Cumberland County

2020 Annual Report COUNTY OF CUMBERLAND, MAINE

Cumberland County Government 142 Federal Street, Portland, ME 04101 207-871-8380



cumberlandcounty.org Facebook: /cumberlandcountyme Twitter: @cumberlandctyme

SNAPSHOT: CUMBERLAND COUNTY

Geography

Demography

Total Area: 1,217 square miles

Sebago Lake covers 45 square miles, and is the second largest lake in Maine.

It is the **deepest lake in the state**, measuring **310 feet deep** at its lowest point.



Communities

Three Cities: Portland, South Portland, Westbrook

Twenty five Towns:

Baldwin, Bridgton, Brunswick, Cape Elizabeth, Casco, Chebeague Island, Cumberland, Falmouth, Freeport, Frye Island, Gorham, Gray, Harpswell, Harrison, Long Island, Naples, New Gloucester, North Yarmouth, Pownal, Raymond, Scarborough, Sebago, Standish, North Windham, Yarmouth

History

Cumberland County was incorporated on November 1, 1760. It was formed from a portion of York County and named after William, Duke of Cumberland, son of King George II.



293,557

Current population:

Most populous county in Maine

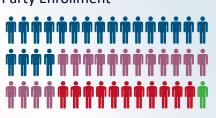
Roughly **20% of the population** of the state, and less than **4% of the land mass**

Home to **4 of the 10** largest communities in Maine

County seat: **Portland** Largest Community: **Portland** Smallest Community: **Frye Island**

Political Party Enrollment

45.1% Democratic28.9% Unenrolled22.2% Republican3.8% Green Ind.



Other Statistics	County	Maine	U.S.A.
Median Age:	42.1	45.1	38.2
Median Household Income:	\$72,452	\$55,602	\$61,937
Poverty Rate:	9.74%	12.5%	13.1%
Median Property Value:	\$294,400	\$197,500	\$229,700
* Unemployment:	4.5%	4.8%	6.1%
* May 2021			



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From the Manager



James H. Gailey County Manager

Dear Citizens of Cumberland County:

It is with great pleasure that I submit this transmittal letter outlining the County's accomplishments of 2020. Looking back at the year, all I can think of what a long strange trip it's been. As we entered 2020, the County had positioned itself for a number of strategic regional improvements that would have be rolled out throughout the year.

Starting in February, staff refinanced the 2012 Cross Insurance Arena Bond, saving the County taxpayers 1.6 M over the next 20-years. At the time staff hit a historic low in taxable interest bonds. The County was only gaining speed until the infamous day of March 16th hit, a day we'll all remember, a day when everything in our region came to a screeching halt.

Luckily, for the County, the County's EMA Department had spent the prior year+ working with departments on their Continuity of Operations Plan (COOP), which

established a roadmap for the departments to move to remote work in a relatively quick fashion. There was the great unknown as we moved through the days and weeks, learning the dos and don'ts of Covid-19. The majority of staff were able to work from home. As we moved towards summer some staff began to reoccupy their offices if they were able to distance themselves from others. Remote meetings were a new direction for many, but a process that in some form may be here to stay. The public interface didn't miss a beat, through the use of drop boxes, electronic filings and video meetings. We are proud of that accomplishment.

Absent a County Public Health office, the County's Human Resource Department became the default experts in COVID best management practices for County staff and many of the towns in Cumberland County. EMA supported the effort and played key roles in PPE acquisition and distribution across the County. The Community Development Office were recipients of millions of dollars of CARES ACT funds, quickly allocating the funds out into the prioritized areas of need.

The County's budgeting process is on a calendar year, resulting in the County not experiencing the type of financial impacts the towns were. Because the budget had just started, I was able to institute a spending freeze April 1st, lasting a full year, assuring the County was in good financial condition. The pandemic yielded low interest rates and people fleeing other states and buying in Maine. This translated to a very busy Registry of Deeds who exceeded their revenue projections in 2020 by 1 M dollars. The increase revenue provided another resource on limiting the County's financial exposure.



The 2020 budget included the Jail budget up 4% (max under State Statute), equating to an increase in taxes by \$525,000.00. Major budget changes at the Jail were a 207k medical increase; 24k in legal fees and 24k in groceries. Revenues were up 200k from other counties inmates and negative 100k from ICE inmates. The Cross Insurance Arena 3.4 million budget was slightly down from the previous year (-0.05%). The Arena's operations budget stayed somewhat consistent year of year, while the County made some capital commitments to the Arena that included an ice chiller, fire pump and heating elements in two areas of the concourse. The relationship with the Maine Mariners is going well and investing in the Arena to better serve the additional patrons the Arena is hosting annually now, is a worthwhile investment. The 2020 budget was up 1.5 million in totality (includes the Jail and CIA), which resulted in a 4.67% Needs from Taxes.

The year of the pandemic slowed things down and pushed special projects off to following years. We hope to move towards better days, with the pandemic behind us. The County is doing well and has a number of initiatives ready to be rolled out. It will come down to timing.

Sincerely, James H. Gailey **County Manager**



COUNTY COMMISSIONERS

The Commissioners are the chief elected officials of the County. They review and approve the County budget. This process allows the Commissioners to assess County operations for both efficiency and effectiveness.

The Commissioners also serve on numerous boards and committees, in service of furthering regional cooperation.

Commissioner Coward served as Chair of the Board in 2020. Commissioner Gorden is serving as Chair in 2021.



Scarborough

Sebago

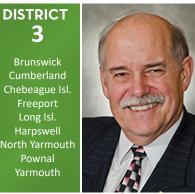
Standish



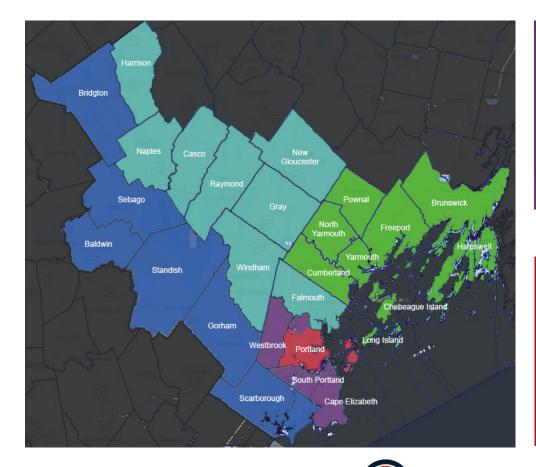
Neil D. Jamieson, Jr.



Susan Witonis



Stephen Gorden





Thomas S. Coward



James F. Cloutier

DEPARTMENT REPORTS



COMMUNITY DEVELOPMENT



Kristin Styles Program Director

The Community Development program entered into its fourteenth year in 2020. Since 2007, the program has brought nearly \$26 million to its 25 member participating communities, funding improvements to housing, public facilities, public infrastructure, planning projects, and the provision of social services to County residents.

2020 was a very busy year for the Community Development Office. In addition to our usual program funding (\$1,564,196.00 in CDBG and \$407,610.85 in HOME Partnership Funds), our office distributed an addition \$920,165.00 in CDBG-CV funds from the U.S. Department of Housing and Urban Development in response to the Coronavirus Pandemic. The Community Development Office received a second wave of CDBG-CV funds (\$976,929.00) in December of 2020, but did not distribute the money until 2021.

CDBG-CV grants awarded in June 2020:

- o GPCOG- Job Creation Program- \$149,365
- o GPCOG Microenterprise Assistance Program- \$150,000
- o Bridgton Rental and Utility Assistance Program- \$63,219
- o Opportunity Alliance Homeless Prevention Program-\$215,000
- o Through These Doors- Project Safe Reentry- \$47,413
- o Bridgton Food Assistance Program- \$6,000
- o My Place Teen Center Mobile Food Delivery \$48,000
- o SMAA Meals on Wheels-\$65,000
- o So. Portland Food Cupboard- Covid Response- \$35,000 o Town of Raymond Food Pantry- \$10,000
- o Bridgton Temporary Shelter Program \$44,000
- o City of South Portland General Assistance Program-\$21,497
- o Cumberland County EMA Shelter Supplies- \$30,671

Regular CDBG grants awarded in July 2020: Public Infrastructure

- o Bridgton Oak Street Streetscape \$130,047
- o South Portland Westbrook Street Phase II- \$261,993
- o Gorham Little Falls Pedestrian Safety Improvements-\$48,720
- o Gray Yarmouth Rd Micro Park- \$51,284
- o Gray Newbegin Community Playground \$67,248
- o Westbrook Lincoln Street Boat Launch- \$130,979

Public Facilities

- o South Portland Senior Wing at the Community Center-\$39,500
- o Harpswell Cundy's Harbor Library Repairs Phase I-\$69,640
- o Yarmouth Community Center- \$150,000

Regular Awards, continued:

Housing

- o South Portland Port Resources Group Home Repairs-\$21,150
- o County Wide Habitat for Humanity Repair Program-\$90,000
- o Windham Port Resources Group Home Repairs-\$50,800

Public Services

- o South Portland Summer Rec Camp Scholarships-\$12,960
- o South Portland Emergency Heating Assistance- \$7,000
- o South Portland Domestic Violence Services (TTD)-\$9,000
- o South Portland Redbank HUB (TOA)- \$25,000
- o South Portland SMAA Meals on Wheels Program-\$13,000
- o Bridgton Community Resource Navigator- \$9,000
- o Bridgton Elementary School Backpack Program- \$7,000
- o Bridgton- Summer Camp Rec Program- \$6,510
- o Bridgton Food Pantry Program- \$7,500
- o County TOA Homeless Prevention Program \$38,450
- o County Vet 2 Vet Volunteer Coordinator-\$25,550
- o County Abuse in Later Life (TTD)- \$24,000
- o County Strive Worklife Unlimited Training at the County Jail- \$12,000
- o Standish Food Pantry Van and Utility Trailer- \$35,000 Planning Studies
- o Gray Pennell Labs Feasibility Study- \$12,000
- o Naples Community Center Study- \$17,000

COMMUNITY DEVELOPMENT

Thornton Heights, South Portland



Before

After

South Portland Housing Authority used a combination of funding sources to remove three abandoned buildings and abate an entire block. SPHA has begun construction on a mixed-use affordable housing and commercial building, community open space, and three new single family homes, creating 42 units.

Community Center Playground, Bridgton

The Town of Bridgton was able to replace the existing playground - which was long past its usable life - with a new, safer playground. This playground is heavily used by families in the surrounding area as well as families visiting the community center for classes, meals, and various social services.



Before



After

Before



After

The City of South Portland used CDBG funds to make major streetscape improvements along Westbrook Street in the West End neighborhood, complementing HOME funded Avesta Affordable Housing projects that will create 116 affordable units along with commercial and community space.

Westbrook Development Corporation constructed Robert L. Harnois Apartments at Liza Harmon Drive in Westbrook. This building consists of 61 units of affordable housing for low-income seniors. A second building at the same location is currently under construction.

Food Pantry Kitchen, Naples





The Harnois Apartments, Westbrook

Before



After

With the help of a CDBG grant, the Town of Naples replaced the floor, ceiling tiles, electrical work, plumbing, and appliances. Due to Covid-19, this food pantry has seen a large increase in the number of clients they serve each week. The kitchen updates allow for hot meals to be prepared on site.



West End Neighborhood, Portland

CROSS INSURANCE ARENA



The Cross Insurance Arena is owned by Cumberland County and professionally managed by Spectra. The facility is a 6,200 seat arena that opened in 1977 and was renovated in 2012. The Arena hosts the ECHL's Maine Mariners - the minor league affiliate to the New York Rangers.

In addition to sporting events, the Cross Insurance Arena hosts world-class entertainers, family shows, the MPA Class AA State Championships and others. The Arena also plays host to several area high school and college graduations.

Melanie Henkes General Manager

On behalf of Spectra Venue Management, it is my pleasure to submit our 2019-2020 Annual Report for the Cross Insurance Arena.

Spectra entered into its 6th year of operating the Cross Insurance Arena with an exciting start by hosting Cirque Du Soleil – Crystal. With seven shows, the arena welcomed over thirteen thousand patrons during the summer months to kick start our event season. Keeping in stride, we continued by hosting Professional Bull Riders, jumpstarting the Maine Mariners hockey season, and successfully hosting two concert tours Young Thug & Machine Gun Kelly and Ghost. Ending December with Disney on Ice by welcoming through our doors eighteen thousand patrons, we looked forward to starting 2020 with seventy-one confirmed events for the new year while also being a continued home for our local high school hockey teams that generated over forty thousand dollars in net revenue.

As March presented itself with a sold-out Kane Brown concert, we found ourselves along with the rest of the sports and entertainment industry, taking a necessary pause for the remainder of the year to ensure the health and safety of our fans, staff, and the entire community.

Although this time presented us with a quiet venue without events or the wonderful guests they bring, we have continued to safely utilize our time to focus on capital projects. Installing new ice chillers, upgrading the heating unit on the Free Street side of the building, and the fire pump installation has been part of Spectra's effort to provide Cumberland County and the surrounding communities with an all-encompassing fan experience upon their return.

Our goal in the upcoming months is to continue focusing on executing a comprehensive reopening plan that addresses best practices, forthcoming challenges, and establish new facility guidelines as our "new normal". I would like to express my gratitude to Jim Gailey and the Board of Trustees for their continued support during these extraordinary times. We look forward to making new memories and providing new experiences in 2020-21.

DISTRICT ATTORNEY



The Office of the District Attorney is committed to providing prompt, effective and compassionate prosecution of all cases charged in a manner that protects the constitutional and legal rights of the accused, advocating for the interests of the victim, respecting law enforcement agencies, promoting public safety and being responsible stewards of public resources.

Jonathan Sahrbeck District Attorney

In 2020 we received and reviewed 8,330 cases from Law Enforcement Agencies:

ANIMAL WELFARE	3
BRUNSWICK POLICE DEPARTMENT	635
BRIDGTON POLICE DEPARTMENT	109
CAPE ELIZABETH POLICE DEPARTMENT	42
COURT SECURITY	5
CUMBERLAND COUNTY SHERIFF'S DEPT.	869
CUMBERLAND POLICE DEPARTMENT	120
DEPARTMENT OF LABOR	0
DEPARTMENT OF MOTOR VEHICLES	10
DHHS FRAUD DIVISION	2
FALMOUTH POLICE DEPARTMENT	178
FREEPORT POLICE DEPARTMENT	133
FORESTRY SERVICE	18
GORHAM POLICE DEPARTMENT	395
HARBOR MASTER	1
INLAND FISHERIES AND WILDLIFE	52
LONG CREEK YOUTH DEVELOPMENT CENTER	81
MAINE DEPARTMENT OF CORRECTIONS	32
MAINE DRUG ENFORCEMENT AGENCY	78
MARINE PATROL	23
MAINE STATE POLICE	406
OUTSIDE CUMBERLAND COUNTY	18
PORTLAND POLICE DEPARTMENT	2335
RAILROAD POLICE	4
SCARBOROUGH POLICE DEPARTMENT	627
STATE FIRE MARSHALL	4
SOUTH PORTLAND POLICE DEPARTMENT	862
UNIVERSITY OF SOUTHERN MAINE POLICE	11
UNKNOWN DEPARTMENT	9
WINDHAM POLICE DEPARTMENT	331
WESTBROOK POLICE DEPARTMENT	806
YARMOUTH POLICE DEPARTMENT	111

We processed 30 Fugitive from Justice Defendants and have handled 449 adult probation revocation initial appearance events.

The majority of our caseload 86% are processed through our adult criminal prosecution teams while our Juvenile division processed approximately 5% of our cases and Domestic Violence processed approximately 9% of our cases.

Of the cases received, 49% have reached some resolution, including but not limited to cases where prosecution was declined, cases which were dismissed, cases which resulted in a plea as well as cases where deferred disposition agreements were reached.

We added approximately 214 new cases into our Deferred Disposition diversion program for a total number of 536 cases for 2020. Of these diversion cases a total of 1,639 community services hours were ordered.

We reviewed 240 cases for our Restorative Justice diversion program of which 152 have either completed the process or are in the process of completing the program.

We collected \$ 110,570 in supervision fees from the participants in the diversion program.

We collected approximately \$ 364,848 in restitution for victims of criminal cases.

EMERGENCY MANAGEMENT



Our mission is to provide Cumberland County residents, local municipal governments, businesses and industries, and non-profit organizations the education and support necessary to build, sustain, and improve the capability to mitigate against, prepare for, respond to, and recover from all types of disasters through a comprehensive, risk-based, all-hazard emergency management program. Our vision is dedicated to build a safer future through effective partnerships of local government, emergency services, private sector, and volunteer agencies to save lives, protect property and reduce the effects of disasters through preparedness, prevention, planning, response, and recovery activities.

Matthew Mahar EMA Director

STAFF UPDATES

2020 was a year full of staffing changes for EMA. In February, David Feeney retired from his role as the LEPC Coordinator after 17 years of service to Cumberland County. Chris Wheeler (previously the Training and Exercise Coordinator) backfilled the LEPC Coordinator role. In September, EMA Director Joe Chappell resigned to pursue a job opportunity with FEMA and to relocate closer to family. In December, we welcomed Matthew Mahar as the new EMA Director. EMA closed out 2020 fully staffed and ready under its new leadership to tackle the challenges and opportunities that 2021 will bring.

COVID-19 Response

Regardless of the type of disaster (pandemic, hurricane, chemical spill), EMA's role is to serve municipal emergency management directors and County partners as a central coordinator. On January 31, 2020, EMA participated in Maine's first COVID-19 coordination call. Soon after, our world changed drastically. For COVID-19 response, CCEMA activated its Emergency Operations Center (EOC) in March, manned with staff and volunteers. For the first time, the EOC functioned in a hybrid manner, with some staff located at the bunker and others remote. As COVID-19 cases ebbed and flowed, so did the pace of EMA's response. At times, it was business (somewhat) as usual at EMA. But for much of 2020, the EMA staff managed 7-day workweeks, extended shifts in the EOC, telework and operating from remote sites. Many EOC activities are challenging to quantify- the numerous coordination phone calls, emails, information lists and deliveries that occur behind the

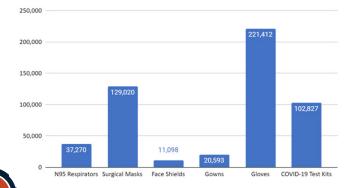
scenes. Any attempt to summarize the breadth and depth of EMA's COVID-19 response will fall short, but some highights include:

• Volunteers Harry Marsters, Jim Frasier, and Michael Mooney collectively volunteered 819 hours in the EOC in 2020, working nights and weekends to process resource requests and develop situation reports for emergency management partners.

• EMA is the clearinghouse for any state resource requests within Cumberland County. The EMA team processed 647 requests for Personal Protective Equipment in 2020. This supported 382 agencies in Cumberland County (health-care, law enforcement, Fire/EMS and state/federal agencies) with 424,203 articles of PPE. The EMA team processed requests for 102,827 COVID-19 test kits, providing first responders and healthcare organizations with diagnostic capability.

• When Cumberland County residents and businesses offered PPE to donate to first responders and healthcare workers, EMA stood up a donation management system and warehousing process to receive and distribute PPE valuing more than \$25,000. In particular, we thank Camp Sunshine, Cape Shore, Jen Somma, K.L. Jack & Co., Portland Water District, Sappi, Summit Utilities, Target, The

Units Fulfilled through Resource Requests in 2020



EMERGENCY MANAGEMENT

University of Southern Maine, Portsmouth Naval Shipyard, Harpswell Coastal Academy, Cosmetic Enhancement Center of New England, and Sewing Masks for Maine for their generous contributions of PPE and hand sanitizer.

• When our public outreach events were cancelled due to physical distancing requirements, EMA was able to donate youth preparedness kits to Catholic Charities (50 kits) and the South Portland School Department (300 kits) for redistribution through their meal programs.

• EMA planners provided technical assistance to municipalities as they navigated the FEMA Public Assistance reimbursement program for COVID-19 expenses necessary to maintain public safety and health.

• Convened workshops in preparation for the Cross Insurance Arena use as an Alternate Care Site for COVID-19 patients. Fortunately, the Alternate Care Site did not get activated in 2020.

• In June, EMA received a bulk delivery of 10,000 cloth masks through FEMA and Hanes. After inventory, EMA provided cloth masks to 28 municipalities and several critical infrastructure plants in the County.

• Collaborated with the Southern Maine Coalition of Organizations Active in Disaster to run a Point of Distribution (drive-through pick-up) to distribute 232 cases of cloth masks to 88 non-profits.

• Conducted regional procurement when PPE was scarce, pushing 72 cases of gowns and 31 cases of gloves to EMS providers.

• By December, a COVID-19 vaccine was authorized and Gorham, Scarborough and Portland EMS Departments volunteered to vaccine public safety personnel in Cumberland County. The EMA team collected rosters of law enforcement, fire/EMS and dispatch personnel at the local, county, state and federal levels that ensure public safety within Cumberland County. We surveyed several sites for regional vaccine clinics and developed a regional plan to execute public safety vaccines.

• Amidst this, Cumberland County was hit with three significant storms in the fall that resulted in regional power outages for at least 24 hours. During these types of events, EMA works around the clock with Central Maine Power, dispatch centers and local emergency management directors to ensure that roads are cleared and power is restored to critical facilities.

2020 EMA GRANTS

• \$177,943.68 in FY20 Homeland Security Grant Program funds. A portion of these funds support Hazardous Materials response teams, the County's Emergency Management Response Teams (volunteer teams), and Law Enforcement Terrorism Protection Activities. Through a competitive selection process, \$142,261.68 was awarded to eight agencies to enhance cybersecurity, interoperable communications, physical security and emergency response.

• \$41,000 of Emergency Management Performance Grant Supplemental funding to support purchases of Personal Protective Equipment for the Cumberland County Jail.

• \$30,671.00 of Community Development Block Grant Coronavirus funding to purchase a regional shelter trailer. This trailer provides emergency management partners in Cumberland County with assets necessary to run a shelter for 125 individuals within a few hours notice.

• \$30,602.08 of LEPC Funding for a dedicated hazardous materials planner at EMA, and \$39,328.52 to support fire departments to train for hazardous material response and confined space rescue.

• \$320,452.00 of Emergency Management Performance Grant funding to sustain the EMA office for regional planning, EOC management, and support of hazardous materials response activities.

CodeRED[®] Keeping citizens informed.

CodeRED is an emergency notification service that allows officials to notify residents and businesses by telephone, cell phone, text message, email and social media regarding time-sensitive general and emergency notifications. Only authorized officials have access to the system. Any message regarding

the safety, property or welfare of the community will be disseminated using CodeRED. These may include AMBER alerts, notifications of hazardous traffic or road conditions, boil water advisories or evacuation notices.

To sign up, visit: cumberlandcounty.org/codered

The CodeRED Mobile Alert app can be downloaded for free on Google Play and iTunes. It provides advanced, real-time, hyperlocal alerts to subscribers within the reach of a given location generated by public safety officials across the United States and Canada.



PUBLIC AFFAIRS AND REGIONAL PROJECTS



The Public Affairs Office manages the external functions of Cumberland County, including lobbying for the County's position in state and federal policymaking; working with towns and area partners to address regional issues; grant management; and carrying out strategic initiatives, major projects and research for the Commissioners and Executive team.

PROJECTS

During the height of the pandemic throughout 2020, while policymaking was largely frozen and regional projects were put on hold, the Public Affairs office shifted focus toward pandemic response and becoming an information office for the public on the state of the emergency. We provided daily and weekly local updates on the spread and response to COVID and collaborated with area partners to distribute information that was timely and critical to residents and communities. Within a year, our social media following more than tripled- demonstrating how much our constituency wanted fresh, local data.

While we delayed implementation on some regional projects, we continued to participate in conversations about regional broadband, public Wi-fi, regional mental health emergency response services, solar net-metering and other regional initiatives that began to bear fruit in 2021.

LEGISLATIVE UPDATE

2020 was a rollercoaster for most governments, and Cumberland County was no different. With the legislature out of sesssion, we were largely spectators to the changing nature of government finances. Because the state had taken extroairdinary measures to prepare for an economic downturn, and because federal support like enhanced unemployment and stimulus checks helped to carry people in Maine and across the country through the most severe lockdown period through mid 2020, the state budget for FY 2019-2020 ended in the black- the state was able to identify efficiencies and freeze spending without adjusting the budget. This was good news for us, because it meant that we could rely on necessary funding from the state coming through. It was assumed that the pain would come in the FY2020-2021 budget, and we would end up playing defense- but fortunately, things didn't work out that way. The state's financial picture steadily improved through the fall and winter, and by spring it became clear that instead of a season of severe cuts, the state actually had a significant surplus over predictions. The result was more funding for County jails in 2021 - a really welcome addition here - and increased funds for our municipal partners in categories like revenue sharing and local education.

REGIONAL EFFORTS

We remained active partners in many regional efforts, including the Thrive 2027 program at the United Way and the Emergency Food Security and Housing Program, and worked with our non-profit partners through an especially tumultuous year. We're looking forward to a very active and successful year in 2021, when several long-gestating projects are steering toward fruition and more regional collaboration inspired by the American Rescue Plan will help us to identify more opportunities to work with our towns and partners to solve regional problems.



REGIONAL ASSESSING



Ben Thompson Assessing Director

Cumberland County has created a Regional Assessing Program designed to ensure quality, professional assessing services to interested municipalities within the County at a reduced cost. Ben Thompson is Director of the Cumberland County Regional Assessing Program, and has taken the Oath of Office as the official Assessor for the towns of Casco, Falmouth, Gorham, and Yarmouth. He is the appointed assessing agent for the town of Baldwin.

This past year the assessing department has had its fair share of COVID related trials. I am proud to say that our team in assessing has not only met the challenges, but also exceeded by making several improvements within our operations. This year we successfully completed a town wide revaluation for the Town of Baldwin. We also moved all personal property accounts from an aging CAMA to our Vision CAMA, which helps to streamline our personal property reports for the Town of Falmouth.

Renee LaChapelle continues to serve the town of North Yarmouth as the assessor under the umbrella of the regional county services. Mary Nason, my part time administrative assistant has retired with an effective date of November 27, 2020. She has served the county well for the past 15 years with her roles within the assessing department and the registry of deeds previously. We all will miss the pleasantness and calmness that her personality contributed to the overall atmosphere of the office.

Our office currently is responsible for a total of 23,206 real estate parcels and 1,925 personal property accounts with a total taxable valuation of \$7,180,471,926 within the six towns that we currently service for 2020/2021.

Town	Mil Rate	Real Estate Accounts	Gross Value	Personal Prop. Accounts	Gross Value
Baldwin	.01362	1,160	\$170,757,950	57	\$3,820,600
Casco	.01560	3,372	\$602,107,290	160	\$10,093,320
Falmouth	.01705	5,594	\$2,458,394,336	531	\$34,386,300
Gorham	.01900	7,448	\$1,611,397,350	522	\$38,519,700
No. Yarmouth	.01655	1853	\$550,257,700	190	\$5,119,500
Yarmouth	.01960	3,777	\$1,646,093,880	461	\$49,524,000

Our office is committed to building a reputable program that offers an alternative option to towns looking to reduce their operating budgets for assessing services.



REGIONAL COMMUNICATIONS



The Cumberland County Regional Communications Center (CCRCC) is a public safety emergency communications center. We provide both emergency and nonemergency dispatching service for many public safety agencies within Cumberland County and serve as the Public Safety Answering Point (PSAP) for 19 of the 28 communities within the County.

Melinda Fairbrother-Dyer CCRCC Director

DEPARTMENT UPDATES

In 2020 we said goodbye to our longtime Director of Communications. As the Director, Bill Holmes maintained excellent relationships with the agencies served by the CCRCC. His extensive knowledge and experience in the public safety field helped him to shape the CCRCC into a top notch communications center, focusing on Quality Assurance and continuous improvement. Bill also understood the limitations of his knowledge, and trusted his staff to inform his decision making to ensure that policies and changes reflected current operations.

Overall, Bill's detail-oriented and thorough management style was an asset to the agency and will have a lasting positive impact on the CCRCC.

CALL STATISTICS

In 2020 the Cumberland County RCC PSAP answered 34,761 of the states 568,631 calls made to 911. Of the 34,761 calls answered, 7,978 were verified accidental calls to 911. Accidental calls to 911 are the calls that don't result in a more specific call type, they are in fact calls made to 911 in error. The Cumberland County RCC and its partnering Law Agencies respond and track down ALL of these calls. ALOT of time is spent in order to make sure a true emergency does not exist. If you accidentally dial 911, please stay on the line and answer the call takers questions. It saves valuable time and resources.

FIRE DEPARTMENT WORKING GROUP

2020 has been quite a year for all of us, and the Fire Department Workgroup has had to make adjustments throughout the year to continue moving forward within the constraints of COVID-19. Despite these challenges, the group held two virtual meetings with the full group, and a third subcommittee meeting with Chiefs of towns surrounding Sebago Lake. As in past years, the Fire Department Workgroup has been well attended by area chiefs and has been an integral part of keeping the lines of communication open between the CCRCC and the agencies we serve.

Some highlights of this year's accomplishments are:

- Completion of Mutual Aid Matrix document
- EFD v7.1 Updates, which included:
 - Changes to Motor Vehicle Accident w/ Entrapment Response Plans
 Updated EFD Definitions
- Sebago Lake Response for non-emergency calls
- Changes to Box Types
- Review of call volume and fire desk setup

It has certainly been a tough year, especially being unable to welcome our fire department members to the CCRCC for visits, meetings, and training. Thankfully we have been able to use our available technology to continue our forward momentum with the working group.

Service Areas

Baldwin | Bridgton | Casco | Chebeague Island | Cumberland | Frye Island | Gorham | Gray | Harpswell | Harrison Long Island | Naples | New Gloucester | North Yarmouth | Pownal | Raymond | Sebago | Standish | Windham



REGIONAL COMMUNICATIONS

LAW ENFORCEMENT WORKING GROUP

This year brought some new challenges and added layers to our working relationships with our law partners. Prior to being able to have our first meeting of 2020, the world was hit with the Coronavirus pandemic; To the credit of all staff and administration of the Cumberland, Gorham, Windham Police, the Cumberland County Sheriff's office and the CCRCC we worked together to share information to keep our agencies and citizens as safe as possible. In the early stages of the pandemic, sharing information was on a daily and weekly basis which was also bringing constant changes to policies and caller-interrogation.

Aside from the many phone conferences with all agencies, we were able to host a Zoom meeting in mid-October. The meeting was able to cover topics that had fallen on the priority scale, staffing updates, meeting with "Through-These-Doors."

Looking ahead to 2021 and hopefully some positive changes toward "normalcy", we hope to see the faces of our law partners as well as the possibility of some new members due to many changes in all Departments. It cannot be said enough, just how much we value the participation in this group and improving the professional relationships within.

QUALITY ASSURANCE

While many things in 2020 were out of the ordinary one thing that never changed was the CCRCC's dedication to the quality of service that we give to every citizen who calls our center. The CCRCC maintained our Quality Assurance standards and continued to review our calls "business as usual". Not only did our team continue to review calls but we also added multiple members to the QA Team. In the year 2020 the QA Team reviewed over 2000 Medical and Fire calls for service. This provides invaluable feedback to grow the skills of our Communications Professionals.

2020 AGENCY STATISTICS

TOWN OF INCIDENT	TOTAL INCIDENTS
Baldwin Fire	127
Bridgton Police	5,728
Bridgton Fire	388
Casco Fire	700
Chebeague Island Fire	95
Cumberland Police	8,673
Cumberland Fire	857
Sheriff's Office	31,956
Cundy's Harbor Fire	214
Frye Island Fire	46
Gorham Police	12,002
Gorham Fire	2,778
Gray Fire	1,334
Harpswell Neck Fire	331
Harrison Fire	367
Long Island Fire	49
Naples Fire	780
New Gloucester Fire	618
North Yarmouth Fire	383
Orr's Island Fire	279
Pownal Fire	196
Raymond Fire	890
Sebago Fire	321
Standish Fire	2,105
Windham Police	15,634
Windham Fire	3,297

TRAINING TEAM

The year of 2020 was unique to say the least and training at the CCRCC was no different! When the Pandemic first hit, the decision was made to pause all hiring processes for a few months since training in the Comm Center requires close contact between the trainer and trainee. Once procedures were in place for safe distancing during the training process, we began hiring again. The CCRCC trainers are second to none and took on this challenge in stride as they always do! Our training team persevered, training four new hires during the last half of 2020.



REGISTRY OF DEEDS



The Registry of Deeds is a constitutional office governed by the Register of Deeds as prescribed by State Statute. The office is the official recording and filing office for all legal documents affecting real estate. The office of the Registry of Deeds serves the public - we are the custodians of all land records dating back to 1753, and our plan records date as far back as 1828.

Nancy Lane Register of Deeds

The Registry processed 95,154 documents and 486 plans this year. Revenues generated by the Registry of Deeds for 2020 totaled \$17,802,804. From this amount, the registry transferred \$13,362,468 to the State, which represents 90% of the transfer tax, CITT, and FPTT tax collected. The County's 10% share of transfer tax, CITT, and FPTT tax was \$1,484,719.

In accordance with Chapter 503, Sec. 1. 33 MRSA §752, the State gave the Registries of Maine authority to collect a \$3.00 surcharge for each document recorded. Our surcharge collections totaled \$232,611.

During 2020, we completed the project for all new microfilm from Plan Book 1 to Book 147, all the old film was destroyed and replaced with new film. All of the new film has been delivered to the Archives in Augusta for safe keeping. We have started another project, the transcription of handwritten documents to typed text for the first 100 Books. The 1st phase of the transcription project has been completed and can be found on the in house system as well as our online system. Phase II of the project should be available on both systems by April 1, 2021. The remaining Phases we are hoping to complete by year end of 2021. The cost of the projects are covered by our surcharge funds for the preservation of the records. We are still working in house on the mail back project, and a document type project. These are being completed by our staff during the day when opportunity presents itself.

We are still working with facilities to address dampness in the basement at 142 Federal Street where our older compact books are housed. During 2021, we anticipate additional projects to address damages to the older plans housed in the attic at 142 Federal Street. This will take several years, however, it is important work. We have this year worked again with the Dr. George S. Carhart, Engineering Archivist for the City of Portland assisting with some of our older maps that we cannot scan with our current plotter.

This year has been very busy at the Registry of Deeds. We recorded nearly 21,000 more documents than the prior year, along with the Covid 19 limitations as to entry into our office. Assisting local law offices with the e-filing method to record documents due to the lack of entry into our direct office. I am extremely proud of our staff members staying healthy and safe during this unpresented pandemic we have faced and continue to face this year. We are a small department and had an increase of over 28% in recordings in the middle of a pandemic, which shows the true value of the staff at the Registry of Deeds.

Access standards, instructions and public deed records by visiting cumberlandcounty.org/deeds



REGISTRY OF PROBATE AND PROBATE COURT





Judge Paul Aranson Probate Judge

Nadeen Daniels Register of Probate

The Probate Court assists in the legal and social welfare needs of a great many of the families in Cumberland County, and processes approximately 25% of the total probate filings within the State of Maine. The Probate Court determines the legitimacy of Last Wills and Testaments, the distribution of formal and informal estates, and processes name changes, minor and adult adoptions, guardianships and conservatorships.

Our 2020 filings are identified below. These numbers reflect a reduction of roughly only 12% from the prior year. We heard from individuals/families and legal firms regarding the difficulties they faced because of the pandemic, and this caused the slight reduction overall.

Informal Estates	1,408
Formal Estates	119
Minor and adult name changes	235
Guardianships and conservatorships	409
Trust matters	18
Adoptions	30

The probate team includes two elected officials – Judge of Probate and Register of Probate. The Honorable Paul Aranson began his first term in January of 2019. Register Nadeen Daniels was re-elected to her second term beginning January 1, 2021. Trust matters and estates determined to be formal require a hearing before the Judge of Probate. Additionally, the judge adjudicates petitions involving guardianships, conservatorships, name changes and adoptions. The Register of Probate is responsible for the care, custody and management of all records, filings, and probate dockets. Additionally, the register is responsible for approval of all informal estate filings. Kelly Bunch serves as the Deputy Register, managing formal estate matters. The Probate Office welcomed two new members to our team during 2020- Erica Rickards and Angel Dufour. Erica serves as Legal Assistant, responsible for legal research, coordination of the court's calendar, and processing of name changes and adoptions. Angel Dufour manages minor guardianships and conservatorships, and claims against estates. Michele Chason manages adult guardianships and conservatorships, with the part-time assistance of Cordana Dingley. Rebekah Thompson prepares the voluminous informal estate filings for review and approval by the Register. Each probate clerk is trained to collectively respond to the many customer inquiries received on a daily basis. Each probate clerk is methodic in managing their caseloads to ensure accuracy and timely completion prior to submission to the Register or Judge for action.

The Register of Probate requested an agency designation from the US Passport Acceptance Facility in 2018 in order to provide passport services for our customers. We were unable to provide passport services during the pandemic, but but have reinstituted services by appointment only at the time of this writing. The Probate acceptance facility is proud to report that we have received a score of Excellence during each of our annual audits from the federal Passport Agency.

Cumberland County Probate Court filings, as well as the filings made in all of Maine's 16 counties, can be viewed at Maineprobate.net.



SHERIFF'S OFFICE



Kevin Joyce Sheriff

The Cumberland County Sheriff's Office provides law enforcement services for all towns of Cumberland County on a regular basis that do not have their own municipal law enforcement agency.

The office works hand in hand with the municipal law enforcement, the State Police and the Warden's Service on a regular basis as well as with specialty unit services such as drug enforcement and emergency services. TWe have a state-of-the-art incarceration facility and the latest technology in law enforcement support equipment. Additionally, The Cumberland County Sheriff's Office operates a 600 bed correction facility whose mission is to provide a healthy, safe, secure, humane and cost effective environment in which to detain person alleged or convicted of crimes. We are committed to being members of our community and not just a force. Together we make a stronger Cumberland County.

The citizens of Cumberland County deserve the best in public safety and corrections. The Cumberland County Sheriff's Office strives to provide the best in everything we do. This annual report reflects the hard work and dedication of every member of this Office.

On March 13, 2020, the Cumberland County Sheriff's Office abruptly changed the way that we conducted our day-to-day operations while continuing to ensure the highest level of public safety and jail operations possible. Some of the changes included closing the lobbies of the Cumberland County Jail and Law Enforcement Center to the public. Additionally, we closed down the Community Corrections Center so that inmates going out into the public to work did not bring COVID back to the jail from the community, releasing inmates who were scheduled to be released within two months and getting the bail and bail conditions lowered as a way to reduce our inmate population. This was done in case we had a COVID virus outbreak in the jail, it would be limited to the least number of inmates who are living in a congregate facility where social distancing is next to impossible.

Additionally, we encouraged our law enforcement and criminal investigators to utilize their discretion and their personal protective gear while conducting the day-to-day responses to calls for service. Since there were no alternatives to working with individuals who may or may not have had the COVID virus, we urged caution and discretion. Lastly, early on in the pandemic, we received orders from the Governor not to enforce evictions and due to most businesses and the courts shutting down, we saw a dramatic decrease in the number of civil papers needing to serve by the Civil Division, especially throughout the summer.

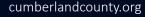
With diligence provided by all staff as well as our Inmate Medical Services provider, Armor, we experienced approximately 50 cases of COVID between staff and inmates over the past 12 months. Fortunately, most of the cases were asymptomatic individuals. We continue to operate under the recommended precautions set forth by the Centers for Disease Control (CDC).

In addition to COVID related issues, we assisted agencies with various protests, responded to numerous overdose calls and other quality of life issues that were prevalent in 2020.

Given the challenges faced by everyone, our staff did a phenomenal job of providing the highest level of service to the citizens of Cumberland County, while keeping everyone's wellness and safety in mind, while doing so.

As Sheriff, I am proud of the hard work, professionalism, and reputation for excellence that the employees of the Cumberland County Sheriff's Office have earned.

Thank you for your continued support of the Cumberland County Sheriff's Office.



SHERIFF'S OFFICE

TOTAL CALLS FOR SERVICE

Cumberland County Law Enforcement received 32,352 calls for service in 2020, a 4.6% increase from 2019.

TRAFFIC STOPS

The Sheriff's Office conducted 5,463 traffic stops in 2020.

CRIMINAL INVESTIGATIONS

The Criminal Investigations Division saw detectives handling 1094 cases; this is 111 less cases than 2019.

CANINE TEAM

The three Canine teams received 114 calls for service in 2020. The calls included tracking, drug searches in the jail and schools and agency assists. Cumberland County Sheriff's Office had 3 active K-9 Officers in 2020.

TRAINING

To further enhance our ability to provide the latest best practices in law enforcement the Sheriff's Office is committed to hosting trainings that are open to all law enforcement in our community. This offers a cost effective way to bring critical training to our area and promotes the interaction and idea sharing between agencies that is serves improve relations and cooperation in services provided to the community. Due to COVID-19 most training either was cancelled or rescheduled for early 2021. Some training was provided virtually if possible. Total number of training hours was 17,131.6 at a total cost of \$82,502.93.

JAIL POPULATION

4,309 arrestees were processed in 2020. Average daily population is roughly 340 inmates per day. Male to female inmate ratio 3:1

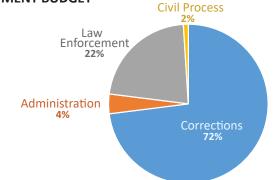
CIVIL PROCESS

Serves a variety of civil papers to include: civil lawsuits, divorce papers, and various landlord/tenant court documents. Due to court closures, executive orders, and CDC Eviction Moratorium, civil division received substantially less papers than 2019. They received 4,757 documents for service in 2020, achieving a service success rate: 75.99%.

SUPPORT SERVICES

The Sheriff's Office organized and/or attended 8 community events in 2020 all designed to support the needs of our community. Due to COVID-19 this was substantial less than the prior year. Events range from senior awareness programs to youth initiatives to consumer fraud awareness. The Sheriff's Office is made up of community members. We live and work here and understand the importance of helping create a safe and healthy community.

DEPARTMENT BUDGET



Addtional Sources	Revenue
Grant Income	\$209,875.00
Civil Division	\$171,128.00
False Alarm- Law Enf.	\$ 6,610.00
Inmate Revenue:	
Commissary Revenue	\$ 240,818.00
Inmate Phone Service Revenue	\$ 284,807.00
Inmate Room/Board Revenue	\$3,820,858.00



To download the full annual report from the Sheriff -including more jail and law enforcement statistics, and information about training exercises, community programs and the jail, visit **cumberlandso.org**



VIOLENCE INTERVENTION PARTNERSHIP



Cumberland County's Violence Intervention Partnership (VIP) has worked for over twenty years with local organizations to: coordinate a community response to domestic violence and sexual assault; hold offenders accountable; and enhance victim safety. VIP is partially funded by a six-year \$885,625 grant from the Office of Violence Against Women, which brings the total received from OVW for this project to \$4,339,364 since 1997.

Faye Luppi Program Director

This past year during the pandemic, VIP and its partners have pivoted creatively to continue a coordinated response and provide services to victims of domestic and sexual assault. The COVID-19 pandemic and restrictions resulting from it have created increased danger for victims, especially for those living with an abusive partner.

First, our strong coordinated legal system response to domestic violence (DV) and sexual assault has continued, with specialized prosecutors, victim-witness assistants, and an investigator in our DA's Office, a specialist Probation Officer, and a DV Pretrial Case Manager. Even during the pandemic, these specialists participated in virtual monthly High Risk Response Team meetings (47 cases in 2020), along with Through These Doors advocates and other partners, including local law enforcement and Cumberland County Jail staff.

VIP's advocacy partner Through These Doors (TTD) during COVID-19 increased the pool of advocates to assist on the helpline, and families continue to live in the DV shelter. Partner SARSSM also provided support for sexual assault victims via helpline, text chat and online chat services. The VIP grant Latinx sexual assault advocate provided direct services to 56 victims, and effective social media outreach in Spanish and Portuguese with information on sexual violence during a pandemic and how to access help. The grant also funded 72 hours of interpretation for 172 clients. The TTD Incarcerated women's advocate worked with 111 victims and received national recognition for her creative response including a weekly magazine enthusiastically received by these victims. The Abuse in Later Life Advocate, funded by the VIP grant, provided emotional support, referrals, and court advocacy services to 176 elder victims in 2020.

Even more critical during the pandemic, the VIP grant funded practical expenses that allowed survivors to transition to safer situations, such as security deposits, storage fees, and transportation, described as "so incredible during these difficult times....so many people have received life changing help from these funds."

On the risk management side, the Maine Pretrial DV case manager supervised 284 offenders in the community, some with Electronic Monitoring. VIP members have also been working during the pandemic to solve access to justice challenges, provide Batterer Intervention Programs virtually in ways that are safe for victims, and help victims access Protection Orders with assistance from pro bono attorneys. In addition, 448 people were trained about domestic violence risk assessment, non-fatal strangulation, and the challenges faced by immigrant survivors.

Finally, Project Director Faye Luppi was recently honored with the Peter J. DeTroy III Award by the Campaign for Justice for her work to remove barriers for people who are vulnerable, to advance justice in Maine, and to further the good of the community.



FACILITIES DEPARTMENT



Bruce Tarbox Facilities Director

The Facilities staff of 24 manages and maintains a dozen buildings which total over 410,000 square feet, and a fleet of 135 vehicles that travel over 1.2 million miles. When you factor in our public parking garage, storage buildings, acres of parking lots and landscaping we are certainly busy.

In addition to our daily responsibilities, in 2020 we also maintained a sanitary environment at the three complexes by including daily wipe downs of public areas and provided departments with wipes to enable them to clean their workspaces daily. We also modified filtering to include MERV Filters, as recommended by the CDC, as well as provided negative exhaust in the cell areas at the Jail.

Due to the COVID-19 restrictions, we were limited for projects that were able to be completed during the year. We worked on as many projects as feasible during this time as part of our long-range goal of maintaining Cumberland County buildings and properties for now and the future. Utilizing a web-based work order control and dispatch system, we are able to focus on preventative maintenance while also responding efficiently and effectively to emerging needs at each facility. Below is a breakout of the number of work orders submitted and processed during 2020 and a list of some of the larger projects.

EMA/RCC- Over 600 work orders processed

• Providing continuous 24-hour service and reliability

FLEET - Over 7,628 work orders processed

- Obtained and up-fitted 11 new vehicles and up-fitted/ converted an additional 8 vehicles for other departments
- Maintained 135 vehicles that traveled 1.2 million miles in 2020
- Prepared 7 vehicles for auction

JAIL – Over 2,000 work orders processed

- Continuing to upgrade all pod lights to LED to increase energy efficiency
- Began replacement of the boiler at the Community Corrections Center
- Upgraded the camera system
- Upgraded the door controls system
- On-going painting projects throughout the Jail
- Providing continuous 24-hour service and reliability
- Installed new flooring at Community Corrections Center

GARAGE - Over 20 work orders processed

• Added security cameras

CCCH - Over 2,300 work orders processed

- New phone system installed
- Window replacement project on the County side of the building was completed
- A new temperature control system was installed for Courtroom 12 and the supporting office area

DEEDS

• Over 30 work orders were processed

An incredible amount of planning and teamwork was involved in each of these projects. We appreciate the level of support given to our department. By aligning facility operations with the organizational strategies and goals we will continue to be thoughtful and proactive in our stewardship.



Cumberland County, ME

HUMAN RESOURCES



The Human Resources (HR) Department plays an important organizational leadership role within County Government in areas of personnel management and workforce development, and is responsible for a wide range of services in support of the County's 371 dedicated, talented employees.

With a staff of 5.5 employees, the HR Department strives to implement best practices and efficiencies in managing and administering a variety of programs and services, including compensation and classification, employee benefits, recruitment, hiring & retention, affirmative action, risk management & workplace safety, training & development, leaves of absence, workers' compensation, personnel policies, labor relations, collective bargaining, wellness programs and employee recognition.

Don Brewer Human Resources Director

STRATEGIC GOALS

• Identify and implement human resources management best practices

• Align HR as a strategic partner with Cumberland County's operational departments

• Strive for an organizational culture that promotes high performance and morale, diversity, employee engagement, proactivity, resourcefulness, accountability, respect, customer service, and empowers employees to accomplish strategic goals and meet service needs

• Develop strong organizational leadership through a variety of staff training, professional development, and succession planning practices

• Attract, hire and retain highly qualified, motivated, and diverse employees with the skills, knowledge, experience, and commitment to support the County's vision and guid-ing principles

• Showcase Cumberland County's brand as being an "Employer of Choice" to compete for qualified employees in a tight regional labor market.

• Maintain a safe workplace for employees and visitors

Cumberland County hired 45 new employees in 2020; 66 employees separated from employment.

HIGHLIGHTS

• The pandemic took center stage in 2020. Cumberland County Government endured its share of COVID-19 operational and employee impacts, including employee lost work time due to close contacts, being symptomatic, quarantining, contracting the virus, and family challenges with school and childcare closures. Screening questions, temperature checks, face masks, social distancing, frequent hand washing and hand sanitizer became the norm. Remote work and video conferences entered the workplace as an alternative way to conduct business and communicate. The County did its due diligence in maintaining a safe workplace by following the guidelines of the Maine CDC and directives from the Maine Governor's Office, which changed with frequent regularity.

• An average of 30 County supervisors representing all Departments participated in six webinar programs on a variety of supervisor development topics.

• The County's Safety Program transitioned from Facilities to the Human Resources Department mid-year. Laurie Simon, the County's new Safety Coordinator, quickly went to work establishing safety committees, performing walk through safety audits in all County buildings, conducted safety policy reviews, and performed numerous workstation ergonomic assessments. Laurie brings many years of safety and risk management experience and credentials to the County having worked in similar safety and risk management positions at the City of Portland and Portland Water District.



• Due to the pandemic, the annual (November) in-person employee benefits enrollment fairs at the County courthouse, jail and CCRCC/EMA were changed to Zoom meetings with the County's Maine Municipal Employees Health Trust representative. Retirement Plan representatives made themselves available to employees wishing to schedule phone appointments.

- Successor collective bargaining agreements were ratified with the following Cumberland County bargaining units: o Cumberland County Communications Association, 1/1/20- 12/31/21
 - o National Correctional Employees Union, Local 110 7/1/20 6/30/23

• The HR Department staff responded to thirty-nine requests for consultation and guidance from five Cumberland County towns on a variety of HR, employment, personnel, and labor topics. The HR Resource Program kicked off in November 2019 and has been well received as a value-added County service.

• The Human Resources Department was the recipient of a Memo plaque awarded by the Cumberland County Sheriff's Office for outstanding effort and customer service.

• 2020 was another very challenging year for attracting and hiring employees to fill vacant County positions, notably correction officer positions at the Cumberland County Jail with over fifty vacancies. The HR Department worked with the Sheriff's Office command staff to improve, shorten, and streamline the correction officer hiring process. The County participated in several virtual job fairs and recruiting events, as well as an increased presence on social media. To compete for qualified job candidates in a tight regional labor market the County must think and act proactively, strategically, creatively and aggressively in recruitment and retention efforts, along with positioning ourselves as an employer of choice.

EMPLOYEES BY DEPARTMENT

- 139Sheriff's Office Jail10.563Sheriff's Office Law Enforcement1035Communications7.531District Attorney's Office6.523Facilities7
- 10.5Executive/Administration7Assessing10Sheriff's Office Administration7Deeds7.5Probate5IT6.5Emergency Management5.5Human Resources7Sheriff's Office Civil4.5Finance



INFORMATION TECHNOLOGY



The Information Technology Department consists of five staff members who service roughly 400 County employees providing them technical assistance and support. IT operates and maintains 60 physical & virtual servers, 450 personal computers, 92 printers, and over 100 pieces of networking equipment utilized by all County departments. IT also supports County regional consolidation programs' external clients by providing cloud based storage, hosting services, and connectivity.

Aaron Gilpatric IT Director

Everyone will agree that 2020 was a truly unprecedented year, full of unprecedented challenges and solutions. While adapting, evolving, and implementing these solutions I think we may find we were also rewriting how technology will be thought of and used in our day to day lives going forward.

2020 started like almost any other year, with plans and projects being scheduled. It was soon derailed by the outbreak of COIVD-19. In the early days of the pandemic the IT director anticipated the need for additional laptops to allow more County employees to work remotely. Laptops were ordered in and IT staff began quickly configuring them for employee use. Older laptop inventory were refurbished and upgraded to handle the new workload. Knowing all these remote workers would put a strain on the limited internet speed, the director ordered an upgrade to the County's internet connection. One by one County departments began transition their employees to working from home. As they did IT was able to provide laptops and VPN connectivity for these employees so they could continue servicing citizens while no longer being in the office.

Not every County department was able to send their employees home. The Cumberland County Jail still needed employees onsite so it could provide its critical function. As courts began limiting in person arraignments, IT staff were called on to implement new video conferencing solutions for the jail staff. Polycom video conferencing units were ordered and installed to allow in-state and out-ofstate court arraignments. iPads and tablets were quickly provided and configured to allow for video meetings with defense attorneys and court officials. As social distancing and ten day quarantine orders went into effect, these tablets now had to be used in parts of the jail previously unheard of. Additional wireless access points were deployed by IT staff to increase coverage and connectivity speed.

Later as employees began returning to the office the need for video conferencing became widespread. New teleconferencing monitors with built in speakers and cameras were deployed to employees who did not have video capability. IT staff began educating employees on proper use of Google Meets for video meetings. A video conferencing system was developed and deployed for the Probate court to allow for virtual proceedings. By the end of 2020 video conferencing applications were the single largest source of network traffic logged in the county's firewall.

FINANCE DEPARTMENT



Alex Kimball Deputy Manager, Finance & Admin

The Finance Department maintains all accounting functions for the County, including Payroll, Accounts Receivables and Payables, Cash Management, and assistance with the preparation of the annual budget. The County of Cumberland has received the Certificate of Achievement for Excellence in Financial Reporting (CAFR) every year since 1999, and the Finance Department is responsible for this process.

The department consists of five employees, and is responsible for:

- Weekly payroll for 400+ full-time employees
- Processing and payment of 250-300 Accounts Payable invoices each week
- Banking and Cash Management oversight for over \$50 million in expenses and revenues each year
- Provides guidance and oversight of all borrowing, including bond issuances and Tax Anticipation Notes
- Management of all Accounts Receivable
- Assistance with annual budget process
- Provides direct and indirect assistance with all financial reporting, including grant management, budget tracking, contract pricing, and RFP management

REGIONAL PARTNERSHIPS - CASCO BAY CAN

Casco Bay CAN is a regional multi-sector coalition serving eight towns in Cumberland County. CAN focuses its efforts on addressing youth substance use from K-12 to promote positive substance-free development for all youth.

Casco Bay CAN is a regional multi-sector Coalition serving 8 towns in Cumberland County. CAN focuses its prevention efforts on addressing youth substance use from K-12 to promote positive substance-free development for all youth. The 12 sectors (schools, law enforcement, businesses, health professionals, parents, youth, faith leaders, etc.) collaborating were successful in their efforts to reduce 30 day-use rates in alcohol, prescription drugs and marijuana. The school sector continued "Life of a Student Athlete" educating youth in sports on staying healthy; law enforcement implemented "Positive Tickets" to recognize youth with a local gift certificate for making a healthy choice, like wearing a bike helmet; local businesses attended virtual Responsible Beverage Sever trainings; a virtual Faith Community Forum increased awareness to parishioners; hosted 8th annual Youth Panel discussion representing 5 school districts to provide insight on youth substance use and prevention to all 12 sectors; continued the Opioid Project Aware in Falmouth; trained 119 senior citizens on Rx safety and youth substance use prevention virtually; distributed book and discussion guides for parents/guardians, called "Moment the Bell Rings: Advice to Incoming Freshman from Casco Bay Region Upperclassmen" penned by student authors and distributed 1,207 virtual copies, including on-line recorded readings of each story to all freshman students in service area; Social media presence increased and resources were highly regarded; CAN has 47 active Coalition members and is recognized as a leader in youth substance use prevention throughout the state.



2021 BUDGET



BUDGET OVERVIEW AND HIGHLIGHTS



James H. Gailey County Manager



On behalf of the Cumberland County Commissioners, I would like to present the County's 2021 General Fund and Jail budgets.

The beginning of 2020 gave us a quick lesson on how a global pandemic can impact the economy and individuals personal lives. The County's General Fund Budget, being on a calendar year cycle, was setup better than our partner municipalities who found themselves working on their 2020/21 budgets, while trying to close out 2019/20 with minimal revenue loss. The County has two budgets on the fiscal year (July- June) cycle. The Jail budget finished the year okay, while the Cross Insurance Arena budget saw a significant decrease in revenue due to over fifteen large events being canceled from March to June. Knowing how the pandemic was impacting our partner towns, in May, I gave guidance to staff to limit their budget requests for the 2021 budget. County staff responded in a positive way. In late November, staff began to feel

confident that we were going to finish 2020 on a strong financial foot. Having been on a spending freeze since March and Registry of Deeds exceeding annual expectations, the County experienced a significant end-of-year surplus. With other revenues holding their own, the County was in a position to think creatively to address the tax rate impact to the citizens. In September, when I delivered the County Manager's budget to the County Commissioners, we were proposing a 2.30% Needs from Taxes (tax rate impact). The impact was largely based on the General Fund increasing by \$286,570 and the Jail \$546,045 (CIA was already showing a decrease). Staff presented the County Commissioners in late November a plan to use 2020 estimated year end surplus to off-set some expenditures in 2021. The following gives a quick snap-shot on how we did it: Removed \$104,375 in non-debt CIP from 2021 and paid for the one-time costs in 2020; cut \$40,000 in Public Referendum line; \$11,000 in Grants and \$2,275 in ID Card purchase; reated a \$400,000 Tax Stabilization Account. Used \$200,000 from this account in 2021. The result of the budget exercise resulted in the County's General Fund decreasing down to a-\$66,057. The new 2021 Needs from Taxes is now 1.26%.

TOTAL BY BUDGET CATEGORY	2020 Adopted	2021 Adopted	\$ Change	% Change
COUNTY GENERAL FUND	\$23,050.598	\$23,141,937	\$91,339	1.12%
JAIL BUDGET	\$20,033,137	\$20,579,182	\$546,045	2.73%
CROSS INSURANCE ARENA	\$3,488,195	\$3,430,474	(\$57,721)	-1.65%
TOTAL EXPENSES	\$46,571,930	\$47,151,594	\$422,268	0.91%
ENTERPRISE FUNDS	\$10,995,487	\$9,698,974	(\$1,296,513)	-11.79%
GRANTS	\$1,919,100	\$3,094,100	\$1,175,000	61.22%
TOTAL EXPENDITURES	\$59,486,517	\$59,944,668	\$458,151	.077%



BUDGET OVERVIEW AND HIGHLIGHTS

TOTAL NEEDS FROM TAXES	2020 Adopted	2021 Adopted	\$ Change	% Change
COUNTY GENERAL FUND	\$16,503,586	\$16,437,529	- \$66,057	-0.40%
JAIL BUDGET	\$13,651,137	\$14,197,182	\$546,045	4.00%
CROSS INSURANCE ARENA	\$3,488,195	\$3,430,474	(\$57,721)	-1.65%
TOTAL	\$33,642,918	\$34,065,187	\$422,268	1.26%

JAIL FUNDING

The Jail budget was under development during the beginning of the COVID outbreak. Staff through developing this budget were hopeful for LD#793 to make its way through the State Legislature. This Bill would have brought additional revenue to the counties in support of their jail functions. Unfortunately, the Legislature recessed due to the pandemic and did not return. Staff worked to keep the impacts of the jail on a needs based basis. Staff still found itself up against the 4.00% threshold allowed per State Statute for new funding in support of county jails. With a budget that is primarily salary/benefits and fixed costs, there was little room to adjust downwards.

JAIL REVENUES	2020 Adopted	2021 Adopted	\$ Change	% Change
STATE OF MAINE	\$3,127,000	\$3,127,000	\$0	0%
FEDERAL BOARDING	\$2,675,000	\$2,675,000	\$0	0%
COUNTY BOARDING	\$500,000	\$500,000	\$0	0%
OTHER REVENUES	\$80,000	\$80,000	0	0%
TOTAL REVENUES	\$6,382,000	\$6,382,000	\$0	0%
JAIL EXPENSES	\$20,033,137	\$20,579,182	\$546,045	3.98%
JAIL NEEDS FROM TAXES	\$13,651,137	\$14,197,182	\$546,045	4.00%

The County Commissioners worked through the 2020/2021 jail budget in May and June, ultimately approving the Jail Budget at their June 2020 meeting. The Jail budget is up \$546,045.00 from the previous year, having a Needs from Taxes of \$546,045.00 or 4.00%. The Jail budget is brought into the budget discussion during the fall due to the tax implications are carried through the General Fund Budget, ultimately falling within the County's 2021 budget.

Jail Revenues (Notable) None

Jail Expenses (Notable)

Jail Expense Adjustment (Notable) Budget up 4% as allowed by State Statute. Equates to \$546,045 of new funding to support the jail.



BUDGET OVERVIEW AND HIGHLIGHTS

CROSS INSURANCE ARENA

The 2019/2020 CIA Budget ended on a disappointing note. As of March 1, 2019, the Arena's budget was in the red, but the remaining three months left in the budget year looking very promising. A total of 15 shows, three hockey games plus playoffs and graduation season were all canceled due to the pandemic. For the first time in ten years, it looked promising to come close to budget projections. Unfortunately on March 16, 2020 everything came to a standstill and the arena went dark for the remainder of the budget year. We started the 2020/21 budget as we left the 2019/20 budget. Dark and shows pushing dates and Mariners hockey season canceled. It is an interesting time in the entertainment and professional sports world and we are experiencing it first hand at the Cross Insurance Arena. The Arena budget does account for the first three months of having the majority of its employees out on furlough. These employees (13 employees) were laid off in October of 2020. Starting the first of 2021, the remaining six employees took a 20% salary cut. We are in unfortunate times, and tough personnel decisions needed to happen to reduce the County's costs w_ith no revenue events in the building.

CROSS INSURANCE ARENA	2019-20 Adopted	2020-21 Adopted	\$ Change	% Change
BONDED PRINCIPLE & INTEREST	\$2,182,500	\$2,065,986	(\$116,514)	-5.33%
REVOLVING LINE OF CREDIT	\$654,024	\$614,488	(\$39,536)	-6.04%
OPERATIONAL	\$651,671	\$750,000	\$98,329	15.09%
TOTAL	\$3,488,195	\$3,430,474	(\$57,721.00)	-1.65%

HUMAN SERVICES AND GRANTS

Each year the County tries to do their part in supporting non-profits throughout the county. Two years ago, the County Commissioners, at the recommendation of staff, moved towards greater accountability and data sharing by partnering with the Thrive2021 Goal allocation process (United Way). Even though we contribute to Thrive, some agencies fall outside the qualifications; hence, the County works with those independent organizations on some level of funding. Always a tough decision process.

HUMAN SERVICES & GRAN	TS 202	0 Adopted	2021 Adopted	\$ Change		% Change	
HUMAN SERVICES & GRAN	rs \$	286,000	\$290,000	\$4,000	\$4,000		1.4%
TOTAL	\$	286,000	\$290,000.00	\$4,000 1.40		1.40%	
ORGANIZATION	2020	2021	ORGANIZATION		202	20	2021
Extension Association	\$135,000	\$130,000	Portland Library		\$10,0	000	\$10,000
Thrive2027	\$100,000	\$100,000	Tedford House		\$15,0	000	\$15,000
Soil & Water	\$18,000	\$18,000	Casco Bay CAN		\$7.0	00	\$16,000
			Coastal Counties	Workforce	\$ 1,0	000	\$1,000



BUDGET OVERVIEW AND HIGHLIGHTS

DEBT/CAPITAL/TAN

The 2021 General Fund Budget includes allocations to cover the costs of previous bonds, a new 2.15 M bond in 2021 and a reduction in the non-debt capital reserve. We are also proposing a reduction in the Tax Anticipated Note budgeted amount to cover the short-term loan in 2021. In February, County staff hit, at the time, an all-time low in interest rates in the refinancing of the 2012 County Bond and the Cross Insurance Renovation Bond. Due to the new Federal Laws around refinancing tax-exempt bonds, the Law forced the County to transition these bonds from tax-exempt to taxable. The change ultimately save the County taxpayers \$1,714,000 million over the next 20 years. The County and the Cross Insurance Arena both received an AA+/stable bonding rating from Standard & Poors for the refinancing of the two General Obligation Bonds. In an attempt to reduce the impact of the 2021 budget, staff proposed to bond larger projects, which for the most part have a longer life cycle (20-yr). Staff proposed a 2.1M bond for 2021. Non-debt capital was reduced by 142K, to off-set the bond. In addition to off-setting the bond, staff late in the budget process reduced non-debt capital by an additional \$104,375 by using 2020 year-end surplus to cover that expenditure. In recognition of the reduced interest rates for short term financing (Tax Anticipation Notes), staff is proposed to reduce the TAN line by \$30,000.

DEBT / CAPITAL / TAN	2020 Adopted	2021 Adopted	\$ Change	% Change	
BONDED DEBT PRINCIPAL	\$633,527	\$709,561	\$76,034	12.00%	
BONDED DEBT INTEREST	\$148,268	\$184,680	\$36,412	24.56%	
CAPITAL RESERVE	\$654,100	\$438,900	(\$142,000)	-21.71%	
TAN LOAN	\$191,000	\$161,000	(\$30,000)	-15.71%	
TOTAL	\$1,626,895	\$1,494,141	(\$132,754)	-8.16%	

CAPITAL NEEDS

This year we are proposing a smaller than normal bond for larger priced capital projects. These projects include:

Jail Roof	\$600,000	20 Year
Jail Fire Alarm System	\$150,000	20 Year
Jail Radio System	\$150,000	10 Year
Jail Window Replacement	\$150,000	10 Year

The following non-debt capital was removed from the 2021 budget and paid for through 2020 year-end surplus.

CCRCC Consoles	\$19,000
Sheriff Night vision Scope	\$42,800
Sheriff Quad Phone	\$ 7,000
CCRCC Acorn Update	\$ 8,300
Sheriff Drone	\$15,000
Sheriff Emergency Equip	\$10,000



AUDIT REPORT



STATEMENT OF NET POSITION

STATEMENT A

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF NET POSITION DECEMBER 31, 2020/JUNE 30, 2020

	G	overnmental Activities	isiness-type Activities		Total
ASSETS					
Current assets:					
Cash and cash equivalents	\$	13,482,363	\$ 904,955	\$	14,387,318
Accounts receivable (net of allowance for uncollectibles)		1,758,070	239,508		1,997,578
Prepaid items		5,374	23,834		29,208
Inventory		-	 46,288		46,288
Total current assets	_	15,245,807	 1,214,585		16,460,392
Noncurrent assets: Capital assets:					
Land, infrastructure and other assets not being depreciated		4,664,253	791,050		5,455,303
Buildings and equipment, net of accumulated depreciation		48,732,263	24,921,987		73,654,250
Total noncurrent assets	_	53,396,516	 25,713,037	_	79,109,553
TOTAL ASSETS		68,642,323	 26,927,622		95,569,945
DEFERRED OUTFLOWS OF RESOURCES					
Deferred outflows related to OPEB		1,388,333	-		1,388,333
Deferred outflows related to pensions		2,462,648	-		2,462,648
TOTAL DEFERRED OUTFLOWS OF RESOURCES		3,850,981	 •		3,850,981
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	72,493,304	\$ 26,927,622	\$	99,420,926



STATEMENT OF NET POSITION

STATEMENT A (CONTINUED)

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF NET POSITION DECEMBER 31, 2020/JUNE 30, 2020

LIABILITIES	G	overnmental Activities		siness-type Activities		Total
Current liabilities:						
Accounts payable	\$	3,014,627	\$	167,138	\$	3,181,765
Accrued interest	Ŷ	105,591	Ŷ	-	Ŷ	105,591
Other liabilities		94,827		633,251		728,078
Current portion of long-term obligations		2,324,526		340,000		2,664,526
Total current liabilities		5,539,572		1,140,389		6,679,961
Noncurrent liabilities: Noncurrent portion of long-term obligations:						
Bonds payable		30,296,175		1,120,000		31,416,175
Accrued compensated absences		1,646,005		-		1,646,005
Net OPEB liability		3,387,252		-		3,387,252
Net pension liability		11,511,294		-		11,511,294
Total noncurrent liabilities		46,840,726		1,120,000		47,960,726
TOTAL LIABILITIES		52,380,297		2,260,389		54,640,686
DEFERRED INFLOWS OF RESOURCES						
Deferred revenues		1,115,206		941,860		2,057,066
Deferred inflows related to OPEB		2,040,483		-		2,040,483
Deferred inflows related to pensions		309,083		-		309,083
TOTAL DEFERRED INFLOWS OF RESOURCES		3,464,772		941,860		4,406,632
NET POSITION						
Net investment in capital assets		21,999,605		24,253,037		46,252,642
Restricted for: Capital projects funds		1,953,804		-		1,953,804
Grant programs		584,158		-		584,158
Unrestricted (deficit)		(7,889,332)		(527,664)		(8,416,996)
TOTAL NET POSITION		16,648,235		23,725,373		40,373,608
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES						
AND NET POSITION	\$	72,493,304	\$	26,927,622	\$	99,420,926



AUDIT REPORT - STATEMENT OF ACTIVITIES

COUNTY OF CUMBERLAND, MAINE

STATEMENT B

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020/JUNE 30, 2020

Program Revenues

Net (Expense) Revenue and Changes in Net Position

Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities		Total
Governmental activities:								
Executive Department	\$ 667,883	' ډ	' ډ	' ج	\$ (667,883)	' ب	ഗ	(667,883)
Finance	572,327				(572,327)			(572,327)
Register of Deeds	845,795	4,347,581			3,501,786			3,501,786
Register of Probate	584,082	576,760			(7,322)			(7,322)
Emergency Management	668,431	, ,	318,272	'	(350,159)			(350,159)
Sheriff - County Services	11,295,016	2,335,294	4,254,405	'	(4,705,317)			(4,705,317)
Jail	20,582,608	4,016,494	3,334,603		(13,231,511))	13,231,511)
District Attorney	1,939,589		110,570		(1,829,019)			(1,829,019)
Human Resources	485,189				(485,189)			(485,189)
Facilities	2,194,069				(2,194,069)			(2,194,069)
Management System	880,428				(880,428)			(880,428)
Agency Grants	144,000				(144,000)			(144,000)
Parking Garage	214,175	664,402	2,400	'	452,627			452,627
Communications	3,412,676	'	1,441,021		(1,971,655)	ı		(1,971,655)
Civic Center Debt Allocation	1,583,145				(1,583,145)	'		(1,583,145)
Other	4,259,077	330,044			(3,929,033)			(3,929,033)
Unallocated Depreciation Expense (Note 5)*	395,640				(395,640)	ı		(395,640)
Interest on Long-term Debt	333,207				(333,207)	ı		(333,207)
Total governmental activities	51,057,337	12,270,575	9,461,271	1	(29,325,491)	1	Π	(29,325,491)
Business-type activities: Cross Insurance Arena Total business-type activities	9,805,730	7,064,759				(2,740,971)		(2,740,971)
Total government	\$ 60,863,067	\$ 19,335,334	\$ 9,461,271	۲ د	(29,325,491)	(2,740,971)		(32,066,462)

2020 ANNUAL REPORT

*This amount excludes the depreciation that is included in the direct expenses of the various programs.



AUDIT REPORT - STATEMENT OF ACTIVITIES

STATEMENT B (CONTINUED) COUNTY OF CUMBERLAND, MAINE

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2020/JUNE 30, 2020

	Governmental Activities	Business-type Activities	Total
Changes in net position: Net (expense) revenue	(29,325,491)	(2,740,971)	(32,066,462)
General revenues: Taxes:		(, , , , , , ,	
Property taxes, levied for general purposes	33,642,918	-	33,642,918
Miscellaneous	276,536		276,536
Total general revenues	33,919,454		33,919,454
Transfers (different fiscal years)	(966,042)	956,325	(9,717)
Change in net position	3,627,921	(1,784,646)	1,843,275
NET POSITION - JANUARY 1/JULY 1, RESTATED	13,020,314	25,510,019	38,530,333
NET POSITION - DECEMBER 31/JUNE 30	\$ 16,648,235	\$ 23,725,373	\$ 40,373,608



AUDIT REPORT - BALANCE SHEET

		CO CO	UNTY	OF CUN	COUNTY OF CUMBERLAND, MAINE	D, MAI	ШN				S	STATEMENT C
	â	ALANC	CE SHE	ECEMB	BALANCE SHEET - GOVERNMENTAL FUNDS DECEMBER 31, 2020	ENTAL 20	FUNDS					
	General Fund		Capital Improvements	oital ements	Jail Fund		BOC/Jail CIP Fund	20 Bor	2018 CIP Bond Fund	Oth Govern Fur	Other Governmental Funds	Total Governmental Funds
ASSETS Cash and cash equivalents	\$ 11,692,659	,659	θ	ı	Ф	\$	I	ф	ı	\$ 1,7	1,789,704	\$ 13,482,363
Accounts receivables (net or allowance for uncollectibles)	555	555,280		ı	639,815	10	'		·	LO LO	562,975	1,758,070
Due from enterprise rund Prepaid items Due from other funds	1,442	5,374 1,442,360	1,0	- 1,004,082	- 905,232	- 0	- 838,695		- 567,842	2,4	- 2,429,221	5,374 7,187,432
TOTAL ASSETS	\$ 13,695,673	5,673	\$ 1,0	1,004,082	\$ 1,545,047	\$	838,695	Ь	567,842	\$ 4,7	4,781,900	\$ 22,433,239
LIABILITIES Accounts payable Other liabilities	\$ 2,172,830 94,827	172,830 94,827	θ	644 -	\$ 103,750 -	\$		θ	55,640 -	\$	681,763 -	\$ 3,014,627 94,827
Due to other funds TOTAL LIABILITIES	5,745,072 8,012,729	5,072 2,729		644	- 103,750		· ·		- 55,640	1,4	1,442,360 2,124,123	7,187,432 10,296,886
DEFERRED INFLOWS OF RESOURCES		'		'	1,115,206	() ()	'		'		'	1,115,206
I O I AL DEFERRED INFLOWS OF RESOURCES		- İ		'	1,115,206	 ان	'		'		'	1,115,206
FUND BALANCES Nonspendable Restricted	U)	5,374 -	1,0	- 1,003,438	326,091	. –	- 838,695		- 512,202	<u>۲</u>	- 1,086,910	5,374 3,767,336
Assigned Unassigned	- 5,677,570	- ,570								2,4 (8	2,444,313 (873,446 <u>)</u>	2,444,313 4,804,124
TOTAL FUND BALANCES	5,682,944	,944	1,0	,003,438	326,091	-	838,695		512,202	2,6	2,657,777	11,021,147
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	\$ 13,695,673		\$ 1,0	1,004,082	\$ 1,545,047	\$	838,695	ю	567,842	\$ 4,7	4,781,900	\$ 22,433,239

See accompanying independent auditors' report and notes to financial statements.



AUDIT REPORT - FUND BALANCES

STATEMENT E

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2020

	General Fund	Capital Improvements	Jail Fund	BOC/Jail CIP Fund	2018 CIP Bond Fund	Other Governmental Funds	Total Governmental Funds
Taxes Taxes Intergovernmental Revenues Charges for Services Miscellaneous Revenues	\$ 19,991,781 1,872,263 5,542,760 25,458	\$ 	<pre>\$ 13,651,137 3,334,603 4,016,494 </pre>	н н н н Ф	ω.	\$ 4,254,405 2,711,321 183,460	\$ 33,642,918 9,461,271 12,270,575 276,536
	27,432,262	57,847	21,012,005			7,149,186	55,651,300
Executive Department	667,883	I	I	ı	I	1	667,883
	5/2,32/ 702 862					- 136 373	5/2/32/ 830 185
	584,082						584,082
Emergency Management	592,406		I	I	1	76,025	668,431
Sheriff - County Services	7,046,679		'	ı		3,609,727	10,656,406
			19,844,708				19,844,708
	1,937,625	•	•	•	•	•	1,937,625
	482,189				'		485,189
	Z, 1/4, Z3D	1		I		I	Z, 1/4, 290
=	144 000	•	•		•	•	144,000
	95.708						95.708
	3.255,614						3.255,614
Civic Center Debt Allocation	2,104,057	'			'		2,104,057
	276,856		ı	I	'	2,584,976	2,861,832
	815,000	'	'	'	'		815.000
	336,215						336,215
(I		1,030,802	144,232	316,648	551,245	675,544	2,718,471
I U I AL EXPENDI I URES	22,648,924	1,030,802	19,988,940	310,648	551,245	7, U82, 595	51,619,154
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	4,783,338	(972,955)	1,023,065	(316,648)	(551,245)	66,591	4,032,146
OTHER FINANCING SOURCES (USES) Bond Proceeds		290,194	,				290,194
	(2,001,836)	0,000,030	- (89,066)	- 229,UDD			2,090,902) (2,090,902)
I ranster to Cross Insurance Arena TOTAL OTHER FINANCING SOURCES (USES)	(966,042) (2,967,878)	1,377,030	- (89,066)	229,066		775,000	(966,042) (675,848)
NET CHANGE IN FUND BALANCES (DEFICITS)	1,815,460	404,075	933,999	(87,582)	(551,245)	841,591	3,356,298
FUND BALANCES (DEFICITS) - JANUARY 1	3,867,484	599,363	(607,908)	926,277	1,063,447	1,816,186	7,664,849
FUND BALANCES (DEFICITS) - DECEMBER 31	\$ 5.682.944	\$ 1.003.438	\$ 326.091	\$ 838.695	\$ 512.202	\$ 2,657,777	\$ 11.021.147

See accompanying independent auditors' report and notes to financial statements.

