LAMP), a non-profit corporation formed by an initiative of the State Treasurer and organized under the laws of the State of Louisiana, which operates the local government investment pool. Collateral is required for demand deposits, certificates of deposit, savings certificates of savings and loan associations and repurchase agreements at 100% of all amounts not covered by deposit insurance. Obligations that may be pledged as collateral are obligations of the United States government and its agencies and obligations of the state and its subdivisions. Per Louisiana State law, collateral is not required for funds invested in LAMP.

The following is a schedule of the Police Jury's cash and certificates of deposit at December 31, 2007. Differences between Police Jury balances and the bank balances arise because of the net effect of deposits-in-transit and outstanding checks.

| | Police Jury Balance | Bank Balance |
|------------------------|------------------------|----------------------|
| Cash on Deposit | \$ 45,266,310 | \$ 45,374,013 |
| Certificate of Deposit | 750,000 | 750,000 |
| TOTAL | \$ 46,016,310 | \$ 46,124,013 |

The Police Jury's deposits are collateralized as follows:

| | |
|-----------------------|-----------------------------|
| FDIC Insured Deposits | \$ 200,000 |
| Uninsured Deposits: | |
| Collateralized | <u>35,051,823</u> |
| Total Deposits | \$ <u>35,251,823</u> |

The Police Jury's investments at December 31, 2007, consist of a certificate of deposit with a carrying and market value of \$750,000. It is held by the Police Jury's agent in the Police Jury's name, and is collateralized.

OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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Credit risk. The Police Jury's only investment is the certificate of deposit mentioned above, therefore the Police Jury is exposed to no credit risk.

Concentration of credit risk. The Police Jury does not limit the amount that may be invested in securities of any one issuer. Applicable state statutes do not place limits on credit concentration.

Interest rate risk. The Police Jury manages its exposure to declines in fair values by limiting the maturity of its investments to no longer than one year.

Note 5 CAPITAL ASSETS

| | Balance 1/1/2007 | Additions | Deletions | Balance 12/31/2006 |
|---|----------------------|---------------------|---------------------|-----------------------|
| Governmental Activities: | | | | |
| Capital assets, not being depreciated: | | | | |
| Land | \$ 8,830,523 | \$ 61,988 | \$ - | \$ 8,892,511 |
| Construction in progress | 3,319,385 | 3,276,595 | 2,113,586 | 4,482,394 |
| Total capital assets, not being depreciated | <u>12,149,908</u> | <u>3,338,583</u> | <u>2,113,586</u> | <u>13,374,905</u> |
| Capital assets being depreciated: | | | | |
| Buildings | 45,442,666 | 2,187,723 | - | 47,630,389 |
| Furniture, fixture and equipment | 21,198,196 | 1,632,201 | 371,798 | 22,458,599 |
| Books | 3,569,781 | 467,768 | - | 4,037,549 |
| Infrastructure: | | | | |
| Drainage | 486,426 | - | - | 486,426 |
| Roads | 6,304,712 | 704,601 | - | 7,009,313 |
| Total capital assets, being depreciated | <u>77,001,781</u> | <u>4,992,293</u> | <u>371,798</u> | <u>81,622,276</u> |
| Total capital assets before accumulated depreciation | 89,151,689 | 8,330,876 | 2,485,384 | 94,997,181 |
| Less accumulated depreciation: | | | | |
| Building | 12,572,678 | 1,044,299 | - | 13,616,977 |
| Furniture, fixture and equipment | 16,866,998 | 1,248,391 | 303,125 | 17,812,264 |
| Books | 2,242,600 | 491,482 | - | 2,734,082 |
| Infrastructure: | | | | |
| Drainage | 59,357 | 19,457 | - | 78,814 |
| Roads | 241,917 | 162,456 | - | 404,373 |
| Total accumulated depreciation | <u>31,983,550</u> | <u>2,966,085</u> | <u>303,125</u> | <u>34,646,510</u> |
| Total capital assets, being depreciated, net | <u>45,018,231</u> | <u>2,026,208</u> | <u>68,673</u> | <u>46,975,766</u> |
| Governmental activities: | | | | |
| Capital assets, net | <u>\$ 57,168,139</u> | <u>\$ 5,364,791</u> | <u>\$ 2,182,259</u> | <u>\$ 60,350,671</u> |

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

A summary of changes in capital assets for the year ended December 31, 2007 were as follows:

Depreciation expense was charged to governmental activities as follows:

| | |
|----------------------------|---------------------|
| Judicial | \$ 124,710 |
| Elections | 1,608 |
| Finance and Administration | 41,723 |
| Other General Government | 405,553 |
| Public Safety | 908,297 |
| Public Works | 313,927 |
| Health and Welfare | 210,884 |
| Culture and Recreation | 875,563 |
| Economic Development | 83,820 |
| Total | <u>\$ 2,966,085</u> |

The Proprietary Funds, West Ouachita Sewer District No. 9; Green Acres Sewerage District No. 13; Southeast Sewer District No. 3; Eastern Forest Sewer District No. 14; and West Ouachita Sewerage District No 16 have capital assets of \$853,109; \$139,420; \$2,287,537; \$238,778, and \$949,730 respectively. Accumulated depreciation is \$136,023; \$65,355; \$1,181,095; \$107,224 and \$222,349, respectively, at December 31, 2007. The assets are being depreciated over 40-50 years by the straight-line method. Depreciation expense for the current year is equal to \$34,006; \$3,485; \$56,482; \$7,045 and \$37,989 respectively.

Note 6 INTERFUND RECEIVABLES AND PAYABLES (FFS level only)

Individual balances due to/from other funds at December 31, 2007, are as follows:

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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| <u>Due From</u> | | <u>Due To</u> |
|--------------------------------------|-------------------------|---|
| | <u>General Fund</u> | <u>Juvenile Detention Alternative Center Fund</u> |
| Nonmajor Special Revenue Funds: | | |
| Juvenile Drug Court | \$ 43,552 | \$ - |
| W.I.A. - Adult Program | 55,555 | - |
| W.I.A. - Youth Program | 73,434 | - |
| W.I.A. - Dislocated Worker | 74,534 | - |
| P-TECH | 5,930 | - |
| STEP Program | 580 | - |
| Community Response Initiative | 37,515 | - |
| LAJET | 13,790 | - |
| Little Theater of Monroe | 2,245 | - |
| DOJ - Arrest Grant | 35,364 | - |
| LLEBG - Code Enforcement | 19,153 | - |
| F.E.M.A. Terrorism Grant | 136,946 | - |
| Green Oaks Juvenile Detention Center | - | 4,101 |
| Nonmajor Enterprise Funds: | | |
| West Ouachita Sewer 16 | 80,452 | - |
| Ingleside Sewer District | 1,484 | - |
| Total | \$ <u>580,534</u> | \$ <u>4,101</u> |

Interfund receivables/payables are due primarily to cash overdrafts in individual funds.

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2007**

Note 7 INTERFUND TRANSFERS

Transfers to/from other funds for the year ended December 31, 2007 were as follows:

| | <u>Transfers In</u> | <u>Transfers Out</u> |
|------------------------------------|-------------------------|--------------------------|
| Major Funds: | | |
| General Fund | \$ 166,416 | \$ 806,152 |
| Public Library | 18,423 | - |
| Special Revenue Funds: | | |
| Public Works | 242,000 | 75,000 |
| Health Unit | - | 256,625 |
| Fire Department | - | 2,000,000 |
| Nonmajor Funds: | | |
| Special Revenue Funds: | | |
| Cheniere Lake Park | 100,000 | - |
| Napa Valley Road Lighting District | 598 | - |
| Capital Outlay - Road Program | 75,000 | 566,516 |
| Capital Outlay - Drainage | 200,000 | - |
| Capital Outlay - Urban Systems | 476,190 | - |
| LAJET | 8,442 | - |
| LLEBG - Code Enforcement | 50,000 | - |
| Lake Park Drainage District | 1,845 | - |
| Ouachita Parish Homeland Security | 57,250 | - |
| CDBG-Bawcomville Street | 69,161 | - |
| Capital Projects Funds: | | |
| Health Unit Capital Projects | 256,625 | - |
| Sterlington Library | - | 18,423 |
| Fire Department | 2,000,000 | - |
| Enterprise Funds: | | |
| Southeast Sewer District No. 3 | <u>766</u> | <u>-</u> |
| Total | <u>\$ 3,722,716</u> | <u>\$ 3,722,716</u> |

General fund transfers are used to supplement the operations of various funds. Public Works and the Road Program transfers are used to provide funding of specific Public Works projects approved by the parish engineer. The Fire Department-Special Revenue Fund provided funding to the Fire Department-Capital Projects Fund for future capital expenditures.

OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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Note 8 LONG TERM OBLIGATIONS

At December 31, 2007, employees of the Ouachita Parish Police Jury have accumulated and vested \$1,001,780 of employee leave benefits, which have been computed in accordance with GASB Codification Section C60.

Sewer Revenue Bond, Series 2002 totaling \$628,000 was issued to cover the cost of construction, acquisition and improvements to the sewerage system of the West Ouachita Sewerage District No 9. This bond series is payable in monthly installments of \$3,705 from April 13, 2004 to March 13, 2028. The interest rate is 4.875%. The bond resolution requires a "Reserve Fund" be established with at least 5% of the monthly debt requirement being deposited until there has been accumulated an amount equal to the highest combined principal and interest requirement for any succeeding 12 month period. The bond resolution also requires a "Depreciation and Contingencies Fund" be established with at least 5% of the monthly debt requirement being deposited over the life of the bonds. This fund is to care for necessary improvements and replacements in order to keep the system operational.

The following is a summary of changes in general long-term obligations:

| | Series 2002 | | |
|----------------------------------|-------------------------|-------------------|---------------------|
| | Compensated Absences | Revenue Bond | Total |
| Balance due at January 1, 2007 | \$ 941,336 | \$ 587,336 | \$ 1,528,672 |
| Additions during 2007 | 1,772,318 | - | 1,772,318 |
| Retirements during 2007 | (1,711,874) | (16,188) | (1,728,062) |
| Balance due at December 31, 2007 | <u>\$ 1,001,780</u> | <u>\$ 571,148</u> | <u>\$ 1,572,928</u> |
| Amounts due within one year | <u>\$ 1,001,780</u> | <u>\$ 16,995</u> | <u>\$ 1,018,775</u> |

Principal and interest are due as follows:

| Year | Principal | Interest | Total |
|-----------|-------------------|-------------------|-------------------|
| 2008 | 16,995 | 27,467 | 44,462 |
| 2009 | 17,843 | 26,620 | 44,463 |
| 2010 | 18,732 | 25,730 | 44,462 |
| 2011 | 19,666 | 24,796 | 44,462 |
| 2012 | 20,646 | 23,816 | 44,462 |
| 2013-2017 | 119,737 | 102,575 | 222,312 |
| 2018-2022 | 152,712 | 69,600 | 222,312 |
| 2023-2027 | 194,768 | 27,544 | 222,312 |
| 2028 | 10,049 | 78 | 10,127 |
| Total | <u>\$ 571,148</u> | <u>\$ 328,226</u> | <u>\$ 899,374</u> |

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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Note 9 SELF-INSURANCE PROGRAMS

The Insurance Loss Reserve and Reserve Workers' Compensation Funds, were established by the Ouachita Parish Police Jury to provide a means of self-funding potential insurance losses, resulting from increased policy deductible amounts for property and fleet vehicle insurance, self funding of workers' compensation and the absence of comprehensive liability coverage. The self-insured plan is administered by a third party, with claims under the self-insured amount of \$100,000 paid by the Internal Service Funds. Consistent with the provisions of GASB Statement No. 10, "*Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*", the Police Jury uses the funds mentioned above to account for its risk financing activities. At December 31, 2007, the balance available to pay such liabilities if and when they arise is \$3,635,347. An analysis of the changes in the claims liability for the year ended December 31, 2007 is as follows:

| | Balance, 01/01/2006 | Changes in Estimates | Benefits & Claims | Balance, 12/31/2007 |
|------------------------|------------------------|-------------------------|----------------------|------------------------|
| Insurance Loss Reserve | \$ 733,512 | \$ 754,290 | \$ (833,517) | \$ 654,285 |
| Workers' Compensation | \$ 1,071,455 | \$ (218,698) | \$ (177,486) | \$ 675,271 |

Note 10 DEFINED BENEFIT PENSION PLANS

The Police Jury provides retirement, death and disability benefits to the majority of its employees through four cost-sharing multiple-employer public employee retirement system pension plans administered by other governmental entities. As discussed below, state statutes provide that a percentage of property taxes collected in Ouachita Parish be remitted to the Parochial Employees Retirement System, the Louisiana District Attorneys Retirement System and the Registrar of Voters Retirement System as part of the funding for pension benefits under those retirement systems. On-behalf payments recorded as revenues and expenditures in the 2007 financial statements of the Police Jury pertaining to those plans are \$748,360. The retirement plans are:

A. PAROCHIAL EMPLOYEES' RETIREMENT SYSTEM OF LOUISIANA

Substantially all employees of the Ouachita Parish Police Jury except fire department personnel and the District Attorney and his assistants are members of the Parochial Employees Retirement System of Louisiana (System), a cost-sharing, multiple-employer, defined benefit plan administered by a separate board of trustees. The System is composed of two distinct plans, Plan A and Plan B, with separate assets and benefit provisions. All employees of the Police Jury are members of Plan A. All permanent employees working at least 28 hours per week who are paid wholly or in part from parish funds and all elected parish officials are eligible to participate in the System. Under Plan A, employees who retire at or after age 60 with at least 10 years

**OUACHITA PARISH POLICE JURY
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of creditable service, at or after age 55 with at least 25 years of creditable service, or at any age with at least 30 years of creditable service are entitled to a retirement benefit, payable monthly for life, equal to 3 per cent of their final-average salary for each year of creditable service. However, for those employees who were members of the supplemental plan only prior to January 1, 1980, the benefit is equal to one per cent of final average salary plus \$24 for each year of supplemental-plan-only service earned prior to January 1, 1980. Final-average salary is the employee's average salary over the 36 consecutive or joined months that produce the highest average. Employees who terminate with at least the amount of creditable service stated above and do not withdraw their employee contributions may retire at the ages specified above and receive the benefit accrued to their date of termination. The System also provides death and disability benefits. Benefits are established by state statute.

Funding Policy. State statute requires employees covered by Plan A to contribute 9.50% of their annual covered salary and the Ouachita Parish Police Jury is required to contribute at an actuarially determined rate. The current actuarially determined rate is 13.25% of annual covered payroll. Contributions to the System also include one-fourth of one per cent of the ad valorem taxes shown to be collectible by the tax rolls of each parish, except Orleans and East Baton Rouge Parishes. These tax dollars are divided between Plan A and Plan B based proportionately on the salaries of the active members of each plan. The contribution requirements of plan members and the Ouachita Parish Police Jury are established by state statute. As provided by Louisiana Revised Statute 11:103, the employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The Police Jury's contributions to the System under Plan A for the years ending December 31, 2007, 2006, and 2005, were \$1,359,219; \$1,262,693; and \$1,302,806, respectively, equal to the required contributions for each year.

The System issues an annual publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the Parochial Employees' Retirement System, Post Office Box 14619, Baton Rouge, Louisiana 70898-4619, or by calling (225) 928-1361.

B. FIREFIGHTERS' RETIREMENT SYSTEM

The Firefighters' Retirement System is a defined benefit pension plan covering firefighters employed by any municipality, parish, or fire protection district of the State of Louisiana under the provisions of Louisiana Revised Statutes 11:2252 through 2269 effective January 1, 1980. The Plan covers substantially all members of the Parish's fire department. All new employees of the fire department must join this plan except for employees performing unrelated fire duties.

**OUACHITA PARISH POLICE JURY
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Employees with 20 years or more of service who have attained age 50 or employees with 12 years of service who have attained age 55 or 25 years of service at any age are entitled to annual pension benefits equal to 3 1/3% of their average final compensation based on the 36 consecutive months of highest pay multiplied by their total years of service, not to exceed 100%. Employees may elect to receive their pension benefits in the form of a joint and survivor annuity. If employees terminate before rendering 12 years of service, they forfeit the right to receive the portion of their accumulated plan benefits attributable to their employer's contributions. Employees who terminate with at least the amount of creditable service stated above and do not withdraw their employee contributions may retire at the ages specified above and receive the benefit accrued to their date of termination. The Firefighters' Retirement System also provides death and disability benefits. Benefits are established by state statute.

Funding Policy. State statute requires employees to contribute 8% of their salary to the retirement system. The Police Jury is required to contribute 13.75% of covered employees' salaries. The contribution requirements of plan members and the Ouachita Parish Police Jury are established by state statute. As provided by Louisiana Revised Statute 11:2252 through 2269, employer contributions are determined by actuarial valuation and are subject to change each year based on the results of the valuation for the prior fiscal year. The Police Jury's contributions to the Firefighters' Retirement System for the years ending December 31, 2007, 2006, and 2005, were \$843,739; \$907,154; and \$1,219,293, respectively, equal to the required contributions for each year.

The Firefighters' Retirement System issues an annual publicly available financial report that includes financial statements and required supplementary information for the retirement system. That report may be obtained by writing to the Firefighters' Retirement System, 2051 Silverside Drive, Suite 10, Baton Rouge, Louisiana 70808-4136, or by calling (225) 925-4060.

C. LOUISIANA DISTRICT ATTORNEYS RETIREMENT SYSTEM

The district attorney and assistant district attorneys are members of the Louisiana District Attorney's Retirement System (System), a multiple-employer (cost-sharing), public employee retirement system (PERS), controlled and administered by a separate board of trustees.

Assistant district attorneys who earn, as a minimum, the amount paid by the state for assistant district attorneys and are under the age of 60 at the time of original employment and all district attorneys are required to participate in the System. For members who joined the system before July 1, 1990, and who elected not to be covered by the new provisions, the following applies: Any member with 23 or more

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years of creditable service regardless of age may retire with a 3% benefit reduction for each year below age 55, provided that no reduction is applied if the member has 30 or more years of service. Any member with at least 18 years of service may retire at age 55 with a 3% benefit reduction for each year below age 60. In addition, any member with at least 10 years of service may retire at age 60 with a 3% benefit reduction for each year retiring below the age of 62. The retirement benefit is equal to 3% of the member's final average compensation, defined by L.R.S. 11:1581(5), multiplied by the number of years of his membership service, not to exceed 100% of average final compensation.

For members who joined the System after July 1, 1990, or who elected to be covered by the new provisions the following applies: Members are eligible to receive normal retirement benefits if they are age 60 and have 10 years of service credit, are age 55 and have 24 years of service credit, or have 30 years of service credit regardless of age. The normal retirement benefit is equal to 3.5% of the member's final-average compensation multiplied by years of membership service. A member is eligible for early retirement if he is age 55 and has 18 years of service credit. The early retirement benefit is equal to the normal retirement benefit reduced 3% for each year the member retires in advance of normal retirement age. Benefits may not exceed 100 percent of average final compensation. The System also provides death and disability benefits. Benefits are established by state statute.

Funding Policy. State statute requires covered employees to contribute 7% of their salaries to the System. The Ouachita Parish Police Jury was required to contribute 3.5% through June 30, 2007 to the Louisiana District Attorneys Retirement System. Subsequent to that date the rate changed to 0%. Contributions to the System also include 0.2% of the ad valorem taxes collected throughout the state and revenue sharing funds as appropriated by the Louisiana legislature. The Police Jury's contributions to the Louisiana District Attorneys Retirement System for the years ending December 31, 2007, 2006, and 2005, were \$15,108; \$40,555; and \$39,629, respectively, equal to the required contributions for each year.

The Louisiana District Attorneys Retirement System issues an annual publicly available financial report that includes financial statements and required supplementary information for the retirement system. That report may be obtained by writing to the District Attorney's Retirement System, 2109 Decatur Street, New Orleans, Louisiana 70116-2012, or by calling (504) 947-5551.

D. REGISTRARS OF VOTERS RETIREMENT SYSTEM

The registrar of voters, their deputies and their permanent employees are members of the Registrars of Voters Retirement System (System), a multiple-employer (cost-sharing), public employee retirement system (PERS), controlled and administered by

**OUACHITA PARISH POLICE JURY
NOTES TO THE FINANCIAL STATEMENTS
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a separate board of trustees. The plan operates under the provisions of Louisiana Revised Statutes 11:2031 through 2144.

Any member is eligible for normal retirement after 20 years of creditable service and is age 60. Any member with 30 years of creditable service regardless of age is entitled to retire. Regular retirement benefits are equal to 3% of the final average compensation multiplied by the number of years of creditable service, not to exceed 100% of the final average compensation. Any member whose withdrawal from service prior to attaining the age of 60 years, who shall have completed twelve or more years of creditable service and shall not have received a refund of the members accumulated contributions, shall become eligible for a deferred allowance upon attaining the age of 60 years. The System also provides death and disability benefits. Benefits are established by state statute.

In lieu of terminating employment and accepting a service retirement allowance any member with eleven or more years of service at age 61, twenty one or more years of service at age 56, or thirty one or more years of service at any age may elect to participate in the Deferred Retirement Option Plan (DROP) for up to three years and defer the receipt of benefits.

Funding Policy. Contributions to the system include one-sixteenth of one percent of the ad valorem taxes shown to be collectible by the tax rolls of each parish. Under the provision of LRS 11:2135(E) currently the Police Jury is required to contribute 6.25% of covered salaries. Member contributions are established by state statute and are equal to 7% of each employee's salary. The Police Jury's contributions to the Registrars of Voters Retirement System for the years ending December 31, 2007, 2006 and 2005 were \$5,073; \$5,239 and \$5,239, respectively, equal to the required contributions for each year.

The Registrars of Voters Retirement System issues an annual publicly available financial report that includes financial statements and required supplementary information for the retirement system. That report may be obtained by writing to the Registrars of Voters Retirement System, PO Box 57, Jennings, Louisiana 70546, or by calling (337) 824-0834.

Note 11 OTHER POSTEMPLOYMENT BENEFITS

The Police Jury provides certain continuing health care and life insurance benefits, provided through an insurance company, to substantially cover all employees that reach normal retirement age while working for the Police Jury. The Police Jury contributed \$285,478, which is equal to 79 per cent of the premiums for health care insurance. Retirees participating in the program contributed \$75,884, the remaining 21 per cent of

**OUACHITA PARISH POLICE JURY
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the premium. Premiums for any available life insurance are paid 100 per cent by the retirees. The Police Jury provides postemployment health insurance benefits for 49 retired employees.

Note 12 IMPLEMENTATION OF WIRELESS 911 SYSTEM

The 911 Communication District received \$542,858 in 2007 from landline telephone providers and \$935,716 in 2006 from wireless telephone providers for a total of \$1,478,574 in emergency telephone service charges for 2007. In compliance with FCC order no. 94-102, the District has been implementing the wireless 911 system in two phases.

Phase I displays the wireless 911 caller's telephone number, active tower address, and the direction of the caller from the wireless tower being utilized. Phase II is intended to display the wireless 911 caller's location on a digital map display with a 125 meter accuracy level. Phase I has been fully implemented.

Phase II was substantially completed in September 2006 for all wireless carriers operating in Ouachita Parish. A total of \$70,087 was spent on the implementation and enhancement of phase II services in 2007. Although Phase II has been completely implemented, additional enhancements such as address point locations are being added rather than relying solely on street address ranges for call plotting. In practice, actual point locations are necessary to correctly route emergency calls.

The landline service has been fully implemented in prior years. The total expenditures for 2007 related to the District are \$1,046,926, which, other than those mentioned above, has been used solely for operation of the implemented services.

Note 13 UNCERTAINTIES AND CONTINGENCIES

The Police Jury is the defendant in several lawsuits. The outcome of these lawsuits is uncertain. However, the management for the Police Jury does not believe they will materially affect the Police Jury's financial statements.

The Federal Emergency Management Agency (FEMA) under Homeland Security is investigating grants received from the agency. The purpose of their investigation is to determine if any funds were used to purchase nonqualifying property. During the years 1999 to 2003, the Police Jury received and expended approximately \$5.5 million from FEMA in connection with the FEMA grants. It is the Police Jury's understanding that the close-out of these grants across Louisiana has resulted in claims by FEMA against the Louisiana Office of Homeland Security/Emergency Preparedness (LOHS-EP). If LOHS-EP seeks to pass FEMA's reimbursement claims through to the local governments

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around the state, and is successful, these claims could have a material and adverse impact on the financial condition of the Ouachita Parish Police Jury. The parish engineer has estimated the possible liability to be in a range from \$870,000 to \$1,360,000. However, because the outcome of this investigation is unknown, no liability has been recorded in the Police Jury's financial statements.

Note 14 GLENWOOD REGIONAL MEDICAL CENTER SETTLEMENT

The Hospital Service District No 1 of Ouachita Parish (the District) and Glenwood Regional Medical Center (the Lessee) entered into a certain Asset Purchase Agreement dated July 20, 2006 (the "Asset Purchase Agreement") with IASIS Glenwood Regional Medical Center, L.P. (IASIS) and others, which contemplated, among other things, the sale or lease of substantially all of the assets of the District and of the Lessee to IASIS.

On August 17, 2006, the District established Ward Five Healthcare Foundation (the Foundation) to receive substantially all of the net proceeds from the sale to IASIS in order to safeguard such funds and ensure that they are used for appropriate healthcare purposes.

A public referendum was held on September 30, 2006 whereby the residents of the District overwhelmingly approved the transactions contemplated by the Asset Purchase Agreement and the transfer to the Foundation of substantially all of the net proceeds of the sale to IASIS for use for healthcare purposes.

In November 2006, the District, the Lessee, the Foundation and the Police Jury entered into a "Coordination Agreement" whereby, among other things, Lessee agreed to pay the Police Jury \$4,116,113 and the Police Jury agreed to release various claims and to refrain from taking various actions that might interfere with the sale or the subsequent operation of the Foundation. In December 2006, the Lessee paid the Police Jury \$350,000 pursuant to an earlier 1997 Settlement Agreement, but for which Lessee also received credit under the Coordination Agreement.

On January 26, 2007, the Louisiana Attorney General approved the detailed application of the District and the Lessee to sell the Hospital to IASIS pursuant to the Asset Purchase Agreement and related documents. As of January 31, 2007, the sale to IASIS was closed for a cash purchase price of approximately \$79,000,000. Of this amount, approximately \$30,000,000 was transmitted to an escrow for defeasement of the 1996 Bonds, approximately \$44,000,000 was transferred to the Foundation for future healthcare purposes, \$2,500,000 was transmitted to an escrow for post-closing price adjustments, approximately \$1,000,000 was transmitted to the Lessee (now renamed Glenwood Resolution Authority, Inc.) to help it to pay off its estimated remaining liabilities, and approximately \$1,000,000 was retained by the District. Contemporaneously with the sale,

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although not out of the proceeds of the sale, the Lessee paid \$3,766,113 to the Ouachita Parish Police Jury pursuant to the Coordination Agreement and paid off long-term bank debt of approximately \$5,000,000. the Lessee also retained approximately \$11,000,000 of Lessee's pre-closing liquid assets as well as certain non-liquid assets, with the agreement that after liquidation of the non-liquid assets and payment of all Lessee's liabilities and administrative expenses, any amounts remaining will be transferred to the District. Several weeks after the closing, certain securities were substituted for the cash in the bond defeasement escrow, resulting in the release of approximately \$4,000,000 back to the District.

The \$3,766,113 was paid to the Police Jury on January 31, 2007 with \$3,466,113 deposited into the Hospital Service District Settlement Fund, and the remaining \$300,000 into the School Based Clinics Fund. Both of these funds are part of the General Fund.

By an ordinance passed on February 5, 2007, the Police Jury designated that the entire \$3,466,113 be placed in an interest bearing account with the interest earned to be expended only as the "matching portion" required to obtain State, Federal, or other available grants for projects related to drainage improvements or the control/abatement of litter and the \$300,000 preserved for funding the Police Jury's obligation to school-based health clinics. Included in the General Fund's designated fund balance of \$3,946,932 is \$180,819 of interest earnings.

**REQUIRED SUPPLEMENTAL INFORMATION
(PART B)**

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
General Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | <u>ORIGINAL BUDGET</u> | <u>FINAL BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u> |
|--|----------------------------|----------------------------|----------------------------|---|
| Budgetary fund balance at beginning of year | \$ 2,327,358 | \$ 2,864,791 | \$ 2,864,791 | \$ - |
| Resources | | | | |
| Taxes: | | | | |
| Ad valorem | 1,928,859 | 2,150,000 | 2,158,156 | 8,156 |
| Other taxes | 1,283,470 | 1,455,000 | 1,503,663 | 48,663 |
| Total taxes | <u>3,212,329</u> | <u>3,605,000</u> | <u>3,661,819</u> | <u>56,819</u> |
| Licenses and permits | 590,000 | 655,000 | 660,718 | 5,718 |
| Intergovernmental revenues: | | | | |
| Other state funds | 166,858 | 164,501 | 166,021 | 1,520 |
| Local funds | 288,321 | 281,070 | 293,936 | 12,866 |
| Total intergovernmental | <u>455,179</u> | <u>445,571</u> | <u>459,957</u> | <u>14,386</u> |
| Fees, charges, and commissions for services | 30,750 | 31,580 | 30,934 | (646) |
| Fines and forfeitures | 1,000 | 1,960 | 2,159 | 199 |
| Use of money and property | 247,227 | 527,000 | 523,566 | (3,434) |
| Other revenues | 149,702 | 149,702 | 141,818 | (7,884) |
| Other sources: | | | | |
| Distribution from Glenwood Regional Medical Center | - | 3,766,113 | 3,766,113 | - |
| Transfers in | - | 165,000 | 166,416 | 1,416 |
| Amounts available for appropriations | <u>7,013,545</u> | <u>12,211,717</u> | <u>12,278,291</u> | <u>66,574</u> |
| Charges to appropriations | | | | |
| Current: | | | | |
| General government: | | | | |
| Legislative | 193,878 | 236,621 | 210,746 | 25,875 |
| Judicial | 2,494,445 | 2,454,767 | 2,392,485 | 62,282 |
| Elections | 152,996 | 128,361 | 111,641 | 16,720 |
| Finance and administration | 517,655 | 1,011,725 | 751,907 | 259,818 |
| Other general government | 944,018 | 1,005,233 | 944,356 | 60,877 |
| Total general government | <u>4,302,992</u> | <u>4,836,707</u> | <u>4,411,135</u> | <u>425,572</u> |
| Public safety | 53,500 | 49,595 | 50,108 | (513) |
| Public works | 12,496 | 31,350 | 32,466 | (1,116) |
| Health and welfare | 2,600 | 7,615 | 5,013 | 2,602 |
| Culture and recreation | 105,755 | 48,972 | 61,752 | (12,780) |
| Economic development | 149,061 | 149,153 | 130,425 | 18,728 |
| Capital outlay | 106,200 | 90,700 | 87,342 | 3,358 |
| Transfers out | 655,909 | 803,832 | 806,152 | (2,320) |
| Total charges to appropriations | <u>5,388,513</u> | <u>6,017,924</u> | <u>5,584,393</u> | <u>433,531</u> |
| Budgetary fund balance at end of year | \$ <u>1,625,032</u> | \$ <u>6,193,793</u> | \$ <u>6,693,898</u> | \$ <u>500,105</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Public Works Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | <u>ORIGINAL BUDGET</u> | <u>FINAL BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u> |
|--|----------------------------|-------------------------|---------------------|---|
| Budgetary fund balance at beginning of year | \$ <u>822,730</u> | \$ <u>2,531,122</u> | \$ <u>2,531,122</u> | \$ <u>-</u> |
| Resources | | | | |
| Taxes: | | | | |
| Sales | 4,996,100 | 5,865,964 | 6,288,151 | 422,187 |
| Other taxes | 2,350 | 2,014 | 2,014 | - |
| Total taxes | <u>4,998,450</u> | <u>5,867,978</u> | <u>6,290,165</u> | <u>422,187</u> |
| Licenses, permits and assessments | <u>10,000</u> | <u>3,200</u> | <u>3,100</u> | <u>(100)</u> |
| Fees, charges, and commissions for services | <u>80,000</u> | <u>60,000</u> | <u>84,100</u> | <u>24,100</u> |
| Use of money and property | <u>20,000</u> | <u>116,350</u> | <u>132,371</u> | <u>16,021</u> |
| Other revenues | <u>7,500</u> | <u>2,500</u> | <u>4,361</u> | <u>1,861</u> |
| Other sources: | | | | |
| Sale of assets | 40,000 | 15,630 | 15,630 | - |
| Settlement for damages | - | 416,746 | 416,746 | - |
| Transfers in | <u>242,000</u> | <u>242,000</u> | <u>242,000</u> | <u>-</u> |
| Amounts available for appropriations | <u>6,220,680</u> | <u>9,255,526</u> | <u>9,719,595</u> | <u>464,069</u> |
| Charges to appropriations | | | | |
| Current: | | | | |
| Public works | 5,059,667 | 4,936,926 | 4,679,349 | 257,577 |
| Capital outlay | 977,700 | 514,477 | 419,096 | 95,381 |
| Transfers out | 75,000 | 75,000 | 75,000 | - |
| Total charges to appropriations | <u>6,112,367</u> | <u>5,526,403</u> | <u>5,173,445</u> | <u>352,958</u> |
| Budgetary fund balance at end of year | \$ <u>108,313</u> | \$ <u>3,729,123</u> | \$ <u>4,546,150</u> | \$ <u>817,027</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Fire Protection District No. 1 Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | <u>ORIGINAL BUDGET</u> | <u>FINAL BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u> |
|--|----------------------------|-------------------------|---------------------|---|
| Budgetary fund balance at beginning of year | \$ <u>5,652,563</u> | \$ <u>7,665,608</u> | \$ <u>7,665,608</u> | \$ <u>-</u> |
| Resources | | | | |
| Taxes: | | | | |
| Ad valorem | 5,814,000 | 6,338,000 | 6,210,345 | (127,655) |
| Sales | <u>5,100,000</u> | <u>5,500,000</u> | <u>6,288,131</u> | <u>788,131</u> |
| Total taxes | <u>10,914,000</u> | <u>11,838,000</u> | <u>12,498,476</u> | <u>660,476</u> |
| Intergovernmental revenues: | | | | |
| Other state funds | 397,229 | 433,864 | 442,251 | 8,387 |
| Local funds | <u>10,352</u> | <u>10,352</u> | <u>3,336</u> | <u>(7,016)</u> |
| Total intergovernmental | <u>407,581</u> | <u>444,216</u> | <u>445,587</u> | <u>1,371</u> |
| Use of money and property | 69,813 | 263,060 | 320,139 | 57,079 |
| Other revenues | 7,315 | 7,910 | 42,796 | 34,886 |
| Other sources: | | | | |
| Sale of assets | - | 141,710 | 141,710 | - |
| Amounts available for appropriations | <u>17,051,272</u> | <u>20,360,504</u> | <u>21,114,316</u> | <u>753,812</u> |
| Charges to appropriations | | | | |
| Current: | | | | |
| Public safety | 10,559,423 | 10,400,137 | 9,886,642 | 513,495 |
| Debt service | | | | - |
| Capital outlay | 87,209 | 87,209 | 32,104 | 55,105 |
| Transfers out | <u>700,000</u> | <u>2,000,000</u> | <u>2,000,000</u> | <u>-</u> |
| Total charges to appropriations | <u>11,346,632</u> | <u>12,487,346</u> | <u>11,918,746</u> | <u>568,600</u> |
| Budgetary fund balance at end of year | \$ <u>5,704,640</u> | \$ <u>7,873,158</u> | \$ <u>9,195,570</u> | \$ <u>1,322,412</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Public Library Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | ORIGINAL BUDGET | FINAL BUDGET | ACTUAL | VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE) |
|--|----------------------------|----------------------------|----------------------------|---|
| Budgetary fund balance at beginning of year | \$ 9,409,453 | \$ 9,900,035 | \$ 9,900,035 | \$ - |
| Resources | | | | |
| Taxes: | | | | |
| Ad valorem | <u>5,349,796</u> | <u>5,655,252</u> | <u>5,505,446</u> | <u>(149,806)</u> |
| Intergovernmental revenues | | | | |
| Other state funds | <u>386,158</u> | <u>427,458</u> | <u>411,154</u> | <u>(16,304)</u> |
| Total intergovernmental | <u>386,158</u> | <u>427,458</u> | <u>411,154</u> | <u>(16,304)</u> |
| Fees, charges, and commissions for services | <u>62,742</u> | <u>58,068</u> | <u>56,268</u> | <u>(1,800)</u> |
| Fines and forfeitures | <u>75,000</u> | <u>71,100</u> | <u>73,000</u> | <u>1,900</u> |
| Use of money and property | <u>325,100</u> | <u>360,100</u> | <u>369,630</u> | <u>9,530</u> |
| Other revenues | <u>91,000</u> | <u>23,750</u> | <u>82,853</u> | <u>59,103</u> |
| Other sources: | | | | |
| Sale of assets | <u>1,000</u> | <u>100</u> | <u>-</u> | <u>(100)</u> |
| Transfers in | <u>-</u> | <u>14,774</u> | <u>18,423</u> | <u>3,649</u> |
| Amounts available for appropriations | <u>15,700,249</u> | <u>16,510,637</u> | <u>16,416,809</u> | <u>(93,828)</u> |
| Charges to appropriations | | | | |
| Current: | | | | |
| Culture and recreation | <u>5,336,131</u> | <u>5,266,835</u> | <u>5,093,320</u> | <u>173,515</u> |
| Capital outlay | <u>1,796,500</u> | <u>1,819,901</u> | <u>1,726,346</u> | <u>93,555</u> |
| Total charges to appropriations | <u>7,132,631</u> | <u>7,086,736</u> | <u>6,819,666</u> | <u>267,070</u> |
| Budgetary fund balance at end of year | <u><u>\$ 8,567,618</u></u> | <u><u>\$ 9,423,901</u></u> | <u><u>\$ 9,597,143</u></u> | <u><u>\$ 173,242</u></u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Green Oaks Detention Center Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | <u>ORIGINAL BUDGET</u> | <u>FINAL BUDGET</u> | <u>ACTUAL</u> | <u>VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE)</u> |
|--|----------------------------|-------------------------|---------------------|---|
| Budgetary fund balance at beginning of year | \$ 7,055,201 | \$ 7,358,357 | \$ 7,358,357 | \$ - |
| Resources | | | | |
| Taxes: | | | | |
| Ad valorem | 2,030,100 | 2,030,100 | 2,171,542 | 141,442 |
| Intergovernmental revenues: | | | | |
| Federal grants | 2,500 | 2,500 | 1,332 | (1,168) |
| Other state funds | 192,410 | 192,410 | 144,428 | (47,982) |
| Total intergovernmental | 194,910 | 194,910 | 145,760 | (49,150) |
| Fees, charges, and commissions for services | 260,000 | 260,000 | 220,867 | (39,133) |
| Use of money and property | 200,000 | 200,000 | 336,992 | 136,992 |
| Other revenues | 4,500 | 4,500 | 3,647 | (853) |
| Amounts available for appropriations | 9,744,711 | 10,047,867 | 10,237,165 | 189,298 |
| Charges to appropriations | | | | |
| Current: | | | | |
| Public safety | 2,414,298 | 2,419,948 | 2,359,217 | 60,731 |
| Capital outlay | 908,500 | 944,850 | 200,892 | 743,958 |
| Total charges to appropriations | 3,322,798 | 3,364,798 | 2,560,109 | 804,689 |
| Budgetary fund balance at end of year | \$ 6,421,913 | \$ 6,683,069 | \$ 7,677,056 | \$ 993,987 |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Correctional Center Fund
Budgetary Comparison Schedule
For the Year Ended December 31, 2007

| | ORIGINAL BUDGET | FINAL BUDGET | ACTUAL | VARIANCE WITH FINAL BUDGET POSITIVE (NEGATIVE) |
|--|----------------------------|-------------------------|---------------------|---|
| Budgetary fund balance at beginning of year | \$ 7,985,573 | \$ 8,846,423 | \$ 8,846,423 | \$ - |
| Resources | | | | |
| Taxes: | | | | |
| Ad valorem | - | 6,500,000 | 6,425,045 | (74,955) |
| Intergovernmental revenues: | | | | |
| Other state funds | - | 32,000 | 25,446 | (6,554) |
| Total intergovernmental | - | 32,000 | 25,446 | (6,554) |
| Fees, charges, and commissions for services | 1,734,470 | 2,600,000 | 2,787,598 | 187,598 |
| Use of money and property | 90,000 | 300,000 | 307,566 | 7,566 |
| Other revenues | 118,200 | 169,508 | 190,244 | 20,736 |
| Amounts available for appropriations | <u>9,928,243</u> | <u>18,447,931</u> | <u>18,582,322</u> | <u>134,391</u> |
| Charges to appropriations | | | | |
| Current: | | | | |
| Elections | 30,000 | 30,150 | 65,904 | (35,754) |
| Public safety | 9,780,996 | 9,441,046 | 9,029,049 | 411,997 |
| Capital outlay | 115,500 | 72,185 | 66,119 | 6,066 |
| Total charges to appropriations | <u>9,926,496</u> | <u>9,543,381</u> | <u>9,161,072</u> | <u>382,309</u> |
| Budgetary fund balance at end of year | \$ <u>1,747</u> | \$ <u>8,904,550</u> | \$ <u>9,421,250</u> | \$ <u>516,700</u> |

OUACHITA PARISH POLICE JURY

NOTES TO BUDGETARY COMPARISON SCHEDULES FOR THE YEAR ENDED DECEMBER 31, 2007

Budgetary Policies: Preliminary budgets for the ensuing year, prepared on the modified accrual basis of accounting, are prepared annually by the Treasurer. During the months of September through November, the budget committee reviews the proposed budgets with the department heads and makes changes as it deems appropriate. Notice of the location and availability of the proposed budgets for public inspection and the date of the public hearings to be conducted on the budgets are then advertised in the official journal of the Police Jury. Prior to the selected December meeting, the Police Jury conducts a public hearing on the proposed budget(s) in order to receive comments from residents. Changes are made to the proposed budgets based on the public hearing and the desires of the Police Jury as a whole. The budgets are then adopted during the Police Jury's selected December meeting, and a notice of adoption which includes a summary of the budget is published in the official journal of the parish.

During the year, the Police Jury receives monthly budget comparison statements that are used as a tool to control parish operations. The Police Jury exercises budgetary control at the fund level. Within departments, the treasurer has the authority to make adjustments as necessary. However, the Treasurer does not have the authority to increase or decrease overall revenue and/or expenditure amounts.

State law requires the Police Jury to amend its budgets when revenues plus projected revenues within a fund are expected to fall short than budgeted revenues by five percent or more and when expenditures and other uses of a fund are expected to exceed budgeted amounts by five percent or more. All governmental fund budgets are prepared on the modified accrual basis of accounting.

Encumbrance accounting, under which purchase orders are recorded to reserve that portion of the applicable appropriation, is employed. Outstanding purchase orders are taken into consideration before expenditures are incurred to assure that applicable appropriations are not exceeded.

OTHER SUPPLEMENTAL INFORMATION

NON-MAJOR GOVERNMENTAL FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet
NONMAJOR GOVERNMENTAL FUNDS
December 31, 2007

| | SPECIAL REVENUE FUNDS TOTAL (Schedule 9) | DEBT SERVICE FUNDS TOTAL (Schedule 11) | CAPITAL PROJECTS FUNDS TOTAL (Schedule 13) | TOTAL (Statement C) |
|--|---|---|---|--------------------------------|
| ASSETS | | | | |
| Cash | \$ 10,504,559 | \$ 97,499 | \$ 3,284,732 | \$ 13,886,790 |
| Receivables | | | | |
| Ad valorem taxes | 1,277,329 | - | 589,006 | 1,866,335 |
| Special assessments | 211,866 | - | - | 211,866 |
| Other receivables | 342,642 | - | - | 342,642 |
| Due from other governmental units | 1,203,594 | - | - | 1,203,594 |
| Due from other funds | - | - | 4,101 | 4,101 |
| Prepays & other assets | 77,990 | - | - | 77,990 |
| Inventories | 152,860 | - | - | 152,860 |
| TOTAL ASSETS | <u>\$ 13,770,840</u> | <u>\$ 97,499</u> | <u>\$ 3,877,839</u> | <u>\$ 17,746,178</u> |
| LIABILITIES AND FUND EQUITY | | | | |
| Liabilities | | | | |
| Current liabilities | | | | |
| Accounts payable & accrued expenses | \$ 836,826 | \$ - | \$ 102,320 | \$ 939,146 |
| Due to other funds | 498,596 | - | - | 498,596 |
| Deposits Held | 7,845 | - | - | 7,845 |
| Deferred revenues | 61,849 | 87,088 | - | 148,937 |
| Total liabilities | <u>1,405,116</u> | <u>87,088</u> | <u>102,320</u> | <u>1,594,524</u> |
| Fund Equity | | | | |
| Fund balance | | | | |
| Reserved for prepaids and other assets | 77,990 | - | - | 77,990 |
| Reserved for inventories | 152,860 | - | - | 152,860 |
| Reserved for capital improvement | - | - | 3,775,519 | 3,775,519 |
| Reserved for debt service | - | 10,411 | - | 10,411 |
| Unreserved/undesignated | 12,134,874 | - | - | 12,134,874 |
| Total fund equity | <u>12,365,724</u> | <u>10,411</u> | <u>3,775,519</u> | <u>16,151,654</u> |
| TOTAL LIABILITIES AND FUND EQUITY | <u>\$ 13,770,840</u> | <u>\$ 97,499</u> | <u>\$ 3,877,839</u> | <u>\$ 17,746,178</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances
NONMAJOR GOVERNMENTAL FUNDS
For the Year Ended December 31, 2007

| | SPECIAL REVENUE FUNDS TOTAL (Schedule 10) | DEBT SERVICE FUNDS TOTAL (Schedule 12) | CAPITAL PROJECTS FUNDS TOTAL (Schedule 14) | TOTAL (Statement D) |
|--|--|---|---|--------------------------------|
| Revenues | | | | |
| Taxes: | | | | |
| Ad valorem | \$ 1,457,216 | \$ - | \$ 630,113 | \$ 2,087,329 |
| Other | 1,478,574 | - | - | 1,478,574 |
| Licenses, permits, and assessments | 341,833 | - | - | 341,833 |
| Intergovernmental: | | | | |
| Federal | 6,032,131 | - | - | 6,032,131 |
| State | 1,802,702 | - | 12,303 | 1,815,005 |
| Local | 563,088 | - | - | 563,088 |
| Fees, charges, and commissions for services | 2,129,707 | - | - | 2,129,707 |
| Fines and forfeitures | 3,155,276 | - | - | 3,155,276 |
| Use of money and property | 601,166 | 4,836 | 132,358 | 738,360 |
| Other Revenues | 55,319 | - | - | 55,319 |
| Total Revenues | <u>17,617,012</u> | <u>4,836</u> | <u>774,774</u> | <u>18,396,622</u> |
| Expenditures | | | | |
| Current | | | | |
| General government: | | | | |
| Judicial | 4,191,685 | - | - | 4,191,685 |
| Finance and administration | 1,223,736 | - | 24,341 | 1,248,077 |
| Public safety | 1,894,737 | - | 13,596 | 1,908,333 |
| Public works | 706,080 | - | - | 706,080 |
| Health and welfare | 1,225,003 | - | 7 | 1,225,010 |
| Culture and recreation | 139,352 | - | - | 139,352 |
| Economic development | 5,057,933 | - | - | 5,057,933 |
| Capital expenditures | 1,359,432 | 473 | 1,775,368 | 3,135,273 |
| Total expenditures | <u>15,797,958</u> | <u>473</u> | <u>1,813,312</u> | <u>17,611,743</u> |
| Excess (deficiency) of revenues over expenditures | 1,819,054 | 4,363 | (1,038,538) | 784,879 |
| Other financing sources/(uses) | | | | |
| Sale of assets | 187,680 | - | - | 187,680 |
| Transfers in | 1,038,486 | - | 2,256,625 | 3,295,111 |
| Transfers out | (823,141) | - | (18,423) | (841,564) |
| Total other financing sources/(uses) | <u>403,025</u> | <u>-</u> | <u>2,238,202</u> | <u>2,641,227</u> |
| Excess of revenues and other sources over expenditures and other uses | 2,222,079 | 4,363 | 1,199,664 | 3,426,106 |
| Fund balances at beginning of year, restated | 10,143,645 | 6,048 | 2,575,855 | 12,725,548 |
| FUND BALANCES AT END OF YEAR | \$ <u>12,365,724</u> | \$ <u>10,411</u> | \$ <u>3,775,519</u> | \$ <u>16,151,654</u> |

NON-MAJOR SPECIAL REVENUE FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet
SPECIAL REVENUE FUNDS (Non Major)
December 31, 2007

| | ANIMAL PROTECTION & CONTROL FUND 112 | CRIMINAL COURT FUND 107 | HEALTH UNIT FUND 111 | ROAD LIGHTING DISTRICTS FUNDS 5xx | COURT FEES FUND 119 | JUVENILE DRUG COURT FUND 188 |
|--|---|-------------------------------|----------------------------|--|---------------------------|---------------------------------------|
| ASSETS | | | | | | |
| Cash | \$ 190,300 | \$ 7,914 | \$ 1,014,077 | \$ 65,450 | \$ 112,363 | \$ - |
| Receivables: | | | | | | |
| Ad valorem taxes | 163,622 | - | 327,294 | 20,690 | - | - |
| Special assessments | - | - | - | 176,267 | - | - |
| Other receivables | 5,645 | 761 | - | - | - | - |
| Due from other governmental units | 2,560 | 235,386 | - | - | - | 71,073 |
| Prepaid expenses & other assets | - | - | - | - | - | - |
| Inventories | - | - | - | - | - | - |
| TOTAL ASSETS | \$ 362,127 | \$ 244,061 | \$ 1,341,371 | \$ 262,407 | \$ 112,363 | \$ 71,073 |
| LIABILITIES AND FUND EQUITY | | | | | | |
| Liabilities: | | | | | | |
| Accounts payable and accrued expenses | \$ 12,909 | \$ 244,061 | \$ 11,590 | \$ 7,087 | \$ 7,000 | \$ 27,521 |
| Due to other funds | - | - | - | - | - | 43,552 |
| Deposits Held | - | - | - | - | - | - |
| Deferred revenues | 4,404 | - | 18,777 | 9,748 | - | - |
| Total liabilities | 17,313 | 244,061 | 30,367 | 16,835 | 7,000 | 71,073 |
| Fund Equity: | | | | | | |
| Fund balance (deficit): | | | | | | |
| Reserved for prepaids and other assets | - | - | - | - | - | - |
| Reserved for inventories | - | - | - | - | - | - |
| Unreserved/undesignated | 344,814 | - | 1,311,004 | 245,572 | 105,363 | - |
| Total fund balance | 344,814 | - | 1,311,004 | 245,572 | 105,363 | - |
| TOTAL LIABILITIES AND FUND EQUITY | \$ 362,127 | \$ 244,061 | \$ 1,341,371 | \$ 262,407 | \$ 112,363 | \$ 71,073 |

Schedule 9

| JUVENILE JUSTICE DIVERSION GRANT FUND 160 | CRIMINAL JUROR FEES FUND 120 | PERMIT OFFICE FUND 113 | ADMINISTRATIVE FUND 144 | W. OUACHITA INDUSTRIAL DEVELOPMENT MAINTENANCE FUND 121 | BUSINESS DEVELOPMENT FUND 125 | CHENIERE LAKE PARK FUND 109 | EAGLE LAKE SUBDIVISION ROAD FUND 157 |
|---|---------------------------------------|------------------------------|----------------------------|---|-------------------------------------|-----------------------------------|---|
| \$ - | \$ 294,735 | \$ 407,746 | \$ 55,765 | \$ 858,020 | \$ 72,127 | \$ 108,378 | \$ 8,224 |
| - | - | - | - | - | - | - | - |
| - | - | - | - | 2,160 | - | - | - |
| - | - | 3,030 | 1,107 | - | - | - | - |
| - | - | - | 23,419 | - | - | - | - |
| - | - | - | - | - | 77,990 | - | - |
| - | - | - | - | - | - | - | - |
| \$ - | \$ 294,735 | \$ 410,776 | \$ 80,291 | \$ 860,180 | \$ 150,117 | \$ 108,378 | \$ 8,224 |
| \$ - | \$ - | \$ 11,407 | \$ 61,012 | \$ 382 | \$ - | \$ 6,022 | \$ - |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | 7,845 | - |
| - | - | - | - | - | - | - | - |
| - | - | 11,407 | 61,012 | 382 | - | 13,867 | - |
| - | - | - | - | - | 77,990 | - | - |
| - | - | - | - | - | - | - | - |
| - | 294,735 | 399,369 | 19,279 | 859,798 | 72,127 | 94,511 | 8,224 |
| - | 294,735 | 399,369 | 19,279 | 859,798 | 150,117 | 94,511 | 8,224 |
| \$ - | \$ 294,735 | \$ 410,776 | \$ 80,291 | \$ 860,180 | \$ 150,117 | \$ 108,378 | \$ 8,224 |

(Continued)

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet
SPECIAL REVENUE FUNDS (Non Major)
December 31, 2007

| | CAPITAL OUTLAY PROGRAMS | | | COMMUNICATIONS | STEP |
|--|--------------------------------------|--|--------------------------------------|--|-----------------------------|
| | ROAD PROGRAM FUND 101 | DRAINAGE PROGRAM FUND 131 | URBAN SYSTEM FUND 132 | DISTRICT 911 SERVICE FUND 117 | PROGRAM FUND 454 |
| ASSETS | | | | | |
| Cash | \$ 1,001,501 | \$ 837,656 | \$ 583,418 | \$ 2,785,638 | \$ - |
| Receivables: | | | | | |
| Ad valorem taxes | - | - | - | - | - |
| Special assessments | 33,439 | - | - | - | - |
| Other receivables | 12,263 | - | - | 271,422 | - |
| Due from other governmental units | 174,757 | 40,824 | - | 20 | 6,943 |
| Prepaid expenses & other assets | - | - | - | - | - |
| Inventories | - | - | - | - | - |
| TOTAL ASSETS | \$ 1,221,960 | \$ 878,480 | \$ 583,418 | \$ 3,057,080 | \$ 6,943 |
| LIABILITIES AND FUND EQUITY | | | | | |
| Liabilities: | | | | | |
| Accounts payable and accrued expenses | \$ 139,688 | \$ - | \$ - | \$ 100,072 | \$ 6,363 |
| Due to other funds | - | - | - | - | 580 |
| Deposits Held | - | - | - | - | - |
| Deferred revenues | - | - | - | - | - |
| Total liabilities | 139,688 | - | - | 100,072 | 6,943 |
| Fund Equity: | | | | | |
| Fund balance (deficit): | | | | | |
| Reserved for prepaids and other assets | - | - | - | - | - |
| Reserved for inventories | - | - | - | - | - |
| Unreserved/undesignated | 1,082,272 | 878,480 | 583,418 | 2,957,008 | - |
| Total fund balance | 1,082,272 | 878,480 | 583,418 | 2,957,008 | - |
| TOTAL LIABILITIES AND FUND EQUITY | \$ 1,221,960 | \$ 878,480 | \$ 583,418 | \$ 3,057,080 | \$ 6,943 |

Schedule 9

| WORK FORCE INVESTMENT ACT | | | | | SECTION 8 HOUSING CHOICE VOUCHER FUND 470 | LOUISIANA JOB EMPLOYMENT TRAINING FUND 460 |
|------------------------------|------------------------------|----------------------------------|----------------------------|-------------------------------|---|--|
| ADULT PROGRAM FUND 450 | YOUTH PROGRAM FUND 451 | DISLOCATED WORKER FUND 452 | ADMINISTRATION FUND 455 | YOUTH 5% FUNDS FUND 456 | | |
| \$ - | \$ - | \$ - | \$ 269 | \$ - | \$ 1,109,753 | \$ - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| 89,309 | 91,281 | 88,807 | 8,231 | 5,929 | - | 45,535 |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| <u>\$ 89,309</u> | <u>\$ 91,281</u> | <u>\$ 88,807</u> | <u>\$ 8,500</u> | <u>\$ 5,929</u> | <u>\$ 1,109,753</u> | <u>\$ 45,535</u> |
| | | | | | | |
| \$ 33,754 | \$ 17,847 | \$ 14,273 | \$ 8,500 | \$ - | \$ 17,324 | \$ 18,069 |
| 55,555 | 73,434 | 74,534 | - | 5,929 | - | 13,790 |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| 89,309 | 91,281 | 88,807 | 8,500 | 5,929 | 17,324 | 31,859 |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | 1,092,429 | 13,676 |
| - | - | - | - | - | 1,092,429 | 13,676 |
| <u>\$ 89,309</u> | <u>\$ 91,281</u> | <u>\$ 88,807</u> | <u>\$ 8,500</u> | <u>\$ 5,929</u> | <u>\$ 1,109,753</u> | <u>\$ 45,535</u> |

(Continued)

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet (Concluded)
SPECIAL REVENUE FUNDS (Non Major)
December 31, 2007

| | BLOCK GRANT FUNDS | | | | |
|--|---|---|---|--|---|
| | MOSQUITO ABATEMENT DISTRICT FUND 108 | LCDBG SEWER IMPROVEMENT FUND 180 | LCDBG BAWCOMVILL STREET FUND 163 | LLEBG CODE ENFORCEMENT FUND 182 | HUMPHRIES/ GARRETT ROAD SUBDIVISION FUND 154 |
| ASSETS | | | | | |
| Cash | \$ 830,650 | \$ 12,189 | \$ 437 | \$ - | \$ 83,153 |
| Receivables: | | | | | |
| Ad valorem taxes | 765,723 | - | - | - | - |
| Special assessments | - | - | - | - | - |
| Other receivables | - | - | - | 43,585 | 664 |
| Due from other | | | | | |
| governmental units | - | 50,022 | - | - | - |
| Prepaid expenses & other assets | - | - | - | - | - |
| Inventories | 152,860 | - | - | - | - |
| TOTAL ASSETS | \$ 1,749,233 | \$ 62,211 | \$ 437 | \$ 43,585 | \$ 83,817 |
| LIABILITIES AND FUND EQUITY | | | | | |
| Liabilities: | | | | | |
| Accounts payable and | | | | | |
| accrued expenses | \$ 18,135 | \$ 30,771 | \$ - | \$ 8,223 | \$ - |
| Due to other funds | - | - | - | 19,152 | - |
| Deposits Held | - | - | - | - | - |
| Deferred revenues | 20,044 | - | - | - | - |
| Total liabilities | 38,179 | 30,771 | - | 27,375 | - |
| Fund Equity: | | | | | |
| Fund balance (deficit): | | | | | |
| Reserved for prepaids and other assets | - | - | - | - | - |
| Reserved for inventories | 152,860 | - | - | - | - |
| Unreserved/undesignated | 1,558,194 | 31,440 | 437 | 16,210 | 83,817 |
| Total fund balance | 1,711,054 | 31,440 | 437 | 16,210 | 83,817 |
| TOTAL LIABILITIES AND FUND EQUITY | \$ 1,749,233 | \$ 62,211 | \$ 437 | \$ 43,585 | \$ 83,817 |

| F.E.M.A. BUY OUT FUND 139 | LITTLE THEATER MONROE FUND 151 | LAKE PARK DRAINAGE FUND 186 | FAMILY JUSTICE CENTER FUND 184 | OUACHITA PARISH HOMELAND SECURITY & EMERGENCY PREPAREDNESS FUND 129 | F.E.M.A. TERRORISM GRANT FUND 141 | COMMUNITY RESPONSE INITIATIVE FUND 457 | DOJ ARREST GRANT FUND 164 | TOTAL (Schedule 7) |
|---------------------------------|---|-----------------------------------|---|---|--|---|------------------------------------|-----------------------|
| \$ 20,672 | \$ - | \$ 59 | \$ 118 | \$ 43,947 | \$ - | \$ - | \$ - | 10,504,559 |
| - | - | - | - | - | - | - | - | 1,277,329 |
| - | - | - | - | - | - | - | - | 211,866 |
| 4,165 | - | - | - | - | - | - | - | 342,642 |
| - | 2,245 | - | - | 27,295 | 136,961 | 45,771 | 57,226 | 1,203,594 |
| - | - | - | - | - | - | - | - | 77,990 |
| - | - | - | - | - | - | - | - | 152,860 |
| <u>\$ 24,837</u> | <u>\$ 2,245</u> | <u>\$ 59</u> | <u>\$ 118</u> | <u>\$ 71,242</u> | <u>\$ 136,961</u> | <u>\$ 45,771</u> | <u>\$ 57,226</u> | <u>\$ 13,770,840</u> |
| \$ - | \$ - | \$ 59 | \$ 118 | \$ 4,521 | \$ - | \$ 8,256 | \$ 21,862 | \$ 336,826 |
| - | 2,245 | - | - | - | 136,946 | 37,515 | 35,364 | 498,596 |
| - | - | - | - | - | - | - | - | 7,845 |
| 8,876 | - | - | - | - | - | - | - | 61,349 |
| <u>8,876</u> | <u>2,245</u> | <u>59</u> | <u>118</u> | <u>4,521</u> | <u>136,946</u> | <u>45,771</u> | <u>57,226</u> | <u>1,405,116</u> |
| - | - | - | - | - | - | - | - | 77,990 |
| - | - | - | - | - | - | - | - | 152,860 |
| 15,961 | - | - | - | 66,721 | 15 | - | - | 12,134,874 |
| <u>15,961</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>66,721</u> | <u>15</u> | <u>-</u> | <u>-</u> | <u>12,365,724</u> |
| <u>\$ 24,837</u> | <u>\$ 2,245</u> | <u>\$ 59</u> | <u>\$ 118</u> | <u>\$ 71,242</u> | <u>\$ 136,961</u> | <u>\$ 45,771</u> | <u>\$ 57,226</u> | <u>\$ 13,770,840</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances
SPECIAL REVENUE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | ANIMAL PROTECTION & CONTROL FUND 112 | CRIMINAL COURT FUND 107 | HEALTH UNIT FUND 111 | ROAD LIGHTING DISTRICTS FUNDS 5xx | COURT FEES FUND 119 | JUVENILE DRUG FUND 188 | JUVENILE JUSTICE DIVERSION GRANT FUND 168 |
|--|---|-------------------------------|----------------------------|--|---------------------------|------------------------------|---|
| Revenues | | | | | | | |
| Taxes: | | | | | | | |
| Ad valorem | \$ 186,641 | \$ - | \$ 373,336 | \$ 24,439 | \$ - | \$ - | \$ - |
| Other | - | - | - | - | - | - | - |
| Total taxes | 186,641 | - | 373,336 | 24,439 | - | - | - |
| Licenses, permits and assessments | - | - | - | 83,320 | - | - | - |
| Intergovernmental: | | | | | | | |
| Federal | - | - | - | - | - | 144,167 | - |
| State | 10,338 | 228,009 | 20,678 | 3,718 | - | - | 84,338 |
| Local | 20,000 | 479,270 | - | - | - | - | - |
| Total intergovernmental | 30,338 | 707,279 | 20,678 | 3,718 | - | 144,167 | 84,338 |
| Fees, charges and commissions for services | 51,217 | 3,282 | - | - | - | - | - |
| Fines and forfeitures | 6,005 | 2,873,646 | - | - | 253,848 | - | - |
| Use of money and property | 11,473 | - | 173,948 | 6,456 | 13 | - | - |
| Other revenues | 21,856 | - | - | - | - | - | - |
| Total revenue | 307,530 | 3,584,207 | 567,962 | 117,933 | 253,861 | 144,167 | 84,338 |
| Expenditures | | | | | | | |
| Current: | | | | | | | |
| General government: | | | | | | | |
| Judicial | - | 3,584,207 | - | - | 172,667 | 144,167 | - |
| Elections | - | - | - | - | - | - | - |
| Finance and administration | - | - | - | - | - | - | - |
| Total general government | - | 3,584,207 | - | - | 172,667 | 144,167 | - |
| Public safety | - | - | - | - | - | - | 76,838 |
| Public works | - | - | - | 96,003 | - | - | - |
| Health and welfare | 251,259 | - | 253,319 | - | - | - | - |
| Culture and recreation | - | - | - | - | - | - | - |
| Economic development | - | - | - | - | - | - | - |
| Capital outlay | 15,321 | - | 33,677 | - | - | - | 7,500 |
| Total expenditures | 267,580 | 3,584,207 | 286,996 | 96,003 | 172,667 | 144,167 | 84,338 |
| Excess (deficiency) of revenues over expenditures | 39,950 | - | 280,966 | 21,930 | 81,194 | - | - |
| Other financing sources (uses) | | | | | | | |
| Sale of assets | 2,940 | - | - | - | - | - | - |
| Transfers in | - | - | - | 598 | - | - | - |
| Transfers out | - | - | (256,625) | - | - | - | - |
| Total other financing sources (uses) | 2,940 | - | (256,625) | 598 | - | - | - |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | 42,890 | - | 24,341 | 22,528 | 81,194 | - | - |
| Fund balances beginning of year | 301,924 | - | 1,286,663 | 223,044 | 24,169 | - | - |
| FUND BALANCES AT END OF YEAR | \$ 344,814 | \$ - | \$ 1,311,004 | \$ 245,572 | \$ 105,363 | \$ - | \$ - |

Schedule 10

| CRIMINAL JUROR FEES FUND 120 | PERMIT OFFICE FUND 113 | ADMINISTRATIVE FUND 144 | W. OUACHITA INDUSTRIAL DEVELOPMENT MAINTENANCE FUND 121 | BUSINESS DEVELOPMENT FUND 125 | CHENIERE LAKE PARK FUND 109 | EAGLE LAKE SUBDIVISION - ROAD FUND 157 |
|---------------------------------------|------------------------------|----------------------------|---|-------------------------------------|-----------------------------------|---|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | 258,513 | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | 337,244 | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | 337,244 | - | - | - | - | - |
| 238,498 | - | 1,163,782 | - | - | 44,790 | - |
| 11,949 | 5,761 | 3,477 | 40,020 | 7,685 | 5,735 | 407 |
| - | 230 | - | - | - | 108 | - |
| 250,447 | 601,768 | 1,167,259 | 40,020 | 7,685 | 50,633 | 407 |
| 133,635 | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | 1,208,500 | - | - | - | - |
| 133,635 | - | 1,208,500 | - | - | - | - |
| - | - | - | - | - | - | - |
| - | 179,812 | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | 138,326 | - |
| - | - | - | 20,955 | 3 | - | - |
| - | 22,641 | 119,983 | - | - | 19,631 | - |
| 133,635 | 202,453 | 1,328,483 | 20,955 | 3 | 157,957 | - |
| 116,812 | 399,315 | (161,224) | 19,065 | 7,682 | (107,324) | 407 |
| - | - | - | 184,740 | - | - | - |
| - | - | - | - | - | 100,000 | - |
| - | - | - | - | - | - | - |
| - | - | - | 184,740 | - | 100,000 | - |
| 116,812 | 399,315 | (161,224) | 203,805 | 7,682 | (7,324) | 407 |
| 177,923 | 54 | 180,503 | 655,993 | 142,435 | 101,835 | 7,817 |
| \$ 294,735 | \$ 399,369 | \$ 19,279 | \$ 859,798 | \$ 150,117 | \$ 94,511 | \$ 8,224 |

(Continued)

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances
SPECIAL REVENUE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | CAPITAL OUTLAY PROGRAMS | | | COMMUNICATIONS | |
|--|--------------------------------------|--|--------------------------------------|--|--------------------------------------|
| | ROAD PROGRAM FUND 101 | DRAINAGE PROGRAM FUND 131 | URBAN SYSTEM FUND 132 | DISTRICT 911 SERVICE FUND 117 | STEP PROGRAM FUND 454 |
| Revenues | | | | | |
| Taxes: | | | | | |
| Ad valorem | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other | - | - | - | 1,478,574 | - |
| Total taxes | - | - | - | 1,478,574 | - |
| Licenses, permits and assessments | - | - | - | - | - |
| Intergovernmental: | | | | | |
| Federal grants | - | - | 15,394 | - | 124,473 |
| Other state revenue | 1,116,225 | - | - | - | - |
| Parish transportation funds | - | - | - | - | - |
| Total intergovernmental | 1,116,225 | - | 15,394 | - | 124,473 |
| Fees, charges and commissions for services | - | - | - | - | - |
| Fines and forfeitures | - | - | - | - | - |
| Use of money and property | 53,360 | 40,002 | 17,433 | 125,966 | - |
| Other revenues | - | - | - | - | 100 |
| Total revenue | 1,169,585 | 40,002 | 32,827 | 1,604,540 | 124,573 |
| Expenditures | | | | | |
| Current: | | | | | |
| General government: | | | | | |
| Judicial | - | - | - | - | - |
| Elections | - | - | - | - | - |
| Finance and administration | 8,691 | - | - | - | - |
| Total general government | 8,691 | - | - | - | - |
| Public safety | - | - | - | 1,046,130 | - |
| Public works | 332,051 | 68,707 | 27,656 | - | - |
| Health and welfare | - | - | - | - | - |
| Culture and recreation | - | - | - | - | - |
| Economic development | - | - | - | - | 124,573 |
| Capital outlay | 423,340 | 15,285 | 202,644 | 797 | - |
| Total expenditures | 764,082 | 83,992 | 230,300 | 1,046,927 | 124,573 |
| Excess (deficiency) of revenues over expenditures | 405,503 | (43,990) | (197,473) | 557,613 | - |
| Other financing sources (uses) | | | | | |
| Sale of assets | - | - | - | - | - |
| Transfers in | 75,000 | 200,000 | 476,190 | - | - |
| Transfers out | (566,516) | - | - | - | - |
| Total other financing sources (uses) | (491,516) | 200,000 | 476,190 | - | - |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | (86,013) | 156,010 | 278,717 | 557,613 | - |
| Fund balances beginning of year | 1,168,285 | 722,470 | 304,701 | 2,399,395 | - |
| FUND BALANCES AT END OF YEAR | \$ 1,082,272 | \$ 878,480 | \$ 583,418 | \$ 2,957,008 | \$ - |

| WORK FORCE INVESTMENT ACT | | | | | SECTION 8 HOUSING CHOICE VOUCHER FUND 470 | LOUISIANA JOB EMPLOYMENT TRAINING FUND 468 |
|------------------------------|------------------------------|----------------------------------|----------------------------|-------------------------------|---|--|
| ADULT PROGRAM FUND 450 | YOUTH PROGRAM FUND 451 | DISLOCATED WORKER FUND 452 | ADMINISTRATION FUND 455 | YOUTH 5% FUNDS FUND 456 | | |
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| 374,650 | 371,072 | 502,756 | 139,993 | 43,898 | 2,770,629 | 260,123 |
| - | - | - | - | - | 8,568 | - |
| 374,650 | 371,072 | 502,756 | 139,993 | 43,898 | 2,779,197 | 260,123 |
| - | - | - | - | - | 614,228 | - |
| - | - | - | - | - | 36,450 | - |
| 800 | - | - | 20,119 | - | - | - |
| 375,450 | 371,072 | 502,756 | 160,112 | 43,898 | 3,429,875 | 260,123 |
| - | - | - | - | - | - | - |
| 686 | 699 | 683 | 539 | - | - | - |
| 686 | 699 | 683 | 539 | - | - | - |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | - |
| - | 17 | 209 | - | - | - | - |
| 374,764 | 370,356 | 501,864 | 159,573 | 43,898 | 3,130,006 | 260,710 |
| - | - | - | - | - | 870 | - |
| 375,450 | 371,072 | 502,756 | 160,112 | 43,898 | 3,130,876 | 260,710 |
| - | - | - | - | - | 298,999 | (587) |
| - | - | - | - | - | - | - |
| - | - | - | - | - | - | 8,442 |
| - | - | - | - | - | - | 8,442 |
| - | - | - | - | - | 298,999 | 7,855 |
| - | - | - | - | - | 793,430 | 5,821 |
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,092,429 | \$ 13,676 |

(Continued)

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances (Concluded)
SPECIAL REVENUE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | BLOCK GRANT FUNDS | | | | HUMPHRIES/ GARRETT ROAD SUBDIVISION FUND 154 |
|--|---|---|---|--|--|
| | MOSQUITO ABATEMENT DISTRICT FUND 108 | LCDBG SEWER IMPROVEMENT FUND 180 | LCDBG BAWCOMVILL STREET FUND 163 | LLEBG CODE ENFORCEMENT FUND 182 | |
| Revenues | | | | | |
| Taxes: | | | | | |
| Ad valorem | \$ 872,800 | \$ - | \$ - | \$ - | \$ - |
| Other | - | - | - | - | - |
| Total taxes | 872,800 | - | - | - | - |
| Licenses, permits and assessments | - | - | - | - | - |
| Intergovernmental: | | | | | |
| Federal grants | 84,505 | 49,482 | 301,641 | - | - |
| Other state revenue | - | - | - | - | - |
| Parish transportation funds | - | - | - | - | - |
| Total intergovernmental | 84,505 | 49,482 | 301,641 | - | - |
| Fees, charges and commissions for services | - | - | - | 13,910 | - |
| Fines and forfeitures | - | - | - | 21,777 | - |
| Use of money and property | 55,493 | - | 436 | - | 3,988 |
| Other revenues | 445 | - | - | 25 | 5,496 |
| Total revenue | 1,013,243 | 49,482 | 302,077 | 35,712 | 9,484 |
| Expenditures | | | | | |
| Current: | | | | | |
| General government: | | | | | |
| Judicial | - | - | - | 1,949 | - |
| Elections | - | - | - | - | - |
| Finance and administration | - | - | - | - | - |
| Total general government | - | - | - | 1,949 | - |
| Public safety | - | - | - | 86,681 | - |
| Public works | - | - | - | - | 3 |
| Health and welfare | 720,425 | - | - | - | - |
| Culture and recreation | - | - | - | - | - |
| Economic development | - | - | - | - | - |
| Capital outlay | 3,900 | 49,482 | 404,375 | - | - |
| Total expenditures | 724,325 | 49,482 | 404,375 | 88,630 | 3 |
| Excess (deficiency) of revenues over expenditures | 288,918 | - | (102,298) | (52,918) | 9,481 |
| Other financing sources (uses) | | | | | |
| Sale of assets | - | - | - | - | - |
| Transfers in | - | - | 69,161 | 50,000 | - |
| Transfers out | - | - | - | - | - |
| Total other financing sources (uses) | - | - | 69,161 | 50,000 | - |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | 288,918 | - | (33,137) | (2,918) | 9,481 |
| Fund balances beginning of year | 1,422,136 | 31,440 | 33,574 | 19,128 | 74,336 |
| FUND BALANCES AT END OF YEAR | \$ 1,711,054 | \$ 31,440 | \$ 437 | \$ 16,210 | \$ 83,817 |

Schedule 10

| F.E.M.A. BUY OUT FUND 139 | LITTLE THEATER MONROE FUND 151 | LAKE PARK DRAINAGE FUND 186 | FAMILY JUSTICE CENTER FUND 184 | OUACHITA PARISH HOMELAND SECURITY & EMERGENCY PREPAREDNESS FUND 129 | F.E.M.A. TERRORISM GRANT FUND 141 | COMMUNITY RESPONSE INITIATIVE FUND 457 | DOJ ARREST GRANT FUND 164 | TOTAL (Schedule 8) |
|---------------------------------|---|-----------------------------------|---|---|--|---|------------------------------------|-----------------------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 1,457,216 |
| - | - | - | - | - | - | - | - | 1,478,574 |
| - | - | - | - | - | - | - | - | 2,935,790 |
| - | - | - | - | - | - | - | - | 341,833 |
| - | - | - | 121,306 | 60,546 | 411,313 | 72,031 | 184,152 | 6,032,131 |
| - | - | - | - | 2,152 | - | - | - | 1,802,702 |
| - | - | - | - | 55,250 | - | - | - | 563,088 |
| - | - | - | 121,306 | 117,948 | 411,313 | 72,031 | 184,152 | 8,397,921 |
| - | - | - | - | - | - | - | - | 2,129,707 |
| - | - | - | - | - | - | - | - | 3,155,276 |
| - | - | - | - | 1,114 | - | - | - | 601,166 |
| 3,270 | - | - | - | 2,850 | - | - | - | 55,319 |
| 3,270 | - | - | 121,306 | 121,912 | 411,313 | 72,031 | 184,152 | 17,617,012 |
| - | - | - | - | - | - | - | 155,060 | 4,191,685 |
| - | - | - | - | - | - | - | - | - |
| - | - | - | 3,938 | - | - | - | - | 1,223,736 |
| - | - | - | 3,938 | - | - | - | 155,060 | 5,415,421 |
| 5,686 | - | - | 102,437 | 139,845 | 408,028 | - | 29,092 | 1,894,737 |
| - | - | 1,848 | - | - | - | - | - | 706,080 |
| - | - | - | - | - | - | - | - | 1,225,003 |
| - | - | - | - | - | - | 800 | - | 139,352 |
| - | - | - | - | - | - | 71,231 | - | 5,057,933 |
| - | - | - | 14,931 | 20,770 | 3,285 | - | - | 1,359,432 |
| 5,686 | - | 1,848 | 121,306 | 160,615 | 411,313 | 72,031 | 184,152 | 15,797,958 |
| (2,416) | - | (1,848) | - | (38,703) | - | - | - | 1,819,054 |
| - | - | - | - | - | - | - | - | 187,680 |
| - | - | 1,845 | - | 57,250 | - | - | - | 1,038,486 |
| - | - | - | - | - | - | - | - | (823,141) |
| - | - | 1,845 | - | 57,250 | - | - | - | 403,025 |
| (2,416) | - | (3) | - | 18,547 | - | - | - | 2,222,079 |
| 18,377 | - | 3 | - | 48,174 | 15 | - | - | 10,143,643 |
| \$ 15,961 | \$ - | \$ - | \$ - | \$ 66,721 | \$ 15 | \$ - | \$ - | 12,365,724 |

NON-MAJOR DEBT SERVICE FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet
DEBT SERVICE FUNDS (Non Major)
December 31, 2007

| | <u>CORRECTIONAL CENTER FUND 201</u> | <u>DETENTION HOME FUND 206</u> | <u>TOTAL (Schedule 7)</u> |
|--|---|--|-------------------------------|
| ASSETS | | | |
| Cash | \$ 84,493 | \$ 13,006 | \$ 97,499 |
| TOTAL ASSETS | <u>\$ 84,493</u> | <u>\$ 13,006</u> | <u>\$ 97,499</u> |
| LIABILITIES AND FUND EQUITY | | | |
| Liabilities | | | |
| Deferred revenues | \$ 75,854 | \$ 11,234 | \$ 87,088 |
| Total liabilities | 75,854 | 11,234 | 87,088 |
| Fund equity | | | |
| Fund balance: | | | |
| Reserved for debt service | 8,639 | 1,772 | 10,411 |
| TOTAL LIABILITIES AND FUND EQUITY | <u>\$ 84,493</u> | <u>\$ 13,006</u> | <u>\$ 97,499</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances
DEBT SERVICE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | CORRECTIONAL CENTER FUND 201 | DETENTION HOME FUND 206 | TOTAL (Schedule 8) |
|---|---|--|-------------------------------|
| Revenues | | | |
| Use of money and property | \$ 4,193 | \$ 643 | \$ 4,836 |
| Total revenues | <u>4,193</u> | <u>643</u> | <u>4,836</u> |
| Expenditures | | | |
| Other | 473 | - | 473 |
| Total expenditures | <u>473</u> | <u>-</u> | <u>473</u> |
| Excess of revenues over expenditures | 3,720 | 643 | 4,363 |
| Fund balances at beginning of year | <u>4,919</u> | <u>1,129</u> | <u>6,048</u> |
| FUND BALANCES AT END OF YEAR | <u>\$ 8,639</u> | <u>\$ 1,772</u> | <u>\$ 10,411</u> |

NON-MAJOR CAPITAL PROJECTS FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Balance Sheet
CAPITAL PROJECTS FUNDS (Non Major)
December 31, 2007

| | JAIL FUND 301 | FIRE DEPARTMENT FUND 304 | LIBRARY FUND 305 | DETENTION HOME FUND 306 | JAIL 2007 FUND 310 | HEALTH UNIT FUND 311 | TOTAL (Schedule 7) |
|--|--------------------------|---|-----------------------------|--|-------------------------------|---------------------------------|-------------------------------|
| ASSETS | | | | | | | |
| Cash | \$ 660,988 | \$ 2,045,021 | \$ - | \$ 315,493 | \$ - | \$ 263,230 | \$ 3,284,732 |
| Ad valorem taxes receivable | - | - | - | 196,337 | 392,669 | - | 589,006 |
| Due from other funds | - | - | - | 4,101 | - | - | 4,101 |
| TOTAL ASSETS | \$ 660,988 | \$ 2,045,021 | \$ - | \$ 515,931 | \$ 392,669 | \$ 263,230 | \$ 3,877,839 |
| LIABILITIES | | | | | | | |
| Accounts Payable | \$ 2,864 | \$ - | \$ - | \$ 99,456 | \$ - | \$ - | \$ 102,320 |
| TOTAL LIABILITIES | 2,864 | - | - | 99,456 | - | - | 102,320 |
| FUND EQUITY | | | | | | | |
| Fund balance | | | | | | | |
| Reserved for capital improvement | 658,124 | 2,045,021 | - | 416,475 | 392,669 | 263,230 | 3,775,519 |
| Total fund balance | 658,124 | 2,045,021 | - | 416,475 | 392,669 | 263,230 | 3,775,519 |
| TOTAL LIABILITIES AND FUND EQUITY | \$ 660,988 | \$ 2,045,021 | \$ - | \$ 515,931 | \$ 392,669 | \$ 263,230 | \$ 3,877,839 |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenditures,
and Changes in Fund Balances
CAPITAL PROJECTS FUNDS (Non Major)
For the Year Ended December 31, 2007

| | JAIL FUND 301 | FIRE DEPARTMENT FUND 304 | PUBLIC LIBRARY FUND 305 | DETENTION HOME FUND 306 | JAIL 2007 FUND 310 | HEALTH UNIT FUND 311 | TOTAL (Schedule 8) |
|--|--------------------------|---|--|--|-------------------------------|---------------------------------|-------------------------------|
| Revenues | | | | | | | |
| Ad valorem tax | \$ - | \$ - | \$ - | \$ 223,889 | \$ 406,224 | \$ - | \$ 630,113 |
| Intergovernmental revenue - state | - | - | - | 12,303 | - | - | 12,303 |
| Use of money and property | 33,635 | 44,217 | 29,782 | 18,112 | - | 6,612 | 132,358 |
| Total revenues | 33,635 | 44,217 | 29,782 | 254,304 | 406,224 | 6,612 | 774,774 |
| Expenditures | | | | | | | |
| Current: | | | | | | | |
| General government: | | | | | | | |
| Finance and administration | 24,325 | - | - | 16 | - | - | 24,341 |
| Health and welfare | - | - | - | - | - | 7 | 7 |
| Public Safety | - | 41 | - | - | 13,555 | - | 13,596 |
| Total General Government | 24,325 | 41 | - | 16 | 13,555 | 7 | 37,944 |
| Capital Outlay | 5,945 | 899,155 | 619,257 | 251,011 | - | - | 1,775,368 |
| Total Expenditures | 30,270 | 899,196 | 619,257 | 251,027 | 13,555 | 7 | 1,813,312 |
| Excess (deficiency) of revenues over expenditures | 3,365 | (854,979) | (589,475) | 3,277 | 392,669 | 6,605 | (1,038,538) |
| Other financing sources (uses) | | | | | | | |
| Transfers in | - | 2,000,000 | - | - | - | 256,625 | 2,256,625 |
| Transfers out | - | - | (18,423) | - | - | - | (18,423) |
| Total other financing sources (uses) | - | 2,000,000 | (18,423) | - | - | 256,625 | 2,238,202 |
| Excess (deficiency) of revenues and other sources over expenditures | 3,365 | 1,145,021 | (607,898) | 3,277 | 392,669 | 263,230 | 1,199,664 |
| Fund balances at beginning of year | 634,759 | 900,000 | 607,898 | 413,198 | - | - | 2,575,855 |
| FUND BALANCES AT END OF YEAR | \$ 638,124 | \$ 2,045,021 | \$ - | \$ 416,475 | \$ 392,669 | \$ 263,230 | \$ 3,775,519 |

NON-MAJOR ENTERPRISE FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Net Assets
ENTERPRISE FUNDS (Non Major)
December 31, 2007

| | GREEN ACRES SEWERAGE DISTRICT NO. 13 FUND 128 | SOUTHEAST SEWERAGE DISTRICT NO. 3 FUND 152 | EASTERN FOREST SEWERAGE DISTRICT NO. 14 FUND 158 | INGLESIDE SEWERAGE DISTRICT FUND 159 | WEST OUACHITA SEWERAGE DISTRICT NO. 16 FUND 185 | TOTAL (Statement E) |
|---|--|---|---|---|--|--------------------------------|
| ASSETS | | | | | | |
| Cash | \$ 61,801 | \$ - | \$ 19,781 | \$ - | \$ - | \$ 81,582 |
| Receivables - trade | 2,348 | 3,937 | 1,124 | - | 4,793 | 12,202 |
| Prepays & other assets | - | 5,744 | - | - | - | 5,744 |
| Property, plant & equipment, net | 74,066 | 1,106,442 | 131,554 | - | 727,381 | 2,039,443 |
| TOTAL ASSETS | \$ 138,215 | \$ 1,116,123 | \$ 152,459 | \$ - | \$ 732,174 | \$ 2,138,971 |
| LIABILITIES AND NET ASSETS | | | | | | |
| Liabilities | | | | | | |
| Current liabilities: | | | | | | |
| Accounts payable and accrued expenses | \$ 637 | \$ - | \$ - | \$ 42 | \$ 13,954 | \$ 14,633 |
| Due to other funds | - | - | - | 1,484 | 80,452 | 81,936 |
| Current liabilities payable from restricted assets: | | | | | | |
| Customer deposits payable | 50 | - | - | - | - | 50 |
| Total liabilities | 687 | - | - | 1,526 | 94,406 | 96,619 |
| Net Assets (deficit) | | | | | | |
| Invested in capital assets | 74,066 | 1,106,442 | 131,554 | - | 727,381 | 2,039,443 |
| Unrestricted (deficit) | 63,462 | 9,681 | 20,905 | (1,526) | (89,613) | 2,909 |
| Total net assets (deficit) | 137,528 | 1,116,123 | 152,459 | (1,526) | 637,768 | 2,042,332 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 138,215 | \$ 1,116,123 | \$ 152,459 | \$ - | \$ 732,174 | \$ 2,138,971 |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenses,
and Changes in Net Assets
ENTERPRISE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | GREEN ACRES SEWERAGE DISTRICT NO. 13 FUND 128 | SOUTHEAST SEWERAGE DISTRICT NO. 3 FUND 152 | EASTERN FOREST SEWERAGE DISTRICT NO. 14 FUND 158 | INGLESIDE SEWERAGE DISTRICT FUND 159 | WEST OUACHITA SEWERAGE DISTRICT NO. 16 FUND 185 | TOTAL (Statement F) |
|---|--|---|---|---|--|--------------------------------|
| Operating revenues | | | | | | |
| Sewer service charges | \$ 11,129 | \$ - | \$ - | \$ - | \$ 62,942 | \$ 74,071 |
| Operating expenses | | | | | | |
| Depreciation | 3,485 | 56,482 | 7,045 | - | 37,989 | 105,001 |
| Utilities | 154 | - | - | 731 | 24,715 | 25,600 |
| Indirect cost allocation | 675 | 46 | - | - | 1,032 | 1,753 |
| Interest | - | 59 | - | 73 | 4,858 | 4,990 |
| Insurance | 458 | - | - | - | 4,504 | 4,962 |
| Maintenance and repairs | - | - | - | - | 55,667 | 55,667 |
| Treatment fees | 7,482 | - | - | - | - | 7,482 |
| Miscellaneous | 3 | - | - | - | 7,498 | 7,501 |
| Total operating expenses | 12,257 | 56,587 | 7,045 | 804 | 136,263 | 212,956 |
| Operating income (loss) | (1,128) | (56,587) | (7,045) | (804) | (73,321) | (138,885) |
| Non-operating revenues | | | | | | |
| Interest earned | 3,158 | - | 979 | 175 | - | 4,312 |
| Other financing sources | | | | | | |
| Transfers in | - | 766 | - | - | - | 766 |
| Total other financing sources | - | 766 | - | - | - | 766 |
| Net increase (decrease) in net assets | 2,030 | (55,821) | (6,066) | (629) | (73,321) | (133,807) |
| Net assets at beginning of year | 135,498 | 1,171,944 | 158,525 | (897) | 711,089 | 2,176,159 |
| NET ASSETS (Deficits) AT END OF YEAR | \$ 137,528 | \$ 1,116,123 | \$ 152,459 | \$ (1,526) | \$ 637,768 | \$ 2,042,352 |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Cash Flows
ENTERPRISE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | Green Acres Sewerage District No. 13 Fund 128 | Southeast Sewerage District No. 3 Fund 152 | Eastern Forest Sewerage District No. 14 Fund 158 | Ingleside Sewerage District Fund 159 | West Ouachita Sewerage District No. 16 Fund 185 | Total (Statement G) |
|---|--|---|--|---|---|------------------------|
| Cash flows from operating activities | | | | | | |
| Receipts from customers | \$ 11,129 | \$ - | \$ - | \$ - | \$ 62,749 | \$ 73,878 |
| Payments to suppliers for goods and services | (15,681) | (105) | - | (866) | (93,805) | (110,457) |
| Net cash provided (used) by operating activities | (4,552) | (105) | - | (866) | (31,056) | (36,579) |
| Cash flows from capital and related financing activities | | | | | | |
| Receipts from other funds | - | 102 | - | 688 | 30,841 | 31,631 |
| Net cash provided by capital and related operating activities | - | 102 | - | 688 | 30,841 | 31,631 |
| Cash flows from investing activities | | | | | | |
| Interest earnings | 3,158 | - | 979 | 175 | - | 4,312 |
| Net cash provided by investing activities | 3,158 | - | 979 | 175 | - | 4,312 |
| Net increase (decrease) in cash and cash equivalents | (1,394) | (3) | 979 | (3) | (215) | (636) |
| Cash at beginning of year | 63,195 | 3 | 18,802 | 3 | 215 | 82,218 |
| CASH AT END OF YEAR | <u>\$ 61,801</u> | <u>\$ -</u> | <u>\$ 19,781</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 81,582</u> |
| Reconciliation of operating income to net cash used by operating activities | | | | | | |
| Operating income (loss) | \$ (1,128) | \$ (56,587) | \$ (7,045) | \$ (804) | \$ (73,321) | \$ (138,885) |
| Adjustments to reconcile operating loss to net cash provided by operating activities: | | | | | | |
| Depreciation | 3,485 | 56,482 | 7,045 | - | 37,989 | 105,001 |
| Change in assets and liabilities: | | | | | | |
| Receivables | - | - | - | (688) | (192) | (880) |
| Accounts payable | (6,909) | - | - | 626 | 4,468 | (1,815) |
| Net cash provided (used) by operating activities | <u>\$ (4,552)</u> | <u>\$ (105)</u> | <u>\$ -</u> | <u>\$ (866)</u> | <u>\$ (31,056)</u> | <u>\$ (36,579)</u> |
| Cash shown on schedule of net assets | <u>\$ 61,801</u> | <u>\$ -</u> | <u>\$ 19,781</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 81,582</u> |

NON-MAJOR INTERNAL SERVICE FUNDS

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Statement of Net Assets
INTERNAL SERVICE FUNDS (Non Major)
December 31, 2007

| | HEALTH AND DENTAL INSURANCE FUND 122 | INSURANCE / GEN LIABILITY LOSS RESERVE FUND 123 | WORKERS' COMPENSATION RESERVE FUND 130 | TOTAL (Statement E) |
|---|---|--|---|--------------------------------|
| ASSETS | | | | |
| Cash | \$ 8,300 | \$ 3,207,107 | \$ 987,726 | \$ 4,203,133 |
| Investments at market value | - | - | 750,000 | 750,000 |
| Receivables - other | - | 6,042 | 60,860 | 66,902 |
| Due from other governmental units | - | 1,516 | - | 1,516 |
| Prepaid and other assets | - | - | 66,743 | 66,743 |
| TOTAL ASSETS | \$ 8,300 | \$ 3,214,665 | \$ 1,865,329 | \$ 5,088,294 |
| LIABILITIES AND NET ASSETS | | | | |
| Liabilities | | | | |
| Accounts payable and accrued expenses | \$ - | \$ 50,418 | \$ 63,504 | \$ 113,922 |
| Deposits held | - | 1,169 | - | 1,169 |
| Other noncurrent liabilities | - | 654,285 | 675,271 | 1,329,556 |
| Total liabilities | - | 705,872 | 738,775 | 1,444,647 |
| Net assets | | | | |
| Restricted for Insurance Claims | 8,300 | 2,508,793 | 1,126,554 | 3,643,647 |
| Total net assets | 8,300 | 2,508,793 | 1,126,554 | 3,643,647 |
| TOTAL LIABILITIES AND NET ASSETS | \$ 8,300 | \$ 3,214,665 | \$ 1,865,329 | \$ 5,088,294 |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Revenues, Expenses,
and Changes in Net Assets
INTERNAL SERVICE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | HEALTH AND DENTAL INSURANCE FUND 122 | INSURANCE / GEN LIABILITY LOSS RESERVE FUND 123 | WORKERS' COMPENSATION RESERVE FUND 130 | TOTAL (Statement F) |
|--|---|--|---|--------------------------------|
| Operating Revenues | | | | |
| Premiums | \$ 11,970 | \$ 1,653,815 | \$ 621,031 | \$ 2,286,816 |
| Operating Expenses | | | | |
| Administrative expenses | 498 | 14,320 | 50,279 | 65,097 |
| Benefit payments and reinsurance | 3,337 | 833,517 | 177,486 | 1,014,340 |
| Total expenditures | 3,835 | 847,837 | 227,765 | 1,079,437 |
| Operating income (loss) | 8,135 | 805,978 | 393,266 | 1,207,379 |
| Nonoperating revenues | | | | |
| Interest income | - | 117,770 | 83,995 | 201,765 |
| Total nonoperating revenues | - | 117,770 | 83,995 | 201,765 |
| Changes in net assets | 8,135 | 923,748 | 477,261 | 1,409,144 |
| Net assets at beginning of year | 165 | 1,585,045 | 649,293 | 2,234,503 |
| NET ASSETS AT END OF YEAR | <u>\$ 8,300</u> | <u>\$ 2,508,793</u> | <u>\$ 1,126,554</u> | <u>\$ 3,643,647</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana
Combining Schedule of Cash Flows
INTERNAL SERVICE FUNDS (Non Major)
For the Year Ended December 31, 2007

| | HEALTH AND DENTAL INSURANCE FUND 122 | INSURANCE/ GEN LIABILITY LOSS RESERVE FUND 123 | WORKERS' COMPENSATION RESERVE FUND 130 | TOTAL (Statement G) |
|---|---|---|---|--------------------------------|
| Cash flows from operating activities | | | | |
| Premiums received | \$ 12,175 | \$ 1,742,943 | \$ 785,559 | \$ 2,540,677 |
| Payments to suppliers for goods and services | (498) | (14,321) | (50,279) | (65,098) |
| Payments for claims | (8,090) | (1,090,615) | (627,368) | (1,726,073) |
| Net cash provided by operating activities | <u>3,587</u> | <u>638,007</u> | <u>107,912</u> | <u>749,506</u> |
| Cash flows from investing activities | | | | |
| Interest earnings | - | 117,770 | 83,995 | 201,765 |
| Net cash provided by investing activities | <u>-</u> | <u>117,770</u> | <u>83,995</u> | <u>201,765</u> |
| Net increase in cash | 3,587 | 755,777 | 191,907 | 951,271 |
| Cash at beginning of year | 4,713 | 2,451,330 | 795,819 | 3,251,862 |
| CASH AT END OF YEAR | <u>\$ 8,300</u> | <u>\$ 3,207,107</u> | <u>\$ 987,726</u> | <u>\$ 4,203,133</u> |
| Reconciliation of operating income to net cash provided by operating activities | | | | |
| Operating income | \$ 8,135 | \$ 805,979 | \$ 393,266 | \$ 1,207,380 |
| Adjustments to reconcile operating income to net cash provided by operating activities: | | | | |
| Change in assets and liabilities: | | | | |
| Receivables | 206 | 89,126 | 164,528 | 253,860 |
| Prepaid expenses | - | - | (66,743) | (66,743) |
| Accounts payable | (4,754) | (177,871) | 13,045 | (169,580) |
| Noncurrent liabilities | - | (79,227) | (396,184) | (475,411) |
| Net cash provided by operating activities | <u>\$ 3,587</u> | <u>\$ 638,007</u> | <u>\$ 107,912</u> | <u>\$ 749,506</u> |
| Cash shown on statement of net assets | <u>\$ 8,300</u> | <u>\$ 3,207,107</u> | <u>\$ 987,726</u> | <u>\$ 4,203,133</u> |

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

SUPPLEMENTAL INFORMATION SCHEDULES

For the Year Ended December 31, 2007

***COMPENSATION PAID POLICE JURORS
AND OTHER BOARDS***

The schedule of compensation paid to police jurors (and members of other boards) is presented in compliance with House Concurrent Resolution No. 54 of the 1979 Session of the Louisiana Legislature. Compensation of the police jurors is included in the legislative expenditures of the General Fund. In accordance with Louisiana Revised Statute 33:1233, the Police Jury has elected the monthly payment method of compensation. Under this method, the jurors receive \$1,200 per month.

OUACHITA PARISH POLICE JURY
Monroe, Louisiana

SCHEDULE OF POLICE JUROR COMPENSATION
For the Year Ended December 31, 2007

| | | SALARY |
|---------------------------|------------|-------------------------|
| Hargrove, Paul | District A | \$ 14,400 |
| Calhoun, Hugh "Mack" | District B | 14,400 |
| Caldwell, Walt, President | District C | 14,400 |
| Blade, Dorth | District D | 14,400 |
| Golden, Kimberly | District E | 14,400 |
| Dawson, King | District F | <u>14,400</u> |
| TOTAL | | \$ <u>86,400</u> |

SCHEDULE OF PROPRIETARY FUND BOARD COMPENSATION
WEST OUACHITA SEWERAGE DISTRICT NO. 9

For the Year Ended December 31, 2007

| | |
|--------------------|------------------------|
| Beaird, David Lane | \$ 600 |
| Dans, Steven L | 550 |
| Ginn, David | <u>550</u> |
| TOTAL | \$ <u>1,700</u> |

West Ouachita Sewerage District No. 9
(A Component Unit of Ouachita Parish Police Jury)
Schedule of Bond Disclosure Requirements
For the Year Ended December 31, 2007

| Board Member | Expiration of Term |
|---------------------|-------------------------------|
| Lane Beaird | Indefinite |
| Steven L. Dans | Indefinite |
| David Ginn | Indefinite |

| Number of Customers | |
|----------------------------|------------|
| Residential | 381 |
| Commercial | 1 |
| Total | <u>382</u> |

Schedule of Changes in Restricted Assets

| | Bond Sinking Fund | Bond Contingency Fund | Bond Reserve Fund |
|-----------------------------------|----------------------------------|--------------------------------------|----------------------------------|
| Balance - January 1, 2007 | \$ - | \$ 18,526 | \$ 44,462 |
| Add: | | | |
| Transfers | 44,462 | (10,189) | - |
| Interest earned | - | - | 1,990 |
| Total funds available | \$ 44,462 | \$ 8,337 | \$ 46,452 |
| Less: | | | |
| Payment of principal and interest | (44,462) | - | - |
| Balance - December 31, 2007 | <u>\$ -</u> | <u>\$ 8,337</u> | <u>\$ 46,452</u> |

West Ouachita Sewerage District No. 9
(A Component Unit of Ouachita Parish Police Jury)
For the Year Ended December 31, 2007

| Company | Risk Covered | Limits of Coverage | Expiration Date |
|------------------------------------|---------------------------|--|------------------------|
| St. Paul Fire & Marine Ins. Co. | Primary Coverage | \$1 Million per occurrence \$2 Million in aggregate | 01/01/2008 |
| | Automobile Liability | \$1 Million per occurrence | 01/01/2008 |
| | Employee Theft | \$100,000 per occurrence | 01/01/2008 |
| | Excess Liability Coverage | \$2 Million in aggregate | 01/01/2008 |

**REPORTS REQUIRED BY GOVERNMENT AUDITING STANDARDS
AND OMB CIRCULAR A-133**

LUFFEY, HUFFMAN, RAGSDALE & SOIGNIER

(A PROFESSIONAL ACCOUNTING CORPORATION)
CERTIFIED PUBLIC ACCOUNTANTS

John L. Luffey, MBA, CPA (1963-2002)
Francis I. Huffman, CPA
Philip A. Ragsdale, CPA
David Ray Soignier, CPA, MBA

John Herman, CPA
Lynn Andries, CPA
Esther Atteberry, CPA
Sandra Harrington, CPA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Ouachita Parish Police Jury Monroe, Louisiana

We have audited the financial statements of the governmental activities, the business-type activities and each major fund of the **Ouachita Parish Police Jury** (the Police Jury), as of and for the year ended December 31, 2007, which collectively comprise the Police Jury's basic financial statements and have issued our report thereon dated June 30, 2008. We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Louisiana Governmental Audit Guide*, issued by the Society of Louisiana Certified Public Accountants and the Louisiana Legislative Auditor.

Internal Control Over Financial Reporting

In planning and performing our audits, we considered the Police Jury's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Police Jury's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Police Jury's internal control over financial reporting.

Our consideration of the internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Police Jury's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Police Jury's financial statements that is more than inconsequential will not be prevented or detected by the Police Jury's

**Ouachita Parish Police Jury
Monroe, Louisiana**

internal control. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs listed as 07-01 and 07-02 to be significant deficiencies in the internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Police Jury's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we consider both of the significant deficiencies described above to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Police Jury's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

The Police Jury's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. We did not audit the Police Jury's response and, accordingly, we express no opinion on it.

This report is intended for the information of management of the Ouachita Parish Police Jury, Federal awarding agencies and pass-through entities, other entities granting funds to the Police Jury, and the Legislative Auditor for the State of Louisiana and is not intended to be and should not be used by anyone other than these specified parties. Under Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Jeffrey Huffman, CPA, President

(A Professional Accounting Corporation)

June 30, 2008

LUFFEY, HUFFMAN, RAGSDALE & SOIGNIER

(A PROFESSIONAL ACCOUNTING CORPORATION)
CERTIFIED PUBLIC ACCOUNTANTS

John L. Luffey, MBA, CPA (1983-2002)
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Philip A. Ragsdale, CPA
David Ray Solgnier, CPA, MBA

John Herman, CPA
Lynn Andries, CPA
Esther Atteberry, CPA
Sandra Harrington, CPA

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Ouachita Parish Police Jury
Monroe, Louisiana

Compliance

We have audited the compliance of the **Ouachita Parish Police Jury** (the Police Jury) with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major Federal programs for the year ended December 31, 2007. The Police Jury's major Federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major Federal programs is the responsibility of the Police Jury's management. Our responsibility is to express an opinion on the Police Jury's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the Police Jury's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Police Jury's compliance with those requirements.

In our opinion, the Police Jury complied, in all material respects, with the requirements referred to above that are applicable to each of its major Federal programs for the year ended December 31, 2007.

**Ouachita Parish Police Jury
Monroe, Louisiana**

Internal Control Over Compliance

Management of the Police Jury is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to Federal programs. In planning and performing our audit, we considered the Police Jury's internal control over compliance with the requirements that could have a direct and material effect on a major Federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Police Jury's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Police Jury's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the Police Jury's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the Police Jury's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in the Police Jury's internal control that might be significant deficiencies or material weaknesses as defined below. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of, management of the Police Jury, Federal awarding agencies and pass-through entities and the Legislative Auditor of the State of Louisiana and is not intended to be used and should not be used by anyone other than these specified parties. However, under provisions of Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Huffman, Roydale & Siggins

(A Professional Accounting Corporation)

June 30, 2008

OUACHITA PARISH POLICE JURY
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended December 31, 2007

| Federal Grantor/Pass-Through Grantor/Program or Cluster Title | CFDA No. | Pass-Through Grantor ID No. | Expenditures |
|--|-----------------|------------------------------------|---------------------|
| Department of Agriculture | | | |
| Passed Through Louisiana Department of Social Services: | | | |
| State Administrative Matching Grants for Food Stamp Program | 10.561 | 355-601772 | \$ 260,123 |
| Passed Through Louisiana Department of Education: | | | |
| Special Milk Program for Children | 10.556 | N/A | 1,332 |
| Total Department of Agriculture | | | <u>261,455</u> |
| Department of Health and Human Services | | | |
| Passed Through the Louisiana Department of Health and Hospitals: | | | |
| Centers for Disease Control and Prevention - | | | |
| Investigations and Technical Services | 93.283 | 049238 | 84,505 |
| Passed Through the La. Dept of Labor: | | | |
| Temporary Assistance for Needy Families-STEP | 93.558 | 474-701888 | 124,473 |
| Temporary Assistance for Needy Families-Community Response Initiative | 93.558 | G-0702LATANF | 72,031 |
| Social Services Block Grant | 93.667 | N/A | 121,306 |
| Total Department of Health and Human Services | | | <u>402,315</u> |
| Department of Housing and Urban Development (HUD) | | | |
| Direct Programs: | | | |
| Section 8 Choice Voucher | 14.871 | N/A | 2,625,065 |
| Disaster Housing Assistance Program | 97.109 | N/A | 41,583 |
| Disaster Voucher Program | 14.DVP | N/A | 103,981 |
| Passed Through Louisiana Division of Administration - | | | |
| Community Development Block Grant | | | |
| CDBG - Sewer Improvements | 14.218 | 574362 | 49,482 |
| CDBG - Bacomvill Street Improvements | 14.218 | 654037 | 301,641 |
| Total Department of Housing and Urban Development (HUD) | | | <u>3,121,752</u> |
| Department of Justice | | | |
| Direct Program: | | | |
| Drug Court Implementation Grant Program | 16.585 | N/A | 144,167 |
| Grants to Encourage Arrest Policies and Enforcement of Protection Orders | 16.590 | N/A | 184,152 |
| Total Department of Justice | | | <u>328,319</u> |
| Department of Labor | | | |
| Passed Through the Louisiana Department of Labor: | | | |
| Workforce Investment Act (WIA): | | | |
| Adult Program | 17.258 | 474-601726 | 416,660 |
| Youth Program | 17.259 | 474-601726 | 412,680 |
| Dislocated Worker Program | 17.260 | 474-601726 | 559,132 |
| Dislocated Worker 10% Funds (P-TECH) | 17.260 | 474-601726 | 43,898 |
| Total Department of Labor | | | <u>1,432,370</u> |
| Department of Transportation | | | |
| Passed Through the Louisiana Department of Transportation and Development: | | | |
| Highway Planning and Construction | 20.205 | 700-24-0087 | 15,394 |
| Department of Homeland Security | | | |
| Passed Through State of Louisiana Office of | | | |
| Homeland Security and Emergency Preparedness: | | | |
| State Domestic Preparedness Equipment Support Grant | 97.067 | 2005-GE-T5-0004 | 314,313 |
| State Domestic Preparedness Equipment Support Grant | 97.067 | 2006-GE-T6-0069 | 97,000 |
| Emergency Management Performance Grants | 97.042 | 2007-EM-E7-0032 | 60,546 |
| Total Federal Emergency Management Agency | | | <u>471,859</u> |
| Total Federal Awards Expended | | | <u>\$ 6,033,464</u> |

See Notes to Schedule of Expenditures of Federal Awards

**OUACHITA PARISH POLICE JURY
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2007**

Note 1 - General

The accompanying Schedule of Expenditures of Federal Awards presents the activities of all Federal awards of the Ouachita Parish Police Jury (the Police Jury). The Police Jury primary government reporting entity is defined in Note 1 to the Police Jury's financial statements. All Federal awards received directly from Federal agencies as well as Federal awards passed through other government agencies are included on the schedule.

Note 2 - Basis of Accounting

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting, which is described in Note 1 to the Police Jury's primary government financial statements.

Note 3 - Loans Outstanding

The Police Jury has loans outstanding under Federal loan or loan guarantee award programs of was \$77,990 at December 31, 2007.

Note 4 - Relationship of the Schedule of Expenditures of Federal Awards to the Primary Government Financial Statements

Intergovernmental revenues – Federal Grants totaling \$6,033,464 recorded in the Governmental Funds represent the Federal Awards expended by the Police Jury for the year ended December 31, 2007.

The reconciliation of Workforce Investment Act expenditures per the Schedule of Expenditures of Federal Awards to federal revenue on Schedule 10 is as follows:

| | <u>Adult</u> | <u>Youth</u> | <u>Dislocated Worker</u> | <u>Youth 5% Funds</u> | <u>Administration</u> |
|---------------------------------|-------------------|-------------------|------------------------------|---------------------------|-----------------------|
| Expenditures Per Award Schedule | \$ 416,660 | \$ 412,680 | \$ 559,132 | \$ 43,898 | \$ - |
| Administrative Funds | (42,010) | (41,609) | (56,375) | - | 139,993 |
| Revenues per Schedule 10 | <u>\$ 374,650</u> | <u>\$ 371,071</u> | <u>\$ 502,757</u> | <u>\$ 43,898</u> | <u>\$ 139,993</u> |

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2007**

Section I. Summary of Auditors' Results

Financial Statements

Type of auditors' report issued:
adverse for reporting entity;
unqualified on all other opinion units

Internal control over financial reporting:

- | | | | | |
|--|---------------|-----|---------------|---------------|
| • Material weaknesses identified? | <u> X </u> | Yes | <u> </u> | No |
| • Significant deficiencies identified that are not considered to be material weaknesses? | <u> </u> | Yes | <u> X </u> | None Reported |

| | | | | |
|---|---------------|-----|--------------|----|
| Noncompliance material to financial statements noted? | <u> </u> | Yes | <u> X </u> | No |
|---|---------------|-----|--------------|----|

Federal Awards

- | | | | | |
|--|---------------|-----|--------------|---------------|
| • Material weaknesses identified? | <u> </u> | Yes | <u> X </u> | No |
| • Significant deficiencies identified that are not considered to be material weaknesses? | <u> </u> | Yes | <u> X </u> | None Reported |

Type of auditors' report on compliance for major programs: Unqualified

| | | | | |
|--|---------------|-----|--------------|----|
| Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of Circular A-133? | <u> </u> | Yes | <u> X </u> | No |
|--|---------------|-----|--------------|----|

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2007**

Identification of major programs:

| <u>CFDA Number</u> | <u>Name of Federal Program</u> |
|--------------------|-------------------------------------|
| 14.218 | Community Development Block Grant |
| 14.871 | Section 8 Housing Choice Vouchers |
| 97.109 | Disaster Housing Assistance Program |
| 14.DVP | Disaster Voucher Program |

Dollar threshold used to distinguish between Type A and Type B programs was \$300,000

Auditee qualified as low-risk auditee? Yes X No

Section II. Findings related to the financial statements that are required to be reported under *Government Auditing Standards*:

07-01 Accounting Function

Finding:

During the course of our audit, the Treasurer's Office had to make several entries long after year end to record activities for the year ended December 31, 2007. Entries such as recording adjustments to inventory were not made until May 2008.

In addition, considerable time was expended reconciling the capital asset records to the accounting records. For example, a payable was set up recording the purchase of two fire trucks at a cost of \$820,000. These fire trucks were originally scheduled to be delivered by December 31, 2007, however they were not received until March 2008. This situation resulted in expenditures and payables being overstated by \$820,000. Therefore the above referenced accounts payable entry and purchase of the two fire trucks had to be reversed. The Police Jury works with a consulting accounting firm for recording capital acquisitions and preparation of the Police Jury's depreciation schedule. However, we noted circumstances where the information provided to the accounting firm did not include all accounts and funds which comprise capital expenditures due to having a coding nomenclature that was outside of an expected capital expenditure code of "60-xx" and therefore approximately \$1,586,000 in these accounts and funds were not included in the construction in progress. Additionally, items that did not meet the Police Jury's capitalization policy were recorded in capital expenditure accounts in the amount of \$9,000 which had to be reclassified.

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2007**

It should be noted that the current accounting personnel are knowledgeable and well trained but appear to be under staffed. Through our observations, the individuals in the Treasurer's Office work very hard and are frequently interrupted (as in most businesses) to perform other critically needed tasks. This understaffing contributes to the conditions stated above. For an entity the size of the Ouachita Parish Police Jury, an adequately staffed and trained Treasurer's Office should be able to close the books and produce accurate financial statements within a timely manner to present to the Jury on a monthly basis and at year end.

The items stated above illustrate conditions that increase the risk that errors in amounts material to the Jury's financial position or results of operations could occur and go undetected by employees in the normal course of performing their duties.

Recommendation:

We recommend that all balance sheet accounts be reconciled monthly.

Year end items that should be completed include such tasks as: 1) matching revenues with expenditures and recording receivables and payables as necessary; 2) reconciling capital expenditure transactions to the various general ledger accounts and accounting for such items within the proper range of account numbers to ensure that all such capital expenditures are accounted for; 3) adjusting expendable supplies and parts inventories to actual and 4) preparing annual financial statements. However, the preparation of the Police Jury's annual financial statements could continue to be prepared externally for time savings and efficiency.

The Police Jury should determine the adequate staffing needs for the Treasurer's Office in order to make all month end and year end reconciliations and adjustments as needed, in a timely manner. All year end adjustments should be made by the end of March or the middle of April. A preliminary schedule of Federal Awards should be given to the auditor at the beginning of the planning phase.

Management's Corrective Action Plan:

Although it has been the practice to make the year end adjustments toward the end of the audit, Management realizes that it is not a good practice in general. The Treasurer's Department experienced unusual turn over and retirements during 2007 which helped cause a delay in finishing year end adjustments. As of the date of this response, a full-time accountant has been hired in the department to fill a vacancy. However, management will seriously consider the auditor's finding and determine any additions or corrections that need to be made in the department.

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2007**

07-02 Grant Activity

Finding:

During our tests of various federal grant activities, we experienced difficulty in obtaining complete and accurate information regarding certain grant information such as, program title, Catalog of Federal Domestic Assistance (CFDA) number, funding sources of grants and documentation for grant awards. The Ouachita Parish Police Jury (the Police Jury) does not have a centralized system for grant administration within the Treasurer's department to ensure that all pertinent information relating to its federal grants are readily available. Accounts receivables for various grants were not recorded until year end, instead of being booked throughout the year when the requests for funds were submitted. Many of the reimbursements for federal programs are made by means of electronic funds transfers which does not provide any indication as to what programs the funds are for. The Treasurer's Office then must contact the various departments to determine which programs and funds the receipts pertain to. In order to prepare the Schedule of Expenditures of Federal Awards, the staff of the Treasurer's office had to gather information from a variety of different locations. The Schedule of Expenditures of Federal Awards should be prepared by the Police Jury staff and presented to the auditor. The auditors prepared the schedule which, as described above was a time consuming process.

It appears to us that a contributing factor to this situation is that the Treasurer's Office is understaffed.

Recommendation:

Someone within the Treasurer's Office should be designated to be responsible for establishing a centralized grant register. Information included in the centralized grant register should include, program title, CFDA number, pass-through grantor number, if applicable, funding sources of grants and documentation for grant awards. Other information that should be compiled would be summaries of individual grant revenues and expenditures and reconciliations of expenditures per the general ledger with the expenditures being reimbursed. When preparing the Schedule of Expenditures of Federal Awards, care should be taken to ensure that the schedule is complete to include the Program Title, CFDA Number, Pass-through Grantor Number, if any, and amount of expenditures of federal funds. The Schedule of Expenditures of Federal Awards should be updated throughout the year to capture the basic grant information. The final expenditure amounts would be completed after the year is concluded.

The departments should forward to the Treasurer's Office all requests for funds so that the receivables and receipts can be posted to the correct accounts in a timely manner.

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2007**

Management's Corrective Action Plan:

The Ouachita Parish Police Jury acknowledges the importance of the issues described in the finding. It is worth pointing out that there is no mention of funds being misapplied or misappropriated. The Treasurer's Department experienced unusual turn over and retirements during 2007 which helped cause a delay in the implementation of Management's Corrective Action Plan proposed for Management Letter comment and suggestion for the 2006 fiscal year audit. As of the date of this response, a full-time accountant has been hired in the Treasurer's department to fill a vacancy and has been designated to be responsible for establishing a centralized grant register, and coordinate requests for funds and recordation of receipts with the peripheral departments. Although neither the State nor the Federal government agencies make it a practice to include the CFDA numbers on their awards, we will strive to ascertain the CFDA number for each Federal grant awarded to or passed through the Ouachita Parish Police Jury.

Section III. Findings or questioned costs for Federal awards, including those specified by OMB Circular A-133:

None Reported

**OUACHITA PARISH POLICE JURY
MONROE, LOUISIANA
SUMMARY STATUS OF PRIOR AUDIT FINDINGS**

The following is a summary of the status of the prior year findings included in Luffey, Huffman & Monroe (APAC) audit report dated June 29, 2007 covering the examination of the primary government financial statements of the Ouachita Parish Police Jury (the Police Jury) as of and for the year ended December 31, 2007.

Management Letter:

Finding:

During our tests of various federal grant activities, we experienced difficulty in obtaining complete and accurate information regarding certain grant information such as, program title, Catalog of Federal Domestic Assistance (CFDA) number, funding sources of grants and documentation for grant awards. The Ouachita Parish Police Jury (the Police Jury) does not have a centralized system for grant administration within the Treasurer's department to ensure that all pertinent information relating to its federal grants are readily available. In order to prepare the Schedule of Expenditures of Federal Awards, the staff of the Treasurer's office had to gather information from a variety of different locations including the Workforce Investment Board (WIB), the Section 8 Housing department and the Police Jury's contract engineer.

Status:

The Treasurer's Department experienced unusual turnover and retirements during 2007 which helped cause a delay in the implementation of Management's Corrective Action Plan. Therefore, the Management Letter Comment and Suggestion was included as a finding for the fiscal year 2007.