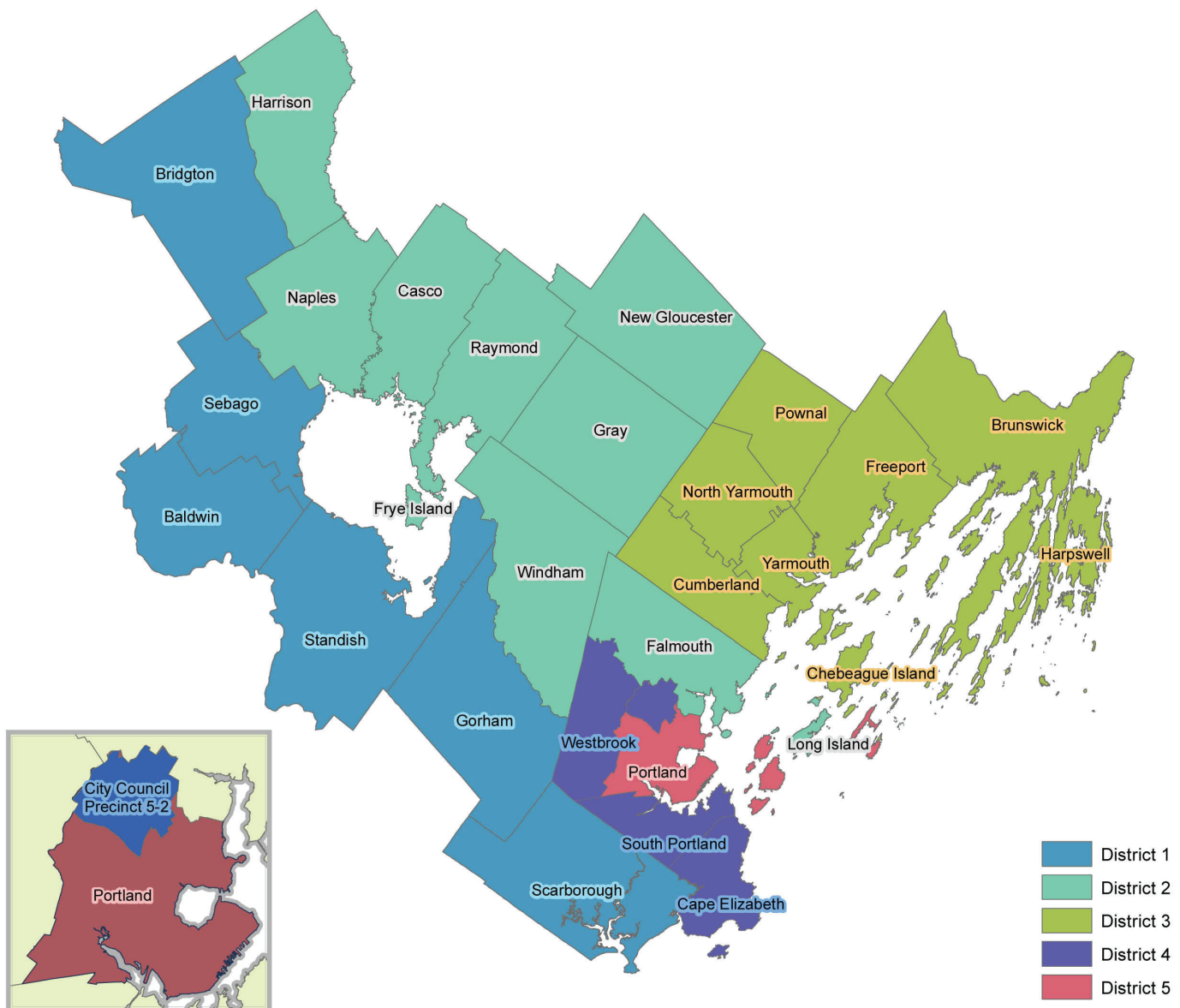


Maine Cumberland **County**

2016 Annual Report

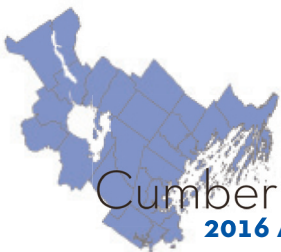




2016

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Peter Crichton
County Manager

From The Manager

Dear Citizens of Cumberland County:

On behalf of the Cumberland County Board of Commissioners, Neil Jamieson, Chair Susan Witonis, Steve Gorden, Tom Coward and James Cloutier, I am pleased to present our 2016 Annual Report in accordance with the provisions of Title 30-MRSA, Section 952. This report is intended to provide the reader with a better understanding of the many services of Cumberland County Government.

Our mission statement reads: "The County of Cumberland is committed to providing quality services to all citizens equitably, in a responsive and caring manner." In 2016, we continued to seek new ways to be a more efficient form of government and to find better ways to serve our citizens. Our Regional Assessing department is an example of our initiative to continually seek to provide essential services to the taxpayers. We continue to work collaboratively with the Greater Portland Council of Governments and other regional organizations to find ways for all to serve our citizens better and more efficiently.

The following pages will provide you with a brief understanding of each department within Cumberland County Government and their activity for 2016. Several departments also produce their own detailed annual report. We encourage you to go to our website at www.cumberlandcounty.org to see some of what we do at Cumberland County Government.

Sincerely,

A handwritten signature in blue ink that reads "Peter F. Crichton". The signature is written in a cursive, flowing style.

Peter Crichton
County Manager



Neil D. Jamieson, Jr.
District 1



Susan E Witonis
District 2



Stephen Gorden
District 3



Thomas S. Coward
District 4



James F. Cloutier
District 5

COUNTY COMMISSIONERS

The five commissioners are the chief elected officials of the county. Their primary role involves the approval of the county budget. This process allows the commissioners to assess county operations for both efficiency and effectiveness.

The commissioners establish these priorities when they levy a county tax on the towns and cities which are part of Cumberland County. The commissioners also provide representation on numerous boards and committees in furthering the goal of interagency cooperation.

In 2010, voters in Cumberland County approved a first-ever charter for the county. The charter was drafted over the course of two years by a Charter Commission created in 2008 that had 6 members elected by the public and 3 members appointed by the County Commissioners. A charter is the defining document of how a body of government organizes itself, selects officers, officials and employees, and establishes departments, agencies and boards. By voting for the charter, the number of districts and County Commissioners increased from 3 to 5 commissioners.

HISTORY

The County of Cumberland was incorporated in 1760, named after William, Duke of Cumberland, son of King George II.

The county is comprised of three cities: Portland, South Portland, and Westbrook and twenty-five towns: Baldwin, Bridgton, Brunswick, Cape Elizabeth, Casco, Chebeague Island, Cumberland, Falmouth, Freeport, Frye Island, Gorham, Gray, Harpswell, Harrison, Long Island, Naples, New Gloucester, North Yarmouth, Pownal, Raymond, Scarborough, Sebago, Standish, Windham, and Yarmouth. The City of Portland is the county seat.

The area of the County is 853 square miles. The population as of December 2010 is 281,674.



Peter Crichton
County Manager



James Gailey
Assistant County
Manager



Martha Sumner
Director of Human
Resources

EXECUTIVE DEPARTMENT

These executive positions are under the office of the County Manager. The manager coordinates the budget process with the assistance of the Assistant County Manager, HR Director and Finance Director.

Peter Crichton, the County Manager provides the Commission with administration oversight of the operation and costs associated with the various service components of county government. The manager is also involved in collaborating with municipalities on opportunities to provide services more cost efficiently and effectively.

James Gailey, Assistant County Manager, is responsible for assisting the county manager in various aspects of county management. He is the legislative liaison for the Cumberland County Region in both Augusta and Washington, DC. He also serves as the County Economic Development and Information Director.

HUMAN RESOURCES

Cumberland County's Human Resources Department is responsible for a wide range of initiatives in the servicing of 400 employees. With a department of four staff members, the Human Resources Department plans and coordinates a variety of human resource functions including: recruitment and selection; employee relations activities, staff planning and risk management; worker's compensation administration; policy review and revision; state and federal employment compliance; staff training and organizational development; employee benefits administration; compensation and job analysis; grievance resolution; labor negotiations and contract administration; and employee safety and wellness.

2016 marked a great deal of change and many compliance initiatives began. We had two new employees join the our team, bringing with them a wide array of Human Resources skills and experience, to include Worker's Compensation and Family Medical Leave administration, benefits administration, training and labor contract interpretation. For the second year, we traveled to the various offices to meet with employees during our Benefits/Safety/Wellness Fair for the purpose of educating the staff in their various benefit/safety/wellness programs.

Acting as management advisors and employee advocates, HR staff adds value to the organization by enhancing business objectives and maintaining a supportive, fair and equitable work environment for all employees.

CUMBERLAND COUNTY COMMUNITY DEVELOPMENT



Aaron Shapiro
Director of
Community
and Economic
Development Grant
Program

Now in the tenth year, the program is well established as a valuable ongoing initiative of Cumberland County government. The partnership with our communities begun in 2006 has continued to expand, evolve, and strengthen.

The Community Development program entered its tenth year of operations in 2016. Since 2007, the program has brought over \$15 million to its 25 member participating communities, funding improvements to housing, public facilities, public infrastructure, and the provision of social services to County residents.

Cumberland County received \$1,388,064 from the U.S. Department of Housing & Urban Development (HUD) in the 2016 program year to be used for housing and community development projects and programs. Bridgton and South Portland each receive a set-aside of this annual allocation, with the remaining 23 member communities applying for funds through a competitive application process.

Grants were awarded in June 2016 for community-based and region-wide activities:

- AlphaOne, Residential Handicap Access Ramps - \$50,000
- County-wide, Opportunity Alliance Housing Rehabilitation - \$200,000
- County-wide, Opportunity Alliance Homelessness Prevention - \$30,000
- Long Island, Community Center Elevator - \$50,150
- Port Resources - Clinician Training - \$20,000
- Standish (lead) - Domestic Violence Outreach, Lakes Region - \$27,000
- Westbrook - Community Policing Coordinator - \$30,000
- Westbrook - Exterior Rehabilitation, My Place Teen Center - \$113,355
- Windham - Lake Region Explorer, Bus Pass Subsidies - \$11,587
- Yarmouth - Bartlett Circle Senior Housing Renovations - \$90,000

- Bridgton - Set-aside Grant, \$185,415

The Town will construct new bathroom/ changing room facilities at Salmon Point beach, continue exterior renovations at the Town Hall Recreation Center and install electrical efficiency upgrading at the Bridgton Community Center. The town will provide funds for 8 social service programs with a focus on basic needs of food and heating fuel.

- South Portland - Set-aside Grant, \$412,033

The City will continue to focus on the Redbank neighborhood with significant resources devoted to the expansion and renovation to the Redbank Community Center. A small renovation project

will be completed at the Boys & Girls Club. Several streetscape and sidewalk improvement projects were also funded. The City continues to fund seven social service agencies and activities.

Highlights of projects completed during the year include:

Handicap Access - Westbrook City Hall

Westbrook City Hall now has two new accessible restrooms and new meeting rooms accessible to everyone.

Bailey Island Library Hall - Harpswell

The only community building on Bailey Island now has a handicap restroom, a new heating system, an accessible entrance and various small renovations completed.

Rufus Porter Museum - Bridgton

While no CDBG projects were completed at the Museum this year, we've been investing in the property for over 5 years. The Museum is now open in the restored Webb House on Main Street, Bridgton and the Nathan Church home has been relocated to the property.

Woods Pond Beach Restrooms - Bridgton

The second in a series of three beach restrooms at Highland Lake, Woods Pond and Salmon Point on Long Lake will be available for the coming summer season

Community Center Elevator - Long Island

A new installed elevator now provides access to the lower level of the Long Island Learning Center. The space, one of the largest public gathering spaces on the island will serve as a community shelter and medical clinic,

Bartlett Circle Senior Housing Renovations - Yarmouth

This 28 unit affordable senior housing complex in Yarmouth now has new hot water heaters and renovated kitchens and bathrooms.

Boys & Girls Club Renovation - South Portland

Classroom space used for school-work tutoring was renovated and expanded

Municipal Oversight Committee

The Municipal Oversight Committee (MOC), an assembly of program's 25 participating communities, continues to provide policy guidance and oversight. David Galbraith, Zoning Administrator for the Town of Gorham, serves as the current Chair of the MOC.

CUMBERLAND COUNTY VIOLENCE INTERVENTION PARTNERSHIP



Faye Luppi
Violence Intervention
Program Director

The VIP Project Director Faye Luppi represents Cumberland County on the court DV Advisory Council, the New Mainers DV and Sexual Assault Initiative, the Safe Campus project at USM, the U.S. Attorney's Project Safe Neighborhoods, and the Maine Commission on Domestic and Sexual Assault.

In 2015, VIP received a 3 year OVW/DOJ grant for \$438,001. This brings the total received from OVW for this project to \$3,891,740 since 1997.

VIP project goals are to coordinate a community response to domestic violence and sexual assault, hold offenders accountable and enhance victim safety. VIP has six current initiatives:

1) Strengthen our coordinated legal system response to DV through specialized DV prosecutors, Probation Officer, and Pretrial Case Manager, judicial monitoring, risk assessment tools, training, and the High Risk Response Team. The MPS DV Case manager has supervised 198 offenders in the community in the last year (112 times an average of 90 bed days out per client, equals a significant savings for the jail). We also work closely with the DV Unit of the DA's Office, and conduct a monthly review of cases deemed high risk.

2) Provide outreach, advocacy and re-entry planning for incarcerated victims of domestic violence in partnership with community agencies. In the last year, the Incarcerated Victim's Advocacy Program at the Cumberland County Jail and the Maine Correctional Center has served 352 victims of abuse (including trafficking victims) with education support groups, case management services, and transitional and re-entry services for the women at CCJ when they leave the jail.

3) Partner with leaders in the refugee and immigrant communities to conduct outreach, including support for language line services, and translation of outreach materials. We are active partners with the Immigrant Resource Center of Maine, whose staff provides services to refugee and immigrant victims of domestic violence and sexual assault. The DV grant also provided interpretation services to 110 victims speaking 14 different languages.

4) Provide Enhanced Police Intervention Collaboration (EPIC) services to rural victims in partnership with the Cumberland County Sheriff's Office to ensure continued support and protection. The EPIC rural advocate has provided advocacy and support services to 89 victims in the last year.

5) Enhance collaboration with Sexual Assault Response Services of Southern Maine, and

provide sexual assault advocacy services to the Latino Community as a new initiative. Outreach and services have been provided to this community.

6) Strengthen our coordinated response using assessment guides to evaluate use of risk assessment system-wide, and Survivor workshops to obtain feedback from survivors. We have conducted risk and danger assessments in both the civil and criminal legal systems, using checklists provided by national technical assistance providers to identify gaps in services and best practices. The Survivor Workshops for each of our targeted populations are being developed.

809 law enforcement officers and criminal justice personnel, physicians, employers, judges and others were trained in the last year about domestic violence through VIP. Our most recent trainings include: Investigation of strangulation cases and Risk Assessment in Maine. Our leadership in implementing risk assessment in DV cases has been recognized nationally as a "promising practice," and "the future for first responders."

As a new initiative, VIP has developed best practice protocols for our Electronic Monitoring and Victim Notification Pilot Project, and implemented the project under the leadership of the grant-funded Maine Pretrial DV Case Manager, who has supervised 30 offenders in the community using electronic monitoring.

VIP is also working in partnership with Family Crisis Services on an Abuse in Later Life project.

The VIP Project Director Faye Luppi represents Cumberland County on the court DV Advisory Council, the New Mainers DV and Sexual Assault Initiative, the Child Advocacy Center, the U.S. Attorney's Project Safe Neighborhoods, and the Maine Commission on Domestic and Sexual Assault.

CUMBERLAND COUNTY DISTRICT ATTORNEY'S OFFICE



District Attorney
Stephanie Anderson



Deputy District Attorney
Megan Elam

The Office of the District Attorney is committed to providing prompt, effective and compassionate prosecution of all cases charged in a manner that protects the constitutional and legal rights of the accused, advocating for the interests of the victim, respecting law enforcement agencies, promoting public safety and being responsible stewards of public resources.

In 2016, we received and reviewed 10,679 cases from Law Enforcement Agencies:

Brunswick Police Department	565
Bridgton Police Department	162
Cape Elizabeth Police Department	138
Court Security	5
Cumberland County Sheriff's Dept	841
Cumberland Police Department	191
Department Of Labor	4
Department Of Motor Vehicle	5
Falmouth Police Department	286
Federal Drug Enforcement	1
Freeport Police Department	214
Forestry Service	7
Gorham Police Department	534
Inland Fisheries And Wildlife	142
Long Creek Youth Development Center	134
Maine Department Of Corrections	30
Maine Drug Enforcement Agency	116
Marine Patrol	14
Maine State Police	520
Outside Cumberland County	56
Portland Police Department	3,137
Railroad Police	2
Scarborough Police Department	819
State Fire Marshall	3
South Portland Police Department	987
Unassigned Department	42

University Of Southern Maine Police	45
Windham Police Department	493
Westbrook Police Department	1,021
Yarmouth Police Department	165

We processed 50 Fugitive from Justice Defendants and have begun proceedings on 171 new adult probation revocations and have handled 761 adult probation revocation initial appearance events.

The majority of our caseload (\pm 84%) are processed through our adult criminal prosecution teams while our Juvenile division processed approximately 7% of our cases and Domestic Violence processed approximately % 9 of our cases.

Of the cases received, have reached some resolution, including but not limited to cases where prosecution was declined, cases which were dismissed, cases which resulted in a plea as well as cases where deferred disposition agreements were reached.

We supervised 876 participants in our deferment program. We have collected \$138,367 in supervision fees from the participants. In 39.5% those deferment cases, participants have been ordered to complete 11,455 hours community service.

We collected approximately \$609,639 in restitution for victims of criminal cases.



CUMBERLAND COUNTY REGISTRY OF PROBATE



Judge Joseph Mazziotti,
Probate Judge



Jack O'Brien
Register of Probate

The Office of the Register of Probate finished another year of continued growth in the areas of formal and informal estates, guardianships, conservatorships, name changes and adoptions. The office received 1,933 new filings in 2016 as follows:

- 1,144 formal and informal estates
- 388 minor and adult name changes
- 85 minor guardianships & conservatorships
- 113 adoptions
- 203 adult guardianships & conservatorships

Additionally, 300 unsettled cases were continued to 2016 for further processing.

Long-time Register John 'Jack' O'Brien did not seek re-election in 2016 and the office welcomed Nadeen Daniels as Register-elect on January 3, 2017. We wish Jack well in his retirement.

The Register is responsible for the care and custody of all files, papers and probate dockets belonging to the Probate Office. To ensure the proper storage and preservation of the Probate records, Register Daniels initiated an electronic "back-scanning" project in February to begin the long conversion of more than 90 years of paper files to a searchable e-file database. A dedicated temporary staff position has begun this work.

The Register of Probate decides Informal estate matters. Contested estate matters and those determined to be a Formal estate require a hearing before the Judge of Probate. The Judge of Probate also adjudicates petitions involving a guardianship, conservatorship, name change, or adoption. Probate filings vary widely in their details and duration of process, with formal cases ranging from a fifteen-minute hearing to multiple court appearances by the parties, witnesses or attorneys over a period of a few months to several years.

The probate staff consists of two elected officials, Joseph R. Mazziotti, Judge of Probate; and Nadeen Daniels, Register of Probate. Kelly Bunch serves as the Deputy Register. Jessica Joseph is the Legal Secretary responsible for coordinating the Judge's schedule and court calendar, and processes all adoption and name change petitions. Probate Clerks Martha Hughes, Michele Chason and Danielle Fraser share the voluminous work of processing the filings for formal and informal estates, claims against estates, closing statements, minor and adult guardianship and conservatorship petitions, and respond to the numerous customer requests received daily over the phone and at the counter. The probate clerks systematically manage each step required in all estate, guardianship and conservatorship filings to ensure its accuracy and completion prior to each case's submission to the Register or Judge for action.



CUMBERLAND COUNTY FINANCE DEPARTMENT



Alex Kimball
Director of Finance

The County's General Fund operating budget runs from January to December, while the County Jail and Cross Insurance Arena budgets are from July to June. After several months of budget discussion, the Commissioners approved the County budget and tax increase of 3.25%. This represents an overall increase of \$870,928 over our current county assessment. There are three primary drivers of this increase:

- The County's General Fund went up \$243,809 or .91%,
- The Jail increase of \$347,268 or 1.30%,
- An increase of \$279,850 for the Cross Insurance Arena or 1.05%.

The greatest single challenge with the 2016 budget was the uncertainty over the amount of state funding for the Cumberland County Jail. Of course, the jail issues were not the only challenge. We also had to deal with a 20% increase or \$86,566 for the MainePers and an increase of 9% in employee health insurance.

The Cross Insurance Arena had an operating loss and consequently an increase to the County budget of \$279,850. The County already pays the debt service on the 33 million arena improvements, contributing close to 2.5 million in debt service annually.

The following are the highlights of the 2016 budget, which strives to strike a balance between the region's needs and the continued demand for a high standard of performance.

Organizational

To fill the \$1.6 million dollar loss in jail funding staff changed the staffing in the jail pods for a savings of \$327,570 and worked with Oxford County to house their inmates for a projected revenue of \$450,000.

Cumberland County Government invests almost \$3 million annually in taxpayer dollars for our employees' health insurance. We adopted a No Smoking Policy, a Wellness Program and introduced high deductible PPO 2500. In order to stay competitive with the surrounding municipalities a 2% COLA was budgeted. No new positions were added in 2016.

In 2013 a Compensation Study was conducted to ensure that all our employees are within the appropriate pay ranges as compared to their counterparts in municipal and adjacent county governments. This budget initiated the last phase of implementation representing increase of \$165,000.

Capital Needs

The 2010 approved County Charter allows an increased bonding authority. This has strengthened the Capital Improvement Program. Capital investment provides sound financial planning of projects, which preserve the County's existing facilities, property and technology. The debt service for the 2016 Budget is \$179,400 for bonded projects totaling \$1,174,500. Non-debt projects represent \$88,500 in the budget for a total fiscal impact of \$267,900.

Items funded in 2016 include the exterior repointing and window replacement of the Cumberland County Courthouse, replacing the Zetron console at the Regional Communications Center and purchasing a body scanner for the jail.

In a perfect world, if not for the challenges cited, we would be allocating more resources important to the future of Cumberland County Government and our municipalities. However, we must make tough decisions by reducing several of the operational accounts. We felt that the 2016 budget was a responsible budget and allowed the County to continue to move forward to achieve its goals.

CUMBERLAND COUNTY INFORMATION TECHNOLOGY DEPARTMENT, CUMBERLAND COUNTY REGISTRY OF DEEDS



Aaron Gilpatric
Information
Technology Director

In 2016, the IT Department continued its efforts to improve the network infrastructure to provide an enhanced platform on which to build for the next several years. By upgrading core components and redesigning network layout, greater speed and performance will be available for the employees of Cumberland County Government, while providing increased flexibility for the IT staff to deploy new technologies.

Building off the previous years' initial fiber optic installations, the IT staff installed additional 12-strand fiber optic cabling to the last remaining wiring closets of the County Courthouse to connect each floor together. The fiber optic network was also expanded at the Sheriff's Office building campus location, linking together buildings previously lacking high-speed access. This new data backbone provides a solid foundation to meet today's bandwidth requirements, while also promising an easy upgrade path for future connectivity needs.

In 2016, the IT staff executed a plan, several years in development, to replace the Sheriff's Office public safety records management server. To take advantage of the latest technology innovations of redundancy and fault tolerance, the County IT staff migrated from stand-alone server hardware to a 'virtual server' with Storage Area Network and high availability technology. Care and planning was taken to ensure we developed a highly available environment to host sensitive and essential data, used not only by the Sheriffs' Office personnel, but also by multiple regional municipality public safety departments that depend on us to provide 24 hours a day uptime.

The high availability and redundant technology allows us to run the virtual server workload spread across multiple physical pieces of hardware, so in the event of one failure, the software package and services can continue uninterrupted. This technology reduces the potential risk of downtime due to hardware or power failures, and allows County and regional public safety personnel to have reliable access to their systems, so they can respond to emergency situations equipped with all the information necessary.

REGISTRY OF DEEDS

The Registry processed 74,006 documents and 539 plans this year. Revenues generated by the Registry of Deeds for 2016 totaled \$14,523,067. From this amount the registry transferred \$10,941,173 to the State, which represents 90% of the transfer tax, CITT, and FPTT tax collected. The County's 10% share of transfer tax, CITT, and FPTT tax was \$1,215,686.

In accordance with Chapter 503, Sec. 1. 33 MRSA §752, the State gave the Registries of Maine authority to collect a \$3.00 surcharge for each document recorded. Our surcharge collections totaled \$173,808.

Our new equipment was installed by Xerox in April of 2016. Over the April 1st weekend we worked to change out all equipment. We were up and running Monday April 4, 2016.

During 2016 we have installed 3 sit stand stations to assist in better ergonomics for staff. We are a small department but we have staff on each of the County Committees, EAC, Wellness, and Safety.

I am proud of our knowledgeable, courteous and friendly staff and commend them for their hard work and dedication to the citizens of Cumberland County.



Nancy Lane
Register of Deeds

CUMBERLAND COUNTY REGIONAL COMMUNICATIONS



Bill Holmes, Regional
Communications
Director

Over all, the CCRCC had a busy year in 2016.

Policy Review Project

CCRCC supervisor Erin Wolfe established a team of CCRCC staffers to review each CCRCC policy and procedure. Over the course of several months Erin, Josh Merrill, Ryelle Atkins and Scottie Franklin dedicated many hours to update operations in many policies, separated out the policies from procedures adding hyperlinks to the procedures and put together a very professional / current policy manual.

The team worked with our respective Fire and Law working groups for input on all policies affecting our public safety agencies. The CCRCC Board of Directors unanimously approved each of the recommended policy and procedural changes coming from the policy team. Erin and her team will continue to meet periodically to review current policies and recommend changes as needed.

APCO Conference

Deputy Director Deb Plummer, Supervisor Scottie Franklin and Communications Officer Mike Hanson attended the APCO Conference in Orlando, Florida. While at the conference, Scottie Franklin was awarded our agencies first Registered Public Safety Leadership (RPL) certificate.

Spillman Conference

CCRCC Supervisor Erin Wolfe attended the Spillman Conference in Salt Lake City, Utah along with IT staff members Aaron Gilpatrick and Jason Leveille. Erin learned a great deal about Spillman and is now serving as our Fire response plan coordinator.

Paging System Change

The CCRCC developed a Paging committee to review our current paging system (Page Gate) and several other paging options. After an extensive review and RFP process, the Committee recommended to the Board of Directors (BOD) that we transition to I Am Responding (IAR). Several of our Fire agencies and EMA already use IAR. The BOD voted to transition to IAR. Deputy Director Deb Plummer and Supervisor Erin Wolfe

are quarterbacking the transition to IAR. We expect the transition to occur in January 2017.

I am very pleased to report that each of our 5 Year CIP projects identified in 2011 has either been completed or is about to be completed. The only two projects remaining include replacing our radio consoles and installing a new telephone system. The consoles have been ordered and will be installed soon, though the telephone vendor selection process is ongoing. We also purchased and installed video cameras at five of our radio tower sites and new cameras at the CCRCC. We will soon be adding several alarms at our tower sites as well to include high/low temperatures, CMP power loss, generator activation and other alarms.

Deputy Director Deb Plummer, the CCRCC Staff and I are honored to partner with our Public Safety agencies to continue serving the Citizens of Cumberland County. As always, the staff members of the CCRCC wish to thank the County Commissioners, the County Management and our Board of Directors for your continued commitment to ensuring that we have the tools and training required to provide our citizens with the highest level of professional emergency communications service.



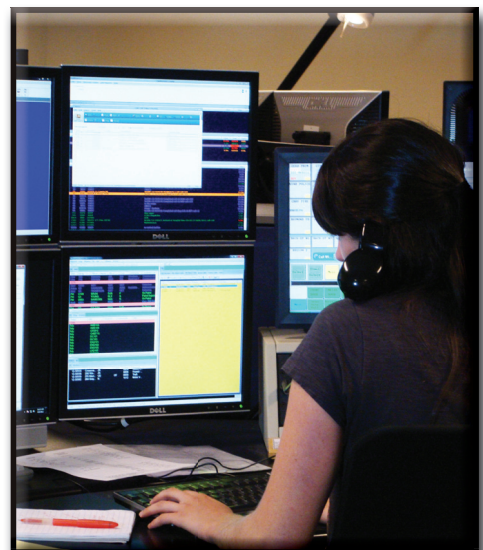
December 21, 2016 marked the 10 year anniversary of the CCRCC building, commemorated by the ribbon cutting a decade earlier.

CUMBERLAND COUNTY REGIONAL COMMUNICATIONS

CALLS FOR SERVICE 2016

Cumberland County Sheriff's Office	30,011
Gorham Fire Department	2,905
Gorham Police Department	15,042
Baldwin Fire Department	86
Raymond Fire Department	831
Casco Fire Department	691
Naples Fire Department	761
Harrison Fire Department	360
Bridgton Fire Department	389
Bridgton Police Department	5,243
Gray Fire Department	1,317
New Gloucester Fire Department	597
Cumberland Fire Department	1,330
Cumberland Police Department	8,224
Windham Fire Department	2,789
Windham Police Department	18,116
Cundy's Harbor Fire Department	202
Harpswell Neck Fire Department	248
Orr's / Bailey Fire Department	310
Long Island Fire Department	94
Chebeague Island Fire Department	118
CCRCC 9-1-1 calls	29,626

Total ***119,290***



Dispatcher on a 911 call.

CUMBERLAND COUNTY EMERGENCY MANAGEMENT AGENCY



James Budway,
Director

The County of Cumberland's Emergency Management Agency is responsible for carrying out the annual work program and other tasks directed to the agency by the State of Maine, Department of Defense, Veterans and Emergency Management.

The mission of the Emergency Management Agency is the coordination, preparation and carrying out of all emergency functions, except military, to minimize and repair injury and damage resulting from a disaster which exceeds local and County resources. The Emergency Management Agency's responsibility embraces active involvement in state and federally administered programs which include:

- Civil Emergency Preparedness, MRSA Title 37B and 42 USC 5121 et seq.
- Terrorism / Weapons of Mass Destruction
- Hazardous Materials and Community Right to Know programming, MRSA Title 37B and PL 99-499 Title III and 40 CFR 1910.120.
- Dam and reservoirs safe operation and planning program, MRSA Title 37B, chapter 21.

The activities of the Cumberland County Emergency Management Agency staff for the year 2016 are as follows:

Emergencies and Activations:

- High winds and rain resulting in numerous road closures and power outages - January 10th
- Large scale Brush Fire in Old Orchard Beach - April 15th
- Nora Virus Outbreak on Cruise Ship Balmoral in Portland - May 8th
- Facility Ammonia Leak in Portland - May 25th
- Harpswell Sheep Island Fire - June 24th
- HazMat Incident USM Gorham - July 1st
- Strong Thunderstorms resulting in numerous road closures and power outages - August 12th
- Major Winter Storm - December 29th

2016 Homeland Security Grants:

- \$162,184.46 in State Homeland Security Grant Program (HSGP) funds was awarded to Cumberland County and distributed primarily to EMRTs and Municipalities
- \$336,209.00 in Emergency Management Performance Grant (EMPG) funds was awarded to CCEMA

Local Emergency Planning Committee (LEPC) Activities:

- Received, reviewed, and logged Tier II reports for 115 Extremely Hazardous Substance (EHS) and over 300 Non-EHS facilities
- Cumberland County EHS facilities were added or updated in the Spillman Computer Aided Dispatch (CAD) system
- Provided local responders with over \$30,000.00 in Hazardous Materials (HazMat) Training Grants
- Conducted Facility Plan Reviews, Facility Exercise Reviews, and Dam Plan Reviews
- Leveraged the LEPC to address Technical Threats to the County

Exercises/Events:

- Sheltering Table Top Exercise (TTX) in preparation for the Falmouth Full Scale Exercise (FSE) - January 14th
- Androscoggin River Chemical Spill TTX - February 2nd



CUMBERLAND COUNTY EMERGENCY MANAGEMENT AGENCY

- WSSM Amateur Radio VHF Radio Communications Exercise - February 14th
- American Red Cross (ARC) Sheltering FSE at Falmouth HS - March 12th
- Environmental Protection Agency/ Regional Response Team (RRT) HazMat TTX at South Portland - April 26th
- Portland Jetport FSE - May 14th
- ARES Field Day - June 25th & 26th
- USCG Casco Bay Oil Spill TTX - September 7th
- RRT/Decontamination Support Team (DST) HazMat TTX at New Gloucester - September 27th
- RRT/DST FSE at Gray - October 15th
- Emergency Management Institute (EMI) Virtual TTX with the IMAT - November 29th

Emergency Management Response Teams (EMRT):

- Teams include the Incident Management Assistance Team (IMAT), the Medical Reserve Corps (MRC), the Cumberland County Animal Response Team (CCART), two Amateur Radio Emergency Services (ARES) Teams, and the Southern Maine Community Organizations Active in Disaster (SMCOAD)
- Activities included recruiting volunteers, training new members, refining core missions, exercising capabilities, and public outreach
- All EMRTs conducted monthly or quarterly meetings and all were poised, on multiple occasions, for activation

National Incident Management Systems (NIMS):

- National Incident Management Systems (NIMS/PREPCAST) continued coordination,

program and database management

Training Provided:

- Monthly Local EMA Director meetings
- A variety of EMRT specialty training events to include a 16 hour Functional Services Assessment Team (FAST) training for the MRC
- Various Incident Command System (ICS) offerings
- Sponsored a Children's Disaster Services two-day training at the Bunker - April 1st & 2nd

Miscellaneous Activities/Projects:

- Continued work on the Cumberland County 5-Year Hazard Mitigation Plan(HMP)
- Continued to update the County Emergency Operations Plan (EOP)
- Completed the County HazMat PlanUpdate
- Continued to assist Spurwink Services with planning, training and exercising
- Participated in the Development of the State's Concept of Operations Plan for Evacuations
- Participated in the States update of the State Homeland Security Strategy
- Tracked Drought conditions, dry wells, ground water levels and addressed drought mitigation strategies
- CCEMA became a Weather Ready Nation
- Closed out Department of Homeland Security FY 2014 Grants
- Continued to publish County Significant Events and the "Down Under" monthly newsletter
- Maintained a robust Social Media presence via Facebook and Twitter



CUMBERLAND COUNTY FACILITIES DEPARTMENT



Bruce Tarbox,
Facilities Director

The Facilities staff of 28 manages and maintains a dozen buildings which total over 410,000 square feet and a fleet of 120 vehicles that travel over 1.2 million miles. When you factor in our public parking garage, storage buildings and acres of parking lots and landscaping we are certainly busy.

In 2016 we supervised many capital and conservation projects that were completed as part of our long-range goal of maintaining Cumberland County buildings and properties for now and the future. Utilizing a web-based work order control and dispatch system we are able to focus on preventative maintenance while also responding efficiently and effectively to emerging needs at each facility. Below is a breakout of the number of work orders submitted and processed during 2016 and a list of some of the larger projects:

EMA/RCC- Over 600 work orders processed

- Replaced Air Handler in the Bunker
- Removed 75 foot unusable antenna tower
- Relocated 250 KW generator and 2,000 gallon diesel fuel tank and enclosed area with a chain link gated fence
- Completed phase one of repaving project (roadway, parking lot & driveway)
- Replaced electric stove with gas range and oven
- Replaced Boiler tubes to EMA and RCC heating units
- Replaced humidifier, control and hoses on Liebert air handler unit
- Entire security camera system replaced with digital cameras and cabling
- Implemented backup generator emergency starting procedure including hands on training for dispatch employees
- Added dedicated circuits to CCRCC backup radios and UPS circuits to critical IT equipment

FLEET- Over 561 work orders processed

- Obtained and upfitted 12 new vehicles
- Prepared 6 old vehicles for auction
- Streamlined the vehicle maintenance schedule increasing efficiency and communication
- Initiated new safety procedures

JAIL- Over 531 work orders processed

- Continuation of re-pointing exterior brick
- Continuation of replacement of camera system and integrated CCC into the Jail camera system
- Sidewalk repairs
- Ongoing painting projects throughout Jail
- Rolled out the final phase of NetFacilities
- Remodeled the Riso room into office space

- Achieved 99.96% uptime on jail door control system including maintenance downtime

GARAGE

- Implemented programs for island resident and parking ban overnight parking
- Added additional signage to improve customer experience
- Purged and updated garage access control database
- Added snow fences to 1st and 4th floors to reduce snow and ice coming into garage
- Power washed building
- Improvements to landscaping
- Installed electric heat and low-temp alarm to eliminate condensation and freezing in sprinkler room
- Attached spikes to all rooftop lights to help combat seagull problems

CCCH- Over 2,000 work orders processed

- Continued work on the State's many capital projects under lease agreement
- Completed fiber optics project between garage and courthouse to facilitate live video streaming for public meetings
- Began granite façade restoration project on old portion on the courthouse
- Completed HVAC assessment to install new unit in 2017
- Completed installation of food kiosk in the Rotunda
- Began phone upgrade project (V.O.I.P.)
- Reworked plans for window replacement project to comply with design requirements consistent with historical preservation
- On-going project to increase security with installation of modern access control system
- Repaired elevator shaft
- Replaced substantial interior building lighting with LED lamps via an Efficiency Maine rebate incentive.
- Brought Time Warner demarcation into the courthouse to improve CATV
- Increased awareness for Domestic Violence by bathing the Courthouse in purple light for Domestic Violence Awareness Month in October

DEEDS

- Installed more security cameras

An incredible amount of planning and teamwork was involved in each of these projects. We appreciate the level of support given to our department. By aligning facility operations with the organizational strategies and goals we will continue to be thoughtful and proactive in our stewardship.

CUMBERLAND COUNTY REGIONAL ASSESSING



Renee Lachapelle,
Regional Assessing
Director

The Regional Assessing staff comprise of Renee Lachapelle, Director/Assessor; Bruce Kerns, Deputy Assessor; Christian Kuhn, Assistant Assessor; and Elizabeth Bragdon, Office Assistant

The entire staff brings extensive experience in the valuation of vacant land, waterfront, commercial, industrial properties and business personal property. Additionally, the Regional Staff is supported by the existing and continued administrative staff located within each town hall. I am truly grateful and appreciative for the organizational support and all of the team's hard work.

We processed a combined total of 997 personal property accounts, 12,385 real estate accounts, 1,036 deed transfers, roughly 1,180 permits and 205 map changes in preparation for the 2016 annual town commitments. The annual commitment dates, rates and ratios are as follows:

August 10, 2016 - Casco - Mil Rate \$14.90 - Assessment Ratio 100%

September 2, 2016 - Yarmouth - Mil Rate \$17.06 - Assessment Ratio 100%

August 25, 2016 - Falmouth - Mil Rate \$15.09 - Assessment Ratio 100%

The staff worked diligently to reorganize the regional assessing program over the last year. A lot of hard work and team work went in to that effort. Today we are operating within our scheduled project time frames and are on track for a good year. Our primary focus is to deliver superior customer service to the towns enrolled in the Regional Assessing program. We have established good working relationships with the town managers and their staff.

Highlights of the year included the successful delivery of a town-wide revaluation in Yarmouth. The last time Yarmouth had a revaluation was in 2005. The staff worked closely with KRT Appraisal of Haverill, Massachusetts to complete the Yarmouth

town wide revaluation. A revaluation creates new property valuations based on the premise of what a property would sell for in today's real estate market. Our staff met with numerous taxpayers during the month of July to resolve any concerns they had on their new valuations. Corrections to the assessment data were made prior to rolling out the 2016 tax commitment. The overall average increase to property values was from 30% to 40%. While valuations increased the mil rate dropped from \$21.56 to \$17.06. Since the date of commitment we have 3 appeals that are going to Board of Assessment review.

Our office is committed to building a reputable program that offers an alternative option to towns looking to reduce their operating budgets for assessing services.



Cumberland County Registry of Deeds and Assessing departments are located at 25 Pearl St., Portland.

CUMBERLAND COUNTY SHERIFF'S OFFICE



Kevin Joyce,
Cumberland County
Sheriff

The Sheriff's Office has several outreach programs including, Community Programs, Substance Abuse Elimination Programs, Distracted Driver Simulations, Ride with a Deputy, Dinner Behind Bars, Touch a Truck, National Night Out, and Triad Senior Lunch Learns, National Drug Take Back, Coffee with the Sheriff.

The Cumberland County Sheriff's Office had a great year in 2016 working with others in our community as partners. Law enforcement is all about the community. It is impossible for us to do our job without the commitment and input of others throughout our community. We constantly strive to find ways in which to engage with the goal of meeting the needs of our diverse populace and improving life in Cumberland County for all.

We held our first National Night Out and invited Law Enforcement and Community Member from throughout Cumberland County.

Our commitment to the senior members of our community continues and we hosted several lunch and learns free to seniors. The events bring senior citizens together with law enforcement where they can learn about safety initiatives and meet their law enforcement professionals over a great lunch.

Throughout the year, members of the Cumberland County Sheriff's Office spent time with kids. Whether it be reading with kids, meeting the K-9's, exploring a law enforcement vehicle, or having fun at Camp POSTCARD, we know that kids are our future.

Budget

The Cumberland County Sheriff's Office fiscal expenditures for 2016 was just over \$23 mil. Always working to find a more cost effective method to provide state of the art law enforcement and correctional services, the Sheriff's Office utilizes many creative means to help offset costs, as well as to enhance and expand the services that we provide.

SOURCE	AMOUNT
Grant Income:	\$127,321
Volunteer Hours \$ Amount:	\$57,190
USDOD 1033 Program:	\$200,000
Inmate Revenue Savings	
Commissary Revenue:	\$55,277
Inmate Phone Service Revenue:	\$53,691
Inmate Room & Board Revenue:	\$810,277
Savings to County:	\$1,303,756

Law Enforcement

Cumberland County Law Enforcement received 30,010 calls for service in 2016. That is a 4% increase from 2015.

Training

To further enhance our ability to provide the latest best practices in law enforcement

the Sheriff's Office is committed to hosting trainings that are open to all law enforcement in our community. This offers a cost effective way to bring critical training to our area and promotes the interaction and idea sharing between agencies that serves improve relations and cooperation in services provided to the community.

2016 Hosted Trainings:

Blue Courage

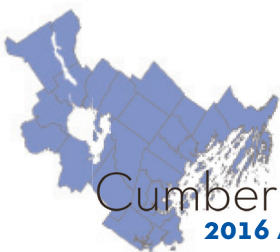
FBI LEEDA Command Institute

TASER Instructor Training

As Sheriff, I am proud of the hard work, professionalism and reputation for excellence that the employees of the Sheriff's Office have earned. My door is always open and consider being involved with making a difference in Cumberland County. We are always look for volunteers for both Corrections and Law Enforcement. Thank you for your continued support of the Cumberland County Sheriff's Office.



Kevin Joyce, Cumberland County Sheriff,
reads with local students.



COUNTY OF CUMBERLAND: FINAL BUDGET 2016

DEPARTMENT	2015 ADOPTED BUDGET	2015 ACTUAL EXPENSES	2016 BUDGET REQUEST	Dollars over 2015	Manager Adjustments	2016 PRELIM	2016 FC RECOMM	2016 FINAL Budget	% Increase over 2015
Emergency Mgmt Agency	577,299	288,966	592,135	14,736	(9,687)	582,448	582,448	581,286	0.89%
District Attorney	1,600,556	716,181	1,711,186	110,629	(600)	1,710,586	1,710,586	1,705,391	0.87%
Facilities	1,918,134	864,894	1,934,148	16,014	(5,265)	1,928,883	1,928,883	1,925,138	0.56%
Registry of Deeds	778,326	358,620	816,684	38,358	(5,538)	811,146	811,146	809,145	4.22%
Registry of Probate	528,458	250,096	556,141	27,683	(17,275)	538,866	538,866	537,562	1.97%
Finance	481,675	261,558	416,201	(65,474)	-	416,201	416,201	415,385	-13.59%
Communications	2,718,580	1,379,467	2,842,832	124,252	(2,700)	2,840,132	2,840,132	2,832,239	4.47%
Executive-Admin	749,033	408,849	735,051	(13,982)	-	735,051	735,051	733,024	-1.87%
Facilities-Garage	77,513	26,088	75,756	(1,757)	-	75,756	75,756	75,484	-2.27%
Information Technology	832,365	443,795	824,958	(7,407)	-	824,958	824,958	824,023	-0.89%
Human Resources	388,376	172,958	384,699	(3,677)	(500)	384,199	384,199	383,303	-1.08%
Sheriff-Admin	990,537	488,086	956,279	(34,258)	(3,500)	952,779	952,779	950,757	-3.81%
Sheriff-Law Enforcement	4,988,941	2,191,007	5,114,704	125,764	-	5,114,704	5,114,704	5,114,704	2.52%
Sheriff-Civil	300,971	139,297	308,846	7,875	-	308,846	308,846	308,846	2.62%
Debt Service-Principal	555,000	208,031	585,000	30,000	-	585,000	585,000	585,000	5.41%
DebtService- Interest	159,037	64,747	166,593	7,556	-	166,593	166,593	166,593	4.75%
Debt Expense - TAN Loans	49,000	36,336	49,000	-	-	49,000	49,000	49,000	0.00%
Grants	182,624	91,312	182,624	-	(21,500)	161,124	161,124	180,564	-11.77%
Human Services	241,311	118,655	241,311	0	(28,500)	212,811	212,811	232,812	-11.81%
Courthouse Security			1,080	1,080	-	1,080	1,080	1,080	
Pension Life- Retirees	2,800	3,647	2,800	-	-	2,800	2,800	2,800	0.00%
Contingent Account	30,000	21,704	30,000	-	-	30,000	30,000	30,000	0.00%
Sal./ Ben./ Term. Pay	204,300	-	224,300	20,000	-	224,300	224,300	224,300	9.79%
Unemployment Insurance	40,000	5,856	40,000	-	-	40,000	40,000	40,000	0.00%
Referendum and Public Info	110,000	60,031	55,000	(55,000)	-	55,000	55,000	55,000	-50.00%
Capital Improvement Res.	70,080	-	88,500	18,420	-	88,500	88,500	88,500	26.28%
Total Expenditure Summary	18,574,916	8,580,182	18,935,828	360,812	(95,065)	18,840,762	18,840,762	18,851,937	1.43%
Change			360,912	360,912		265,847	265,846	277,022	
Tax Calculation									
COUNTY									
Total Estimated Expenditures	16,559,906	17,825,395	18,575,502	18,935,828	18,840,762	18,840,762	18,851,937		
Total Estimated Revenues	(5,179,080)	(5,996,443)	(6,052,558)	(6,085,184)	(6,085,184)	(6,085,184)	(6,085,184)		
Designated Surplus	(350,000)	(350,000)	-	-	-	-	-		
Tax Revenue Required	11,030,826	11,478,952	12,522,944	12,850,644	12,755,578	12,755,578	12,766,753		
Net Dollar Change		448,126	1,043,992	327,700	232,634	232,634	243,809		
Percent from prior year		4.06%	9.46%	2.62%	1.86%	1.86%	1.95%		

Board of Corrections Budget

Tax Calculation		2008	2013-14	2014-15	2015-16	2016 PRELIM	2016 FC RECOMM	2016 FINAL Budget	% Increase
Total Estimated Expenditures		16,506,896	17,561,598	18,017,000	18,089,065	18,089,065	18,089,065	18,089,065	0.40%
Total Estimated Revenues		(4,931,294)	(5,985,996)	(6,441,398)	(6,166,195)	(6,166,195)	(6,166,195)	(6,166,195)	-4.27%
Designated Surplus		-	-	-	-	-	-	-	
Tax Revenue Required		11,575,602	11,575,602	11,575,602	11,922,870	11,922,870	11,922,870	11,922,870	
		11,575,602	11,575,602	11,575,602	11,922,870	11,922,870	11,922,870		
Amount fixed by statute					347,268	-			

Civic Center Budget

Tax Calculation	2013 BUDGET	2014 BUDGET	2015 BUDGET	2016 BUDGET REQUEST	2016 MGR RECOMM	2016 FC RECOMM	2016 FINAL Budget	% Increase
Bond Principal	410,500	602,500	790,500	974,500	974,500	974,500	974,500	
Bond Interest	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
Revolving Line of Credit	206,616	406,250	459,550	450,400	450,400	450,400	450,400	
Operational Subsidy	150,000	350,000	425,000	456,646	456,646	456,646	530,000	
Tax Revenue Required	1,767,116	2,358,750	2,675,050	2,881,546	2,881,546	2,881,546	2,954,900	
Net Dollar Change		591,634	316,300	206,496	206,496	206,496	279,850	
Percent from prior year		33.48%	13.41%	7.72%				

COMBINED TAX PRESENTATION

Tax Calculation	2013 BUDGET	2014 BUDGET	2015 BUDGET	2016 BUDGET REQUEST	2016 PRELIM	2016 FC RECOMM	2016 FINAL Budget	% Increase
Total Estimated Expenditures	34,833,918	37,745,743	39,267,552	39,906,439	39,811,373	39,811,373	39,895,902	
Total Estimated Revenues	(10,110,374)	(11,982,439)	(12,493,956)	(12,251,379)	(12,251,379)	(12,251,379)	(12,251,379)	
Designated Surplus	(350,000)	(350,000)	-	-				
Tax Revenue Required	24,373,544	25,413,304	26,773,596	27,655,060	27,559,994	27,559,994	27,644,523	-
Net Dollar Change		1,039,760	1,360,292	881,464	786,399	786,398	870,928	
Percent from prior year		4.27%	5.35%	3.29%	2.94%	2.94%	3.25%	
Budget Requests	General County Impact			327,700				1.22% Total
	Jail Impact			347,268				1.30%
	Civic Center Impact			206,496				0.77% 3.29%
Finance Committee	General County Impact				232,634			Total 0.87%
	Jail Impact				347,268			1.30%
	Civic Center Impact				206,496			0.77% 2.94%
Final Budget	General County Impact						243,809	Total 0.91%
	Jail Impact						347,268	1.30%
	Civic Center Impact						279,850	1.05% 3.25%

FY2016 COUNTY OF CUMBERLAND-**Final Valuation**

The tax distribution schedule describes the amount of tax required from each municipality based on their equalized valuation to provide the revenue necessary for county operations. Previous year information is provided for comparison purposes. The tax calculation table at the bottom of the schedule shows the factors of expenditures revenues, and surplus used to calculate the amount of county property tax assessed on the real and personal property in each municipality.

The State of Maine Valuation for 2016 shows overall County increase of **Valuation Growth**

Tax Distribution Schedule

	1.97%		3.62%			
Town	State 2015 Valuation	2015 Tax	State 2016 Valuation	Val Change %	2016 Tax	Percent Tax Change
Baldwin	146,000,000	99,264	147,150,000	0.8%	99,688	0.43%
Bridgton	961,500,000	653,709	942,750,000	-2.0%	638,665	-2.30%
Brunswick	2,000,400,000	1,360,042	2,082,600,000	4.1%	1,410,855	3.74%
Cape Elizabeth	1,723,250,000	1,171,612	1,840,800,000	6.8%	1,247,048	6.44%
Casco	645,350,000	438,764	640,200,000	-0.8%	433,703	-1.15%
Chebeague Island	194,350,000	132,136	193,650,000	-0.4%	131,188	-0.72%
Cumberland	1,099,350,000	747,431	1,144,550,000	4.1%	775,374	3.74%
Falmouth	2,141,950,000	1,456,279	2,253,100,000	5.2%	1,526,360	4.81%
Freeport	1,385,250,000	941,811	1,462,950,000	5.6%	991,074	5.23%
Frye Island	158,400,000	107,694	151,000,000	-4.7%	102,295	-5.01%
Gorham	1,467,850,000	997,969	1,541,700,000	5.0%	1,044,423	4.65%
Gray	846,050,000	575,217	884,000,000	4.5%	598,865	4.11%
Harpswell	1,846,200,000	1,255,204	1,852,450,000	0.3%	1,254,940	-0.02%
Harrison	484,800,000	329,608	492,400,000	1.6%	333,576	1.20%
Long Island	140,650,000	95,626	145,250,000	3.3%	98,399	2.90%
Naples	692,450,000	470,786	732,250,000	5.7%	496,062	5.37%
New Gloucester	470,300,000	319,750	485,300,000	3.2%	328,766	2.82%
North Yarmouth	431,500,000	293,370	442,700,000	2.6%	299,907	2.23%
Portland	7,707,200,000	5,240,009	7,996,350,000	3.8%	5,417,119	3.38%
Pownal	214,100,000	145,563	228,250,000	6.6%	154,628	6.23%
Raymond	953,050,000	647,964	998,250,000	4.7%	676,263	4.37%
Scarborough	3,667,300,000	2,493,342	3,791,950,000	3.4%	2,568,852	3.03%
Sebago	378,700,000	257,472	372,050,000	-1.8%	252,045	-2.11%
South Portland	3,580,100,000	2,434,056	3,696,350,000	3.2%	2,504,088	2.88%
Standish	977,050,000	664,282	1,004,900,000	2.9%	680,768	2.48%
Westbrook	1,838,750,000	1,250,138	1,884,650,000	2.5%	1,276,754	2.13%
Windham	1,788,800,000	1,216,178	1,867,050,000	4.4%	1,264,831	4.00%
Yarmouth	1,438,950,000	978,320	1,532,200,000	6.5%	1,037,987	6.10%
	39,379,600,000	26,773,597	40,806,800,000	3.62%	27,644,523	3.25%
Tax Calculation	2013	2014	2015		2016	
Total Estimated Expend	34,833,918	37,745,743	39,267,552		39,895,902	
Total Estimated Revenue	(10,110,374)	(11,982,439)	(12,493,956)		(12,251,379)	
Designated Surplus	(350,000)	(350,000)	-		-	Net Increase
Tax Revenue Required	24,373,544	25,413,304	26,773,596		27,644,523	3.25%
	2013	2014	2015		2016	
Mil Rate	0.0005542936	0.0006580382	0.0006798849		0.0006774489	
Per \$1,000	0.5542936	0.6580382	0.679884907		0.677448937	
Amount for \$200,000 f \$	110.86	\$ 131.61	\$ 135.98		\$ 135.49	
<i>Increase</i>		\$ 20.75	\$ 4.37		\$ (0.49)	

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF NET POSITION DECEMBER 31, 2016

	Governmental Activities
ASSETS	
Current assets:	
Cash and cash equivalents	\$ 7,346,306
Investments	2,033,938
Accounts receivable (net of allowance for uncollectibles)	360,878
Due from other governments	1,085,872
Prepaid items	2,286
Total current assets	<u>10,829,280</u>
Noncurrent assets:	
Capital assets:	
Land, infrastructure, and other assets not being depreciated	4,651,690
Buildings and equipment, net of accumulated depreciation	52,989,423
Total noncurrent assets	<u>57,641,113</u>
TOTAL ASSETS	<u>68,470,393</u>
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows related to pensions	9,066,765
TOTAL DEFERRED OUTFLOWS OF RESOURCES	<u>9,066,765</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	<u><u>\$ 77,537,158</u></u>
LIABILITIES	
Current liabilities:	
Accounts payable	\$ 1,520,736
Accrued interest	113,963
Other liabilities	724,372
Current portion of long-term obligations	3,289,905
Total current liabilities	<u>5,648,976</u>
Noncurrent liabilities:	
Noncurrent portion of long-term obligations:	
Bonds payable	36,040,000
Accrued compensated absences	1,216,250
Net pension liability	15,176,665
Total noncurrent liabilities	<u>52,432,915</u>
TOTAL LIABILITIES	<u>58,081,891</u>
DEFERRED INFLOWS OF RESOURCES	
Deferred revenue	1,253,025
Deferred inflows related to pensions	3,548,138
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>4,801,163</u>
NET POSITION	
Net investment in capital assets	19,738,613
Restricted for: Capital projects funds	3,519,058
Grant programs	86,926
Unrestricted (deficit)	(8,690,493)
TOTAL NET POSITION	<u>14,654,104</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION	<u><u>\$ 77,537,158</u></u>

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2016

Functions/Programs	Program Revenues				Net (Expense) Revenue & Changes in Net Position Total
	Expenses	Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	
Governmental activities:					
Executive Department	\$ 788,042	\$ -	\$ -	\$ -	(788,042)
Finance	443,280	-	-	-	(443,280)
Register of Deeds	821,791	3,415,648	-	-	2,593,857
Register of Probate	496,000	577,676	-	-	81,676
Emergency Management	711,477	-	327,285	-	(384,192)
Sheriff - County Services	10,444,397	1,728,713	2,002,256	-	(6,713,428)
Jail	19,563,902	4,098,613	2,916,373	-	(12,548,916)
District Attorney	1,749,285	-	154,024	-	(1,595,261)
Human Resources	1,867,717	-	-	-	(1,867,717)
Facilities	2,050,809	-	-	-	(2,050,809)
Management System	901,035	-	-	-	(901,035)
Agency Grants	177,587	-	-	-	(177,587)
Parking Garage	174,663	496,019	14,715	-	336,071
Communications	3,215,424	-	1,162,837	-	(2,052,587)
Civic Center Debt Allocation	1,433,708	-	-	-	(1,433,708)
Other	3,217,232	621,109	-	-	(2,596,123)
Unallocated Depreciation Expense*	332,301	-	-	-	(332,301)
Interest on Long-term Debt	546,690	-	-	-	(546,690)
	<u>\$ 48,935,340</u>	<u>\$ 10,937,778</u>	<u>\$ 6,577,490</u>	<u>\$ -</u>	<u>(31,420,072)</u>

*This amount excludes the depreciation that is included in the direct expenses of the various programs.

COUNTY OF CUMBERLAND, MAINE

BALANCE SHEET – GOVERNMENTAL FUNDS
DECEMBER 31, 2016

	General Fund	Capital Improvements	2012 CIP Bond Fund	2016 CIP Bond Fund	Jail Fund	BOC/Jail CIP Fund	Other Governmental Funds	Total Governmental Funds
ASSETS								
Cash and cash equivalents	\$ 6,798,472	\$ -	\$ 547,834	\$ -	\$ -	\$ -	\$ -	\$ 7,346,306
Investments	-	635,599	-	-	-	-	1,398,339	2,033,938
Accounts receivables (net of allowance for uncollectibles)	-	-	-	-	165,555	-	195,323	360,878
Due from other governments	125,647	-	-	-	522,523	-	437,702	1,085,872
Due from other funds	1,713,349	-	-	2,433,542	13,046	801,135	765,133	5,726,205
Prepaid items	2,286	-	-	-	-	-	-	2,286
TOTAL ASSETS	\$ 8,639,754	\$ 635,599	\$ 547,834	\$ 2,433,542	\$ 701,124	\$ 801,135	\$ 2,796,497	\$ 16,555,485
LIABILITIES								
Accounts payable	\$ 1,251,015	\$ -	\$ -	\$ 125,268	\$ -	\$ 20,968	\$ 123,485	\$ 1,520,736
Due to other funds	3,820,196	419,858	545,436	-	-	-	940,715	5,726,205
Other liabilities	724,372	-	-	-	-	-	-	724,372
TOTAL LIABILITIES	5,795,583	419,858	545,436	125,268	-	20,968	1,064,200	7,971,313
DEFERRED INFLOWS OF RESOURCES								
Deferred revenue	39,550	-	-	-	1,213,475	-	-	1,253,025
TOTAL DEFERRED INFLOWS OF RESOURCES	39,550	-	-	-	1,213,475	-	-	1,253,025
FUND BALANCES (DEFICITS)								
Nonspendable	2,286	-	-	-	-	-	-	2,286
Restricted	-	215,741	2,398	2,308,274	-	780,167	299,404	3,605,984
Committed	-	-	-	-	-	-	-	-
Assigned	-	-	-	-	522,523	-	1,896,915	2,419,438
Unassigned	2,802,335	-	-	-	(1,034,874)	-	(464,022)	1,303,439
TOTAL FUND BALANCES (DEFICITS)	2,804,621	215,741	2,398	2,308,274	(512,351)	780,167	1,732,297	7,331,147
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES (DEFICITS)	\$ 8,639,754	\$ 635,599	\$ 547,834	\$ 2,433,542	\$ 701,124	\$ 801,135	\$ 2,796,497	\$ 16,555,485

See accompanying independent auditors' report and notes to financial statements.

COUNTY OF CUMBERLAND, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2016

	General Fund	Capital Improvements	2012 CIP Bond Fund	2016 CIP Bond Fund	Jail Fund	BOC/Jail CIP Fund	Other Governmental Funds	Total Governmental Funds
REVENUES								
Taxes	\$ 15,721,653	\$ -	\$ -	\$ -	\$ 11,922,870	\$ -	\$ -	\$ 27,644,523
Intergovernmental revenues	1,650,598	-	-	-	2,916,373	-	2,010,519	6,577,490
Charges for services	4,579,714	-	-	-	4,098,613	-	2,259,451	10,937,778
Miscellaneous revenues	50,302	3,177	821	81,902	18,302	-	121,485	275,989
TOTAL REVENUES	22,002,267	3,177	821	81,902	18,956,158	-	4,391,455	45,435,780
EXPENDITURES								
Current:								
Executive Department	787,035	-	-	-	-	-	-	787,035
Finance	443,280	-	-	-	-	-	-	443,280
Register of Deeds	803,593	-	-	-	-	-	11,588	815,181
Register of Probate	494,395	-	-	-	-	-	-	494,395
Emergency Management	606,719	-	-	-	-	-	104,758	711,477
Sheriff - County Services	6,320,489	-	-	-	-	-	3,708,100	10,028,589
Jail	-	-	-	-	18,857,339	-	-	18,857,339
District Attorney	1,724,612	-	-	-	-	-	-	1,724,612
Human Resources	338,221	-	-	-	-	-	-	338,221
Facilities	2,050,809	-	-	-	-	-	-	2,050,809
Management System	877,566	-	-	-	-	-	-	877,566
Agency Grants	177,587	-	-	-	-	-	-	177,587
Parking Garage	46,301	-	-	-	-	-	-	46,301
Communications	2,837,415	-	-	-	-	-	-	2,837,415
Civic Center Debt Allocation	578,342	-	-	-	-	-	-	578,342
Other	1,166,437	-	-	35,733	-	-	996,343	2,198,513
Debt Service:								
Principal	1,480,000	-	-	-	-	-	-	1,480,000
Interest	1,044,336	-	-	-	-	-	-	1,044,336
Capital Expenditures	-	77,222	-	1,200,395	121,981	86,525	476,141	1,962,264
TOTAL EXPENDITURES	21,777,137	77,222	-	1,236,128	18,979,320	86,525	5,296,930	47,453,262
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	225,130	(74,045)	821	(1,154,226)	(23,162)	(86,525)	(905,475)	(2,017,482)
OTHER FINANCING SOURCES (USES)								
Bond Proceeds	-	-	-	3,462,500	-	-	-	3,462,500
Transfers In	-	88,500	-	-	-	-	225,265	313,765
Transfers (Out)	(313,765)	-	-	-	-	-	-	(313,765)
TOTAL OTHER FINANCING SOURCES (USES)	(313,765)	88,500	-	3,462,500	-	-	225,265	3,462,500
NET CHANGE IN FUND BALANCES (DEFICITS)	(88,635)	14,455	821	2,308,274	(23,162)	(86,525)	(680,210)	1,445,018
FUND BALANCES (DEFICITS) - JANUARY 1, RESTATED	2,893,256	201,286	1,577	-	(489,189)	866,692	2,412,507	5,886,129
FUND BALANCES (DEFICITS) - DECEMBER 31	\$ 2,804,621	\$ 215,741	\$ 2,398	\$ 2,308,274	\$ (512,351)	\$ 780,167	\$ 1,732,297	\$ 7,331,147

See accompanying independent auditors' report and notes to financial statements.



