

WELCOME TO  
**CUMBERLAND COUNTY**  
MAINE



**Cumberland County Recovery Plan**  
**State & Local Fiscal Recovery Funds – 2023**  
**Report**  
**Submitted July 2023**

Maine  
Cumberland County

Cumberland County  
2023 Recovery Plan

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## 1.1 Executive Summary

The Recovery Plan Performance Report provides retrospective and prospective information to the Department of Treasury and public on projects that Cumberland County is undertaking, or planning to undertake with program funding - and how Cumberland County is planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner.

The County is provided minimum requirements for the Recovery Plan, and is encouraged to add information to the plan that we feel is appropriate to inform our constituents on efforts we are taking to respond to the pandemic and promote an equitable economic recovery. The American Rescue Plan Act of 2021, through the Coronavirus State and Local Fiscal Recovery Fund, has provided \$57,300,874.00 to Cumberland County. The County is using a community-driven, data-informed process to ensure the effective, efficient, and equitable distribution of this federal funding.

### *Retrospective Overview*

The flexibility of the SLFRF has allowed Cumberland County to reach every corner of its jurisdiction, from urban cities like Portland to rural towns like Bridgton and all the populations in between. Cumberland County is using the Recovery Funds for strategic investments to meet the needs of our residents. Projects and programs funded by Cumberland County are aimed at advancing community-driven solutions to recovery that deliver equitable outcomes and transformative change.

### *Jurisdictions Plan & Key Outcome Goal*

The Mission of Cumberland County State and Local Fiscal Recovery Funds (ARPA) is to expand resources for those impacted by the Coronavirus pandemic, with a goal to “help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.” A successful recovery program means the County will anticipate the needs and coordinate the efforts and resources necessary to create and maintain a supportive structure. The graphic below outlines the County’s Plan:



### *Progress-to-date on Jurisdiction Plan*

The County has used, and will continue to use a community-driven, data-informed process to ensure the effective, efficient, and equitable distribution of SLFRF funds. Cumberland County has committed \$57, 300, 874.00 or 100% of Recovery Funding made available to Cumberland County

As a result of the chain disruptions to the construction and building industry, the County has seen construction costs balloon upward 25-50% higher than our 2021 estimated values for projects. As such, the County has maintained a contingency of funds to address ongoing increased costs for capital projects approved in the first round of funding.

### *Noteworthy Challenges during the Reporting Period*

As noted above, construction, like so many industries, has fallen victim to fragile supply chains and a reduced labor force. Building material prices skyrocketed; the cost of lumber, for instance, peaked at 264% of pre-pandemic cost.

Additionally, product lead times continued to soar; lead times that were three and four times the pre-pandemic pace are not out of the ordinary. More recently, distributors of certain electrical transformers have noted lead times of 54 weeks—three times the pre-pandemic pace—and markets expect this pace to continue into 2023. Longer lead times have caused project delays and cancellations as inflationary pressures reverberate throughout the economy.

The tight labor market has been a significant challenge. Job-hopping opportunities were plentiful, and quit-rates remained high. This impacted several grantees, and in turned delayed projects and required more time and oversight by the County.

Despite these challenges, Cumberland County will continue to actively oversee grantees and ensure that our subawards are moving forward in a manner that continues to support our goal of advancing community-driven solutions to recovery that deliver equitable outcomes and transformative change. Any re-investments will continue to be targeted toward communities with the greatest needs, and aligned with the priorities of people most impacted by the pandemic and resulting economic crises. The County will work smarter - not harder - to ensure that long lead times will be less impactful to the overall projects that we can control.

## **1.2 Uses of Funds**

### *Goals and Strategies of our Jurisdiction's SLFRF Program*

Through Cumberland County investment, Recovery Funds are impacting residents' lives across the region. The County is tackling national issues through local investments in health and human services, workforce training and apprenticeship programs, infrastructure and housing affordability initiatives. To address the effects of the COVID-19 pandemic, Cumberland County is responding to critical resident needs and investing in foundational initiatives that will strengthen localities for generations.

Cumberland County's process for determining project selection took a multifaceted approach that overlapped with the County's comprehensive assessment of regional strategic and capital improvement plans developed by community leaders across the County. After this assessment, Cumberland County requested project ideas for the most urgent and high-priority items that fell under eligible categories for ARPA-SLFRF funding and aligned with the County's determined priorities.

In support of a strong and equitable recovery in Cumberland County, the following strategies have been identified:

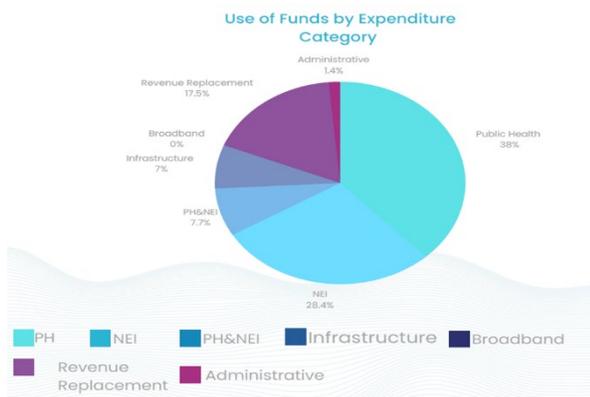
- **Make Transformational Investments-** Being intentional about how Cumberland County allocates funds. Viewing the SLFRF as long-term investment. Understanding that funding of ongoing programs becomes a liability, as these funds are a onetime investment. The SLFRF cannot support programs long-term.
- **Be Strategic and Thoughtful** - Strategic planning creates intentional outcomes. The County should be pausing and thinking about the best use of these resources.
- **Prioritize Equity from the Outset-** Prioritizing spending of the ARPA funds to improve outcomes for communities traditionally left behind. Consider applications in part based on their ability to promote equitable results for the communities served.
- **Invest in Economic Multipliers-** Considering how potential projects funded today will create a ripple effect in the years to come.
- **Implement Quickly, Yet Fairly** - Ensuring the County can fulfill the obligations and promise of the ARPA, by balancing the need to move urgently to provide relief while also considering both existing systems and new programs that can distribute funds in ways that provide quality benefits to communities.

Building on the intentionality described above, the County created the following prioritization for County staff to use when reviewing applications:

- **Affordable Rental Housing Units** - supporting capacity gain
- **Services for the Homeless** - Supporting programming with a focus on health equity
- **Make necessary investments to improve access to clean drinking water-** supporting vital wastewater and storm water infrastructure
- **Education** – Improving access to services that address educational disparities
- **Infrastructure development of local childcare facilities-** expanding capacity and availability of quality care
- **Substance Use disorders-** Expanding service centers
- **Transportation:** Enhancing regional Transportation services
- **Broadband infrastructure-** expanding affordable access to broadband

Internal County department heads were invited to submit project ideas that reflected departmental needs and

aligned with the identified strategies and goals outlined within our 2022 performance plan. These project ideas were evaluated, and the highest priority projects were awarded funding and approved by the Commissioners. The majority of approved internal projects supported renovations to existing facilities; construction of new facilities; hiring and creation of a Public health department and recruiter; and hiring and retention efforts to maintain staffing levels. Cumberland County directed SLFRF funds toward eighty (80) programs in the 2023 Performance plan year.



Cumberland County has directed SLFRF funds toward eighty (80) projects, of which (49) projects were award funding during the 2023 Performance plan year.

Category	Number of Projects	Adopted Budget
<b>1. Public Health</b>	15	\$21,768,272.08
<b>2. Negative Economic Impacts</b>	41	\$16,299,790.36
<b>3. Public Health &amp; Negative Economic Impacts</b>	8	\$4,407,811.56
<b>4. Infrastructure</b>	5	\$4,000,000.00
<b>5. Broadband</b>	0	0
<b>6. Revenue Replacement</b>	10	10,000,000.00
<b>7. Administrative</b>	1	825,000
<b>Totals</b>	<b>80</b>	<b>\$57,300,874.00</b>

For More information on actions taken by the Cumberland County Board of Commissioners, please visit: [https://www.cumberlandcountyme.gov/boards\\_\\_committees/county\\_commissioners/index.php](https://www.cumberlandcountyme.gov/boards__committees/county_commissioners/index.php)

### *Summary of Cumberland County's Use of Funds*

The following is a summary of Cumberland County's use of funds within each Expenditure Category and Subcategory. Project descriptions address how the use of funds supports the overall strategy and goals in the respective category:

#### *Public Health (EC 1)*

In response to COVID-19, Cumberland County Commissioners approved funding for 15 projects totaling \$21,768,272.08 related to public health in our community. Projects funded range from capital improvements of County-owned facilities, to expansion of Substance Use treatment facilities in our region.

#### *COVID-19 Mitigation & Prevention (EC 1.1-1.10)*

During the SLFRF Performance Reporting Period for 2023, Cumberland County continued its ongoing support for COVID-19 mitigation & prevention. Though no new projects were added under this subcategory, funding for ongoing projects was increased to support the current construction market.

Cumberland County continues to move forward with installation and expansion of air-handling equipment and other facility investments that prevent infections, and expanding medical services and care for individuals in corrections custody. The COVID-19 pandemic not only caused a spike in patients with psychiatric comorbidities, but also an increase in the degree of physical health problems of this population. The County has experienced an increase in arrestees with serious alcohol and other substance use disorders. This change in health conditions requires increased healthcare monitoring, and treatment of patients engaged in detoxification protocols, etc. The County has supported medical care expenses within the County Jail that were in response to, and are directly attributed to, COVID-19 in the form of additional staffing expenses, quarantining, PPE costs, and regular COVID-19 testing. Over the course of this program year, the County focused spending on medical staffing expenses.

The County Commissioner's increased Public Health mitigation funds to demonstrate their continued support for quarantining and treatment of COVID-19 at the County Jail. Since the beginning of the pandemic, it was abundantly clear that concrete settings such as County Jails would facilitate the rapid spread of the virus, putting incarcerated people and staff at serious risk. Throughout the pandemic, repeated outbreaks in and around local and regional correctional facilities have demonstrated that prisons and jails provide ideal conditions for viral spread.

As a consequence, inmates have been disproportionately affected by COVID-19. It should also be recognized that due to their close and regular interaction with inmates, corrections officers, healthcare professionals, and others working in jails also face an enhanced risk of infection. Undoubtedly, prisons and jails are high-risk environments for COVID-19 for those who live and work there. In Maine, Black people constitute 2% of state residents, but 7% of people in jail and 9% of people in prison.

The expansion of the medical wing and other investments at the Jail will allow the County to mitigate viral spread and maintain health and safety. Other measures include, but are not limited to: developing strategies for quarantine, such as physical distancing; wearing masks; and enhancing hygiene practices.

The measurable outcomes of the project will also have a lasting ripple effect for inmate healthcare and staff wellbeing. The completion of the medical wing expansion will afford the County the ability to isolate infectious patients better and faster, reducing the likelihood of community spread in the building. The expanded medical wing will also better separate routine medical clinic care from patients with a communicable disease (e.g., COVID, influenza, etc.) who require medical monitoring.

### *Community Violence Interventions (EC 1.11)*

Since 1998, Cumberland County Government's Violence Intervention Partnership (VIP) has coordinated our community response to domestic violence, sexual abuse, human trafficking and stalking. VIP partners and advisory members work together to enhance victim safety and hold offenders accountable.

The Violence Intervention Partnership (VIP) is a division of the County Public Health Department. The VIP Manger brought forth the Survivor Fund Initiative to the County Commissioners under the SLFRF program.

From the first days of the Covid-19 pandemic, it was clear to our regional VIP partners that the isolation of the pandemic put survivors of domestic violence (DV) in a situation of increased risk. Many reports have shown that violence and abuse to an intimate partner increased during the pandemic, and has not relented. At Through These Doors (TTD), Cumberland County's domestic violence resource center, advocates have continued to see an increase in people seeking services, and an urgency in helpline calls and other advocacy support requests. Calls are longer, and callers show more desperation. The number of people that TTD served in the past 12 months has increased over 10%, and they sheltered 41% more people in the past two years than in previous years.

TTD provides safe, accessible services for victims and survivors of domestic violence and abuse, dating violence, human trafficking and stalking. Over the last 10 months, the Public Health Department has partnered with Through These Doors as a sub-awardee of the VIP OVW (Office on Violence against Women) grant. The VIP OVW grant has provided funding for practical expenses such as security deposits, storage fees and transportation that allow survivors to transition to safer situations.

County Commissioners awarded SLFRF funding for the Survivor Fund as a catalyst and continuation of our existing partnership with Through These Doors. These funds will support Survivor's Safety Plan, a critical component to increasing the overall safety and well-being of those Cumberland County residents experiencing

domestic violence. The funds are being used to meet individual, short-term needs that allow a survivor to move from a dependent relationship with a dangerous person to a life that is more self-reliant and better positioned for safety. The nexus between the pandemic and a disproportionate impact on these individuals is clear. The SLFRF funding is estimated to server 190 survivors of domestic violence, providing enough financial autonomy to relocate to a safer place or enhance security measures to keep families safe in their existing homes.

Restorative Justice is a movement and set of practices that offers an alternative to retributive justice. Considering the extraordinarily high rates of incarceration, there is a growing awareness that the justice system is demonstrably inequitable to people of color. This awareness is galvanizing an interest in searching for a more equitable and effective approach to justice. The dominant approach of retributive justice creates a system where those who are harmed by crime have little voice in shaping a just response. Research has shown that punishments and sentences do little to promote accountability or the reclamation of identity, but assuredly contribute to the fracturing of communities.

In response to these dilemmas, the Office Cumberland County’s District Attorney initiated a Restorative Justice Program in 2020. Rather than emphasizing punishment and separation of the offender from society, Restorative Justice centers on those who have been harmed by violence or other forms of crime. Cumberland County recognizes that Restorative Justice is not a comprehensive solution, nor is it always an appropriate choice for all acts that create harm. However, a growing body of research is pointing to its usefulness in reducing recidivism and creating far more satisfaction with the justice process; both for those who have been harmed, and by those who have perpetrated harm.

Violence has increased in Cumberland County due to the pandemic, and the need for community violence intervention programs like the County’s restorative justice program has increased in demand. Cumberland County’s Commissioners acknowledge the benefits of such a program and have invested SLFRF resources toward advancing the District Attorney’s office restorative Justice Initiatives.

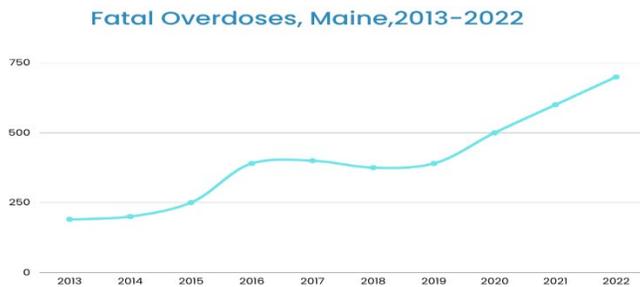
### *Behavioral Health (EC 1.12-1.13)*

Social isolation, feelings of despair, and economic insecurity exacerbated by COVID-19 have all been implicated in the increased rate of substance use-related deaths and mental health problems. The rates of substance misuse and mental health problems have increased among the general population, and among first responders.

Maine has been identified by the National Survey on Drug Use and Health as having one of the highest unmet drug treatment needs for adolescents in the country. As the COVID-19 pandemic continues into its long-term impacts, there are a number of groups in Maine that are disproportionately impacted by the effects of the disease. Among those most impacted are Mainers simultaneously struggling with the consequences of another public health crisis that predates the COVID pandemic: the opioid epidemic.

Over the last decade, fatal overdoses in Maine have risen by more than 400%, from 176 in 2013 to 716 in 2022. According to Maine Department of Health and Human Services, nearly 80 percent of confirmed fatal drug overdoses in 2022, are attributable to the highly lethal non-pharmaceutical fentanyl, either used on its own or in combination with other illicit drugs like cocaine, heroin, or methamphetamine.

The demand for withdrawal care is so great that Cumberland County’s only detox program, Milestone Recovery, has to turn away 70% of clients screened for the service due to lack of space in the program.



Despite this stark need, there are only 26 Medically-Monitored Withdrawal beds in the entire state, including Cumberland County’s (Milestone) 16, to serve the more than 400,000 Mainers who are uninsured or use MaineCare for health insurance.

The result of this critical shortage of detoxification resources is that large numbers of Mainers who wish to cease their substance use disorder are unable to access the necessary medical treatment to make it possible. Behavioral Health and Substance use disorder services are a priority for our Community - and thereby for the County Commissioners. The County has directed SLFRF towards the expansion of the only detox center in Cumberland County, Milestone Recovery. The center will expand from its current 16-bed facility to the State maximum allowed of 26.

Additionally, Cumberland County has continued to provide support for employment and integrative services for people in Cumberland County recovering from substance use disorder, people reentering the community from jail and prison, for new Americans, and for returning veterans facing reentry obstacles. SLFRF funds will support transportation costs, such as bus passes, uber, or taxi services.

*Public Health Other (EC 1.14)*

The dramatic increase in substance use disorder is attributed to pandemic-related suspension of community-based peer recovery groups, delays or barriers to accessing behavioral health services during the pandemic, and an overall deterioration of mental health due to prolonged isolation. In order to support these community needs and target the many ways treatment can be provided, Cumberland County continues to use SLFRF to support local non- profits who work in this field.

The Portland Recovery Community Center (PRCC) is one such nonprofit that has used SLFRF to support physical site changes that increase in-person recovery support. Portland Recovery Community Center is one of Southern Maine’s leading peer-to-peer recovery centers. PRCC provides a safe haven for vulnerable populations in recovery, including people who are unhoused and/or re-entering from correctional facilities, often serving as a bridge into safe housing. The need for services has not ended, regardless of the status of COVID-19’s active community spread..

By renovating interior spaces of the existing building, PRCC is better able to provide open space and air circulation for the safe gathering of members in group activities, including open spaces, widened entries, expanded exterior windows and increased ceiling heights. Additionally, PRCC has replaced the aging HVAC and air circulation system with new units (3) with modern air filtration measures to better control air flow, decrease energy use, and effectively remove significant viral load. The impacts of the renovations to date have allow the facility to expand from 900 members to over 2,500 in just the first year.

Hunger is an everyday reality for too many Mainers. Because of the unprecedented impact of the COVID-19 pandemic and ongoing economic crisis, SLFRF will be used to address the ongoing, systemic public health impacts of food insecurity that have increased during the pandemic and disproportionately affected low-income communities and people of color, especially those experiencing homelessness.

Cumberland County has provided two million dollars toward the creation of the Preble Street Food Security Hub. Preble Street, a not-for-profit resource center based in Portland, is currently producing and distributing more food than ever before: more than 1 million meals each year. While the expansion of the Food Security Hub is underway, the Preble Street Food Programs team is able to make approximately 2,000 nutritious and delicious meals each day in the current space. Once the Food Security Hub is complete, the organization will be able to create up to 10,000 meals per day.

### *Negative Economic Impacts*

The economic shock from the COVID-19 pandemic of 2020 is still impacting Maine. It is very likely these impacts will continue to be felt in the region for the next 10 years at least, based on historical knowledge of how Maine's workforce fared during the Great Recession, with the most severe impacts falling on low-income and underserved communities where pre-existing disparities amplified the impact of the pandemic and where the most work remains to reach a full recovery.

The final rule recognizes that the pandemic caused broad-based impacts that affected many communities, households, and small businesses across the country, and provides flexibility for Cumberland County to use funds in ways that meet our local needs. The County continues to direct SLFRF towards housing insecurity, homelessness, Educational disparities, and Economic Impact Assistance in our region.

### *Household Assistance (EC 2.1-2.8)*

Cumberland County experiences harsh winters. Winter storms can bring high winds and subzero temperatures, especially overnight. While most Mainers are used to cold temperatures, a combination of extreme cold accompanied by powerful winds is downright dangerous, and can have devastating impacts on our most vulnerable population.

Affordable home heat is a fundamental element of health, well-being, self-sufficiency, and economic mobility. Families struggling due to hardships caused by COVID-19 are at greater risk for energy insecurity. With more than 60 percent of Maine homes reliant on heating oil, compared to 4 percent nationally and between 24-42 percent elsewhere in New England, Maine is the most heating oil dependent state in the country.

The New England electrical grid, which supplies power to a majority of Maine, is also over-reliant on natural gas-generated electricity. This makes Maine distinctly vulnerable to the increased prices and volatility the global fossil fuel market is now experiencing. Cumberland County recognized these factors directly contributed to a grim winter forecast for low-income families who face impossible choices among essential needs such as food, heat, and medicine.

To address these and other negative economic impacts of the pandemic on households in our community, Cumberland County created the Keeping Cumberland County Warm Program. The program goal was to target community members just outside the income guidelines for LIHEAP and General Assistance. Income restrictions were followed under the SLFRF guidelines. Funding was filtered through local municipalities' existing GA process. Minimum set-asides for towns were \$50,000.00.

To further assist households within Cumberland County and to address a Community Health priority area, Cumberland County is directing funds to support access to oral health care. Dental disease is the most widespread, chronic, infectious disease in children. Nationally, barriers to dental care for families with low incomes and/or those who identify as BIPOC have been well documented.

Dental disease is not just about a nice smile. It is linked to a number of systemic health issues including diabetes, cardiovascular disease, Alzheimer's, preterm/low birth weight babies and many other serious health problems. Dental disease also impacts the entire community because of lost work hours, lost school days, people living in chronic pain, unnecessary ER visits, etc. The solution to dental disease is prevention and early intervention. Yet half of all children in Cumberland County are not getting any preventative oral health care.

There are about 56,000 children between the ages of 1-18 in Cumberland County. More than half of them, about 30,000 children, are currently getting NO preventative dental care at all. Of those 30,000, about 2/3 have MaineCare or no dental benefits. Having dental insurance does not ensure that children have access to regular dental visits or preventative oral exams and cleanings. COVID made that worse. Across Maine in 2019, 63% of children with dental coverage, either commercial or MaineCare, had at least one preventative service, routine exam, or cleaning. In 2021, only 51% of covered children had those services.

While Cumberland County has comparatively more dentists per capita than most Maine counties, many children are not able to access a regular dentist because most dentist offices do not accept MaineCare and children who qualify for MaineCare often face many other barriers to accessing care, including a lack of transportation. For all of these reasons, supporting access to oral health care was identified as a key priority in the Cumberland County Community Health Improvement plan.

Providing preventative oral healthcare in schools is a proven strategy for improving children's oral health. In Cumberland County, there are 3 school districts that partner with Greater Portland Health, 1 school district that partners with the Maine CDC School Oral Health Program, and a few individual schools within several other school districts that partner with an independent practice dental hygienist to provide on-site dental services. MaineCare recently increased the reimbursement rates for oral health care, making financial sustainability more possible for the organizations that already take MaineCare; though the new rates have unfortunately not yet attracted additional providers.

A strong, coordinated network of preventative oral health care does not exist in Cumberland County. Our existing patchwork of providers and school-based services leaves many children behind. Strengthening the infrastructure for preventative oral health would provide a foundation for oral health organizations and private dental clinics to expand care and take advantage of the increased reimbursement rates creating a more sustainable system with greater capacity to provide care to all who need it. Providers that currently provide oral health care to people with MaineCare, like Greater Portland Health and Mainely Teeth, could increase the number of patients they see because the reimbursement rates are now a more sustainable payment source, but they do not have the additional equipment and internal processes needed to expand their services.

For the past year, The Children's Oral Health Network of Maine (COHN) COHN has been providing guidance and technical support to the Cumberland County Public Health Department at no charge to support our efforts to create a strategic plan for addressing the gaps in oral healthcare identified in the Cumberland County Community Health Improvement Plan. COHN is a small non-profit organization that unites organizations and individuals across the state, with the shared vision of ensuring that all children in Maine can grow up free from preventable dental disease. The network catalyzes collaboration and innovation in order to ensure that effective

prevention, education, and treatment tools reach all children in Maine. COHN is the only organization in Maine focused on creating a stronger preventative oral health infrastructure and has the expertise, strategic relationships, and technical skills for supporting the Cumberland County oral health infrastructure project.

The Cumberland County Public Health Department, along with the ARPA administrator will work with the Children’s Oral Health Network of Maine to create a more coordinated and sustainable children’s preventative oral health infrastructure for Cumberland County. Please see attached MOU between COHN and the Public Health Department.

### *Long-term Housing Security: Affordable Housing (EC 2.15)*

Limited availability of affordable housing continued to place pressures on Cumberland County’s housing market throughout 2022 and into 2023. Those pressures were compounded by runaway inflationary costs, a shortage of available skilled construction workers, and the lingering global supply chain irregularities from COVID-19. Cumberland County, including greater Portland, continues to be Maine’s highest-priced market. In February of 2023 the median sales price was \$459,000, up 6.76% from \$429,950 a year ago. At the same time, the number of units sold went down by 24.4%, from 626 in February 2022 to 473 in February 2023.

The continued rise in price, coupled with rising mortgage rates, is making it more difficult to afford a mortgage for households looking to enter homeownership. The COVID-19 pandemic reestablished the importance of stable housing – indeed, *home* was key in keeping many of us healthy and safe during the pandemic. The pandemic also strained fault points in Cumberland County and Maine’s housing landscape, contributing to an ongoing shortage of available affordable housing units. Renters within Cumberland County and throughout our State continue to struggle with the short supply and high demand for rental housing. The rental market, especially affordable and workforce housing, continues to be at the forefront of key policymakers in the Maine Legislature and sitting on local city and town councils.

Cumberland County can help support affordable housing development by mitigating rising costs of housing within the local market, that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing. To date, Cumberland County has supported the production of 293 units of affordable rental housing in communities of exceptional need, including the city of Westbrook, the city of Portland and the towns of Gray and Scarborough.

The projects will use SLFRF awards as leveraging dollars alongside funding from the Low-Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 40-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

Rentals are only one component of the Long-Term affordable housing need for our community. Cumberland County has also invested SLFRF towards the creation of affordable homeownership. To date, the County has supported efforts to create a total of 36 homes. 20 homes will be sold to families making at or below 60% of the Area Median income, and 16 will be sold to families making between 70% to 110% AMI (50% must be sold at 80% AMI or below).

These homes are built to Passive House standards, with LED lighting and energy star appliances. The cost to heat, cool and light these homes will be 60% to 70% less than the cost of a typical home in Maine. Another unique facet of these homes is their affordability in perpetuity. Owners will be required to sell their units within AMI limits, and in relation to market pricing.

The County has also directed SLFRF toward two affordable housing initiatives developed by County staff. The first initiative - Cumberland County Rural Affordable Rental Housing - is a partnership with Maine Housing, and is intended to assist developers in creating affordable, workforce rental housing consisting of five to 12 units where 100% of the units are leased to households making no more than 80% of Area Median Income and are leased at not more than 80% of Area Median Income rents. The intent is to support development of new rental units throughout the County that are affordable. Another goal of the Affordable Rental Housing Program is to bring economic equity to the rural areas of Cumberland County, which are often left out of the Low-Income Housing Tax Credit program because the size, scale and lack of investor interest makes them all but unworkable. The Program will provide subsidy in the form of zero-interest forgivable loans, and pay debt for the acquisition and substantial rehabilitation or construction of any units developed under the Program. The affordability will be required for a minimum of 45 years.

The second internal initiative - Cumberland County Preservation of Affordable Housing Program – will strengthen the local economy and support communities through the acquiring of property in rural towns and preserving it for future development. The program will support more families’ access to stable, quality, affordable housing. The County will work with our Corporate Council to create a development arm that will facilitate purchase and sale.

#### *Long-term Housing Security: Services for Unhoused Persons (EC 2.16)*

Cumberland County continues to be Maine’s epicenter for Housing insecurity and homelessness, with a population that rose again this year. This continues to be a top priority for Cumberland County. Specifically, Cumberland County recognizes that homelessness is an issue across the region and must be addressed across and beyond the Greater Portland area. Funds are being deployed to directly address the disproportionate impact of the pandemic and potential future public health crises on the highly vulnerable population of people experiencing homelessness and housing insecurity.

Cumberland County has invested funding to support long-term housing supports, directing SLFRF toward the County’s two largest shelter providers: Tedford Housing, and the City of Portland. Despite the City of Portland opening its new 250-bed facility this spring, there are still several overflow shelters as well as multiple homeless encampments throughout the region. Tedford Housing hopes to have its new shelter and non-congregate family shelter under construction this year. Both partners continue to undertake initiatives to support long-term housing supports for our regions un-housed. The County anticipates funding will create pathways for residents with the fewest resources and the greatest challenges to access critical services. Both shelter programs are designed to directly improve the physical, mental and social well-being of some of the most vulnerable of Cumberland County’s residents.

With the demand continuing to exceed available services, Cumberland County has two internal initiatives underway that direct additional funding toward services for unhoused. The goal of these initiatives will be to evaluate the need and options for provision of programs and services for people experiencing - or are at imminent risk of - homelessness in the greater Lakes Region, where there are no defined programs or services to secure emergency or permanent housing, or to assist those at risk of housing insecurity with successfully maintaining permanent housing.

#### *Economic Impact Assistance: Other (EC 2.37)*

The limited capacity of local shelters continues to force the City of Portland and other organizations to provide emergency shelter for people in hotels across the County. Cumberland County’s Public Health Department

remains vigilant, attending weekly meetings of cities and social services providers who are collaborating to meet the basic needs of people experiencing homelessness.

Cumberland County continues using the SLFRF award to support community-based organizations in meeting the basic needs of those in emergency shelters. Funds support multiple aspects of daily living. These include services that address transportation needs related to medical, emotional or social support programming. The funds also support necessary supplies for families to keep children safe and healthy, and support volunteer and donation management to address other gaps in basic needs.

### *Addressing Educational Disparities: Academic, Social, and Emotional Services (EC2.25)*

The COVID-19 pandemic exacerbated issues already present in our community, specifically a widening academic achievement gap in core subjects like reading and math. Poor access to quality learning opportunities and high cost of affordable enrichment programs contribute to the widening academic achievement gap. To address these and other education gaps, Cumberland County partnered with Portland Adult Education and The Boys and Girls Club of greater Portland to address education disparities in our region.

Young adults (ages 17-28) across the country and within Cumberland County have also been disproportionately impacted by the economic downturn caused by COVID-19 (U.S. Bureau of Labor Statistics). Programs across the Portland Adult Education system (Hub) see an increase in the number of students who are not finishing high school, many of whom are leaving because of extreme gaps in their education because they have not been successful in the pandemic-era environment.

In Portland, in particular, course failure rates and absentee rates within the high schools have increased, with rates increasing most for English language learners and students of color. In addition, the Portland school system recently held a series of listening sessions with its Latinx community members who reported that one of the main causes for increased disengagement from school is financial imperatives, such as the need to support the nuclear and extended family and care for siblings.

These examples from Portland are important, because research shows that employment rates increase with a high school diploma and postsecondary attainment (US Census). In addition, obtaining a high school diploma or attending some college improves one's likelihood of living above the federal poverty line. (US Census).

In Maine, approximately 75% of current job openings require a high school diploma or higher level of education (MDOL, 2021). Workforce training opportunities in the local area also require a high school diploma. In addition to those who do not finish high school, there are young adults who graduate from high school academically unprepared to enter workforce training programs offered by the adult education programs in Cumberland County and/or at the local community colleges. Adult Education programs are designed to address student's barriers to their academic and employment goals. The Hub sees an opportunity to address these barriers (credential attainment and low academic skill levels) by taking a county-wide approach to attracting, retaining, and serving young adults so they may enter and/or advance within the workforce. The demand for academic instruction is increasing beyond the local capacity of programs who are often staffed with part-time hourly teachers.

With further academic preparation for both ESOL students and young adults, a greater number of ESOL students and young adults who have been disproportionately impacted by COVID-19 can qualify and enroll in one of the many workforce training programs and academic skill building classes offered at adult education programs across Cumberland County. For these reasons and many more, Cumberland County is using SLFRF to support expansion of existing Hub programming throughout the County directed at the needs for our region.

According to the Afterschool Alliance, for every child in an afterschool program in our state there are five waiting to get into one. In 2020, there were nearly 40,000 children in Maine who were alone and unsupervised after school. In Southern Maine alone, there are an estimated 19,000 kids unsupervised from 3:00 pm – 6:00 pm each day. Studies show that kids left unsupervised afterschool are more likely to engage in risky behaviors. Research also confirms that kids who attend our Clubs once a week or more have more positive relationships, do better academically, and are less likely to participate in unsafe activities. Quality after-school programs give young children access to enriching opportunities and educational support that will level the playing field, support their learning recovery from the pandemic, and help to close the academic achievement gap.

Cumberland County has partnered with the Boys and Girls Club of Southern Maine to support evidence-based learning recovery efforts for youth ages 6-18 in our region. For more than 110 years, Boys & Girls Clubs of Southern Maine (BGCSM) has provided young people with a safe place to go after school and positive experiences to help them grow and thrive. BGCSM's four priority outcome areas for programming are Academic Success, Leadership, the Arts, and Health & Wellness. These building blocks for a productive life are built into BGCSM's delivery model. Programs and activities are tailored by age group. Each Clubhouse offers practical help and mentoring for college/career planning, daily academic support to build on school day lessons, and enriching literacy and STEM opportunities. The goal of BGCSM programming is to guide and support our members' social-emotional development, teach interpersonal and life skills, and promote academic success by encouraging good study habits, goalsetting, and good communication. BGCSM uses an integrated approach that provides diverse daily program experiences using national evidence-based curricula and locally developed initiatives. BGCSM's goal is to ensure that every child who enters their Clubs graduates high school on time and leaves with a solid plan for their future. Cumberland County has provided SLFRF to support the work being done by this group that will have a ripple effect on our region.

### *Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)*

The Pandemic has continued to create challenges for the County in attracting and hiring employees to fill vacant positions; notably corrections officers at the Cumberland County Jail, which at this writing has 65 vacancies. Vacancies also increased among 911 dispatchers at the Cumberland County Regional Communications Center, and patrol deputies and detectives at the Cumberland County Sheriff's Office. All of these sectors were directly impacted by the Pandemic.

With the increased flexibility of the final rule, SLFRF funding may be used to support a broader set of uses to restore and support public sector employment. Eligible uses include filling vacancies and adding additional employees using SLFRF funds. SLFRF funds also may be used to provide worker retention incentives, including reasonable increases in compensation to persuade employees to remain with the employer as compared to other employment options. Cumberland County is using SLFRF to address retention and hiring.

In November 2021, the County hired a full-time personnel Recruiter, whose focus has been updating and modernizing the County's current recruitment efforts, application processes, candidate sourcing methods, social media platforms, hiring practices and retention incentives. The initial focus was on corrections officers. Through a temporary Memorandum of Agreement with the National Correctional Employees Union, a partnership was created and the recruiter works with a corrections officer two days per week in an attempt to fill corrections officer vacancies. The recruiter has been successful at hiring new employees; however, the County is struggling to retain employees in the positions most impacted by COVID-19. The recruiters will continue to focus on filling positions with an eye toward mitigating pandemic-related barriers to hiring.

Retention efforts also include worker retention incentives, and reasonable increases in compensation to persuade employees to remain with the County. SLFRF resources are supporting retention pay for our hardest

hit employment sectors. At the start of the pandemic, the jail was short 30 Corrections Officers. By the spring of 2021, that shortage had risen to over 60, which is more than half of budgeted Corrections Officer positions.

### *Public Sector Workforce: Payroll and Benefits for Public Health (EC3.1)*

SLFRF funding may be used for payroll and covered benefits for public safety, public health, health care, human services and similar employees of a recipient government, for the portion of the employee's time spent responding to COVID-19.

For the past two decades, the local public health infrastructure in Cumberland County has been through many changes. Maine CDC, the City of Portland Public Health Division, The Opportunity Alliance, the Cumberland District Public Health Council and various local community coalitions have been a part of local public health efforts over many years. How entities are funded, the geography they cover, and the public health issues they address has been in flux as state and federal leadership has changed.

With the flexibility of the SLFRF program and the clear need that emerged from the COVID-19 pandemic, Cumberland County used the funds as a catalyst to establish a County Public Health Department and brought the community's strong desire for regional public health programming to reality.

The fundamental goals of the new Public Health Department are to address persistent or remaining gaps in public health, to create stronger partnerships and collaborations, and to build capacity within the County to address the needs of people and communities who have the greatest barriers to health and well-being. While Cumberland County on the whole has some of the lowest rates of disease and highest rates of health, these overall rates obscure the health inequities that continue to exist. According to the World Health Organization, "Health inequities are differences in health status or the distribution of health resources between different population groups, arising from the social condition in which people are born, grow, live, work, and age." In Cumberland County, people who identify as LGBTQ+, Black, Indigenous, and people of color (BIPOC), people who are low-income, have a disability, and/or live in a rural area have more barriers to health than the average person; and therefore, have higher rates of disease and early death.

To make these goals a reality, the Public Health Department needed to begin with a public health improvement plan for the County, as one did not already exist and was not eligible for State funding. Over the course of this performance period, the Public Health Department finalized its County Public Health Improvement Plan. The County Health Improvement Plan (CHIP) presents a shared four-year vision for improving the health of people and communities in Cumberland County and reducing health inequities. Made possible through the investment of American Rescue Plan Act Funds, the CHIP is also focused on addressing the negative health impacts of the COVID-19 pandemic. The pandemic has exacerbated the existing health inequities for the County's historically underserved people, families, and communities.

The County Health Improvement Plan is just the County Public Health Department's initial response to improving health inequities. The plan outlines foundational equity goals (Goal 1) that will guide the Public Health Director's work to build out the Department. This includes using an equity lens on all public health problems, and ensuring the use of culturally relevant approaches to addressing them. Using an equity lens means finding and using disaggregated data to inform the work; and ensuring culturally relevant approaches means spending more time engaging and supporting cross-sector partnerships with communities that have the most barriers to health, and carefully considering how public health policies and practices will impact those communities. The Plan is also a call for Public Health in Cumberland County to shift more of our focus upstream. While many people still lack consistent access to quality healthcare and have unmet behavioral and oral health needs, health inequities stem from societal and institutional inequities that impact the community

conditions in which people live, learn, work, and play. Implementing strategies to reduce racism and discrimination (Goal 5) and focusing on issues related to transportation (Goal 4), housing (Goal 6), food security (Goal 7), and environmental justice (Goal 8), will fundamentally improve the community conditions in which people live, reduce barriers to health, and give all people the opportunity to live a healthy life. Our efforts to address healthcare access (Goals 2 & 3) will only be more effective when they are combined with efforts to improve the community conditions in which people live. While this is a 4-year County Health Improvement Plan, we view this as a living document that will expand and grow over the next 4 years as we cultivate collaborations and build a stronger public health infrastructure.

The Community Health Improvement Plan (CHIP) will guide the development and the work of the Cumberland County Public Health Department. The CHIP can also be used by other organizations, municipalities and communities as they look to address the key health issues facing our communities.

Municipalities can use the CHIP to educate community members and guide policy and practice changes to improve community conditions and impact health. School Districts can use the CHIP to find partnerships and build collaborations with organizations already working to address health problems and community conditions that impact students' ability to learn. Community Members can use the CHIP to support their own advocacy efforts for changes needed to create a healthier community for all. Community-based organizations can use information in the CHIP in their applications for additional funding, to educate key leaders, and to support their collaborative efforts to improve health for all.

If you'd like to view the full plan please visit the County's Public Health Page on our Website, [https://www.cumberlandcountyme.gov/departments/public\\_health\\_department/index.php](https://www.cumberlandcountyme.gov/departments/public_health_department/index.php)

Substance use disorders and mental health problems continue to be a top health issue of concern in Cumberland County, and were named Priority Area 2 in the CHIP. Overdoses continue to occur at alarmingly high rates, and lack of coordination is hampering efforts that are needed to respond to the prevent them. Schools and law enforcement agencies are increasingly the front line for prevention and early intervention around mental health and substance misuse, but a lack of consistent community support and internal capacity means efforts are limited.

Priority Strategies presented by the County's Public Health department include the embedding of Coordinated Behavioral Health Liaisons and Youth Liaisons into law enforcement agencies. Cumberland County has partnered with the towns of Falmouth, Cumberland, and Yarmouth to create a Behavioral Health Liaison position shared among the three communities, and supported by the SLFRF. The Behavioral Health Liaisons will work with law enforcement for the purpose of co-response, crisis intervention, case follow-up, referrals and connection to services, community outreach, engagement, and relationship-building activities to increase behavioral health and resiliency, substance use awareness, and suicide awareness and prevention. The objective of the program is to reduce the number of cases in which law enforcement is required to exercise protective custody for the purposes of compelling mental health or substance use intervention; to reduce calls requiring police response for mental health or substance use issues, and to increase residents' access to appropriate levels of behavioral health services.

Additional Strategies to address substance use disorders and mental health problems include convening a coordinated countywide overdose/harm reduction response; supporting comprehensive school-based interventions, including Behavioral Health Coordinators at the school district or county level; support for Gay-Straight-Trans Alliances and Black Student Unions; restorative policies and practices; and stronger connections between schools and municipalities on their joint approaches to address behavioral health problems. Over the performance period, the Public Health department has expanded to include a Behavioral Public Health Manager under the SLFRF program. By adding a Behavioral Public Health Manager, the Public

Health Department will be able to build upon current efforts to improve coordination and increase resources within the County to reduce behavioral health related deaths, like overdose and suicide, and improve wellbeing.

#### *Premium Pay (EC 4)*

N/A

#### *Water, sewer, and broadband infrastructure (EC 5)*

Water and sewer infrastructure investments marked one of the six ways that funds could be used for recovery and to address climate change impacts. Guidance from the U.S. Department of the Treasury identified drinking water infrastructure projects as eligible if they met the U.S. Environmental Protection Agency's (EPA) Drinking Water State Revolving Fund (DWSRF) eligibility criteria. All projects must be deemed necessary investments. Necessary Investments are defined by Treasury to be:

- Responsive to an identified need to achieve or maintain an adequate minimum level of service, which may include a reasonable projection of increased need, whether due to population growth or otherwise,
- A cost-effective means for meeting that need, considering available alternatives, and
- For investments in infrastructure that supply drinking water in order to meet projected population growth, projected to be sustainable over its estimated useful life.

In the fall of 2022, the Cumberland County Commissioners established the Municipal Sewer and Water Grant Program, which aims to support local sewer and water infrastructure needs by awarding funds directly to municipalities for approved projects. The goal for the program is to support and prioritize projects that would provide the greatest public benefit to our community. Cumberland County has awarded funds to four projects under this program, that fall into the following Subcategories. Projects have not yet started.

#### *Clean Water: Other Sewer Infrastructure 5.5*

In the spring of 2022 Cumberland awarded SLFRF funding under this category for the City of Westbrook for water and sewer infrastructure, specific to site improvements necessary to ensuring the development of long-term affordable housing development. The City of Westbrook owns an approximately two-acre parcel of land located in the heart of its downtown business district that was acquired through urban renewal in the 1970's. The site is also situated within a [Qualified Census Tract](#) (QCT) and Difficult Development Area (DDA).

#### *Revenue Replacement EC (6)*

As outlined in the final rule, recipients have the option to calculate revenue loss one time, according to the formula outlined in the final rule; or elect a "Standard Allowance" of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance.

Cumberland County has elected the Standard Allowance of \$10 million, and has set aside the standard allowance for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples that include, but are not limited to:

- Construction of schools and hospitals
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements, and are not reported on individually.

### **1.3 Promoting equitable outcomes**

Addressing racism and discrimination are priorities for Cumberland County Government. Long before most of us had ever heard the word “coronavirus,” Maine suffered from a history of discrimination, the consequences of which resonate today. In particular, the impact of historic policy choices on people of color in the state are widely overlooked. Existing profound racial wealth gaps made it harder for communities of color to weather economic downturns, from the pandemic to the financial crisis of 2008.

The SLFRF program has provided Cumberland County with an opportunity to gain a better understanding of the Government’s role in contributing to racial inequity, and our responsibility to advance racial equity. Cumberland County acknowledges that we must develop a shared racial equity analysis with our sub-awardees. Cumberland County also looks to gain an increased understanding of how the public sector can advance racial equity.

Racism and discrimination have created inequities in access to a range of social and economic benefits—such as housing, education, wealth, and employment. These conditions are key drivers of health inequities within communities of color. Similar health inequities are experienced by LGBTQ+ people, immigrants and refugees, and Indigenous communities. By utilizing a community-driven, data-informed approach, the County aims to ensure the effective, efficient, and equitable distribution of the federal award. Efforts to advance fairness and opportunity have come in the form of creating an ARPA Advisory Committee (AAC) with representatives from the public for each district within Cumberland County; a competitive grant process; and a robust and transparent public process for the funds. As such, Cumberland County has rooted its support for centering the use of our funds towards economic and racial equity.

Cumberland County’s Public Health Department is taking a Health Equity Lens. Good health and well-being require much more than medical care and healthy choices. Our lives are shaped by the conditions in which we are born, grow, live, work, play and age—along with the distribution of power and the systems that determine our opportunities. Using a health equity lens means intentionally looking for ways to address the social, structural, and political determinants of health and well-being. It means paying attention to the impact of discrimination, stereotyping, and prejudice based on sex, gender, age, race, ethnicity, low economic status, or disability. Discriminatory practices are often embedded in institutional and systems processes, leading to some groups being under-represented in decision-making at all levels or underserved. Using a health equity lens also means considering the potential positive and negative impacts of policy and programs on under-represented and/or underserved groups and getting input from the population of focus.

To ensure all residents of Cumberland County have what they need to achieve their fullest potential including employment opportunities, Cumberland County Leadership must take action to integrate diversity, equity, and inclusion into County operations.

Because advancing equity requires a systematic approach to embedding fairness in decision-making processes, Cumberland County sought qualified Diversity, Equity, and Inclusion ("DEI") consulting firms to assist the County in its efforts to advance racial equity. In December of 2022, Cumberland County contracted with OptiPlied, Inc. to create a Strategic Plan and framework for advancing racial equity within our organization.

Over the next three years, Cumberland County will use the strategic plan to establish the foundation in which to build future DEI strategic priorities. This foundational work establishes important DEI-related practices targeted at professional development, skills training, and implementing revisions to our Human Resource policies and processes to meet the needs of our evolving workplace.

The County recognizes that DEI work is a marathon, not a sprint. Diversity, Equity, and Inclusion work is process work; it is not a task that can be checked off at the end of a given time frame. Consequently, to succeed, it must be approached as a collaborative effort rather than as a completion-oriented effort. Each goal within our strategic plan is inclusive of objectives that point toward the future.

The initial strategic plan establishes key practices that will position the County toward Cultural transformation. Those key practices include internal DEI leadership, relevant professional development, common organizational learning, improved Human Resource processes, consistent progress reporting, and sustainable resource allocation. All of these are necessary for the County to sustain welcoming environments for diverse employee communities.

The formation, training, support, and resourcing of the DEI Directors Group established to lead this organizational effort will be critical to the success of the Cumberland County DEI Strategic Plan and Action Plan. This group will serve as guides to all DEI efforts while providing regular progress reporting and adjusting the plan as needed, in the ways which most benefit the needs of County government. Furthermore, the strength of this leadership group will position Cumberland County for its next iteration of DEI strategic planning for the time beyond the 3-year cycle of the present DEI Strategic Plan.

Diversity, equity, and inclusion work is supported by - and supports - other work occurring simultaneously in Cumberland County. All our efforts are motivated by an institutional interest in serving our staff and community members. Our approach will be systemically, consistently, intentionally, directly, and overall, more effective. These multiple efforts overlap to affect necessary cultural shifts. Specifically, DEI initiatives introduce an elemental cultural change to organizations to transition from an exclusive environment to a diverse, equitable, and inclusive one.

## **1.4 Community Engagement**

Cumberland County continues to conduct a wide range of community engagement efforts. Our Public Health department actively meets with leaders from different programs/organizations currently working to address priority health problems, social determinants of health or focused on the wellbeing of a particular group of people who are more impacted by health problems, such as people who identify as LGBTQ+, immigrant, BIPOC, older adults, and people with disabilities. Leaders provided data, their understanding of current gaps in public health efforts, and strategies they believe have the most potential for addressing those gaps.

The SLFRF administrator also continues to conduct community engagement, and meets biweekly with the County’s ARPA Advisory Committee. Over the course of the performance period, the Advisory Committee conducted a community survey. The survey ran from August 03-September 07, 2022. County staff made the survey available to the public via our website and notified the public via a press release, and email blast, which went to over 200 organizations and towns in Cumberland County. The County successfully received 82 responses that included residents from each of the five County Commissioner districts, with the most responses coming from District Two - which includes Casco, Falmouth, Frye Island, Gray, Harrison, Naples, New Gloucester, Raymond and Windham. The results of the survey are below, and are what the County used to direct spending over the course of this performance period:

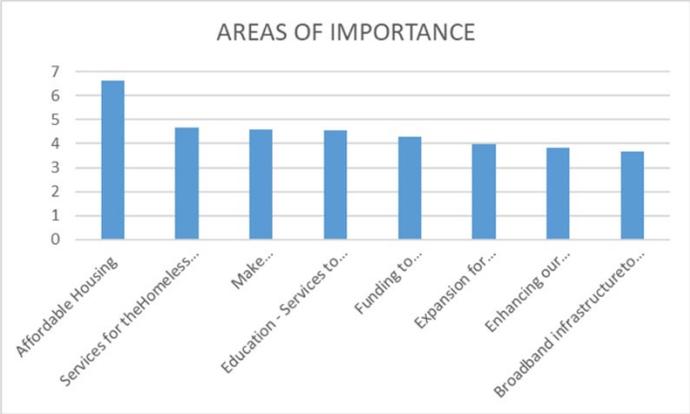
**1.5 Labor Practices**

Cumberland County continues its effort to support economic recovery through strong employment opportunities for construction workers. Where applicable, the County will follow local labor regulations including: local hire preferences; apprenticeship requirements; prevailing wage standards; and labor agreements. If the County pursues a qualifying project over \$10 million, the County will ensure all contractors are complying with Davis-Bacon and Related Acts, and will require a local hire preference.

**1.6 Use of Evidence**

Most of Cumberland County’s approved projects do not require evidence-based reporting because the projects are for capital expenses, including construction. The programs that do have evidence-based interventions and/or program evaluation elements are required to identify evidence to support that the project will have its intended impact. This evidence may include results from previous programs in Cumberland County, similar programs in Maine or other states, or information from academic research or existing evidence clearinghouses.

For projects that are being evaluated, in place of evidence-based data, detailed demographic and usage data will be collected to understand the impacts of the services for program participants. A more detailed breakdown of each project’s evidence-based interventions is outlined below in the Project Inventory.



**1.7 Performance Report**

Each Project is required to provide data on existing COVID-19 impacts linked to their proposed SLFRF activity. Data is subjective, in that it is provided to the County by the applicant in a narrative form. To date, none of the SLFRF proposals have undergone formal evidence-based impact evaluations.

Cumberland County is using its own performance metrics that identify impacts produced by the projects, and measure results of the programs based on the units of service provided and/or end user results of a project or program. Performance metrics built within our initial application process score awardees based the following: relevance to County needs, effectiveness of existing achievements, and efficiency of resources, impact, and sustainability. Those same performance metrics are then associated with the ongoing project or program's objective and goals, as reported to the County. Sub-awardees are required to file quarterly and annual reports. These reports outline accomplishments and financial data. The reporting measures vary per project, based on the metrics created for the program/project upon initial setup. Reports may be submitted monthly or quarterly, depending on frequency of draw requests from the sub-awardee. All sub-awardees will submit one annual and/or final closeout report.

Compliance staff utilize Neighborly software and Microsoft Excel to track and report sub-recipient performance. Staff also utilize our in-house web-based financial reporting system, MUNIS. The Compliance Manager and Special Projects Administrator are trained on all systems, including MUNIS and Neighborly, which report all activities of the ARPA SLFRF program and expenditure status.

Additionally, ARPA SLFRF administrators utilize legal consultants when necessary to confirm project eligibility, and that expenditures align with and meet the Treasury Guidelines.

## **2.0 Project Inventory**

The following pages provide a description of each project undertaken during the 2023 recovery plan performance period. Cumberland County must provide the minimum required information, and must ensure that our Project Inventory contains the additional information required by Treasury's Reporting guidance, including but not limited to information about performance measures and evidence/evaluation for each project. In all cases, recipients must post publicly (and submit to Treasury) a single PDF file of their Recovery Plan, which includes the Project Inventory.



# *Project Inventory*

SLFRF Recovery Plan Performance Report 2023  
*Report Period: 07/31/2023 (July 01-June30, 2023)*

This Project Inventory reflects initiatives that were approved as of June 30, 2023 through the County's documentation process. For information on all initiatives, visit the Cumberland County ARPA website at <https://www.cumberlandcounty.org/754/American-Rescue-Plan-Act>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> 911 Communication Center Expansion  <b>Funding amount:</b> \$2,113,406.21	<b>Project Identification Number:</b> 21008
<b>Project Expenditure Name :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings
<b>Project Overview</b>	
<p>The expansion of the 911 call center for the County, will include new dispatcher consoles to provide greater distance from each employee. The current set-up does allow for appropriate spacing. The County will establish new designs to have greater distance between each dispatcher. The dispatch room will also be enlarged to spread the desks out to gain even greater distance between dispatchers. Increase the square footage of the building to accommodate for social distancing which will include new consoles for the dispatchers to achieve this goal. Additionally, upgrading the air handler unit to provide better air exchange.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> Yes	
<b>If program evaluation being used, evaluation Description:</b> The	
<b>Performance Report</b>	
<p>Once work has been completed, the County Compliance and Audit Manager will collect data from the department head annually to support the expansion in that it will produce an overall reduction in transmission of COVID19 as well as other communicable/ airborne disease within the workplace. Written Justification for spending over 1 million dollars on the project with the SLFRF Award.</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Inmate Medical Costs	<b>Project Identification Number:</b> 5454551695021004
<b>Funding amount:</b> \$554,793.87	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.6-Medical Expenses including Alternative Care Facilities

**Project Overview**

The Cumberland County Jail utilizes an outside vendor to handle all inmate medical needs within the jail, utilizing a “cost-plus” payment contract. Under this system, the County pays the vendor a fixed annual amount intended to be a worst-case estimate of actual costs for the year. If actual costs come in under budget, the County receives money back as a reimbursement. If costs go over budget, then the County must pay the vendor the additional amount. Costs are recorded each year from July 1 to June 30th of each year. For the first time in many years, medical expenses went over budget during FY22, by roughly \$329,000. All of the additional expenses could be directly attributed to Covid 19, in the form of additional staffing expenses, quarantining needs, PPE costs, and regular Covid-19 testing. Only costs associated with and or directly linked to COVID are applicable to this project.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Funding is provided to support increased medical costs associated with the County Jail. From the beginning of the COVID-19 Pandemic the County Jail saw a number of increased cases of COVID-19 which required more medical staffing and increased costs associated with providing proper treatment to the inmates at the jail.

Key Performance Indicators: Continuation of Care for inmates during the Pandemic and support the economic shifts in staffing due to the market changes.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Jail Medical Expansion  <b>Funding amount:</b> \$9,901,006.00	<b>Project Identification Number:</b> 5454551695021005
<b>Project Expenditure Category:</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings

**Project Overview**

Increasing the size of the medical wing to 6,000 SF creating greater capacity and flexibility to handle multiple inmate health issues. All cells will be negative pressure cells to provide the ability to isolate infectious patients better and faster reducing the likelihood of community spread in the building. The expanded medical wing will also better separate routine medical clinic care from patients with communicable disease ex COVID, influenza, etc., that require medical monitoring.

The existing medical will be re-purposed as a mental health psychiatric unit where the MH team will have offices and will have direct access to monitor and provide patient care. The COVID-19 pandemic caused a spike in patients with psychiatric co-morbidities that require increased healthcare monitoring and treatments of patients engaged in detoxification protocols etc.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Performance Report</b>	
<p>Provide a space for inmates to isolated and be treated for COVID-19. Key Performance Indicators: Number of inmates provided care and or supportive isolation needs from the expansion. The Population being served by this project include Impacted, Low or moderate income Households or populations, Impacted Households that experienced increased food or housing insecurity, and Impacted Households that qualify for certain federal Programs. Quarterly performance reports on the constructions work associated with the project and its associated timeline. Additionally, a final closeout report from the medical providers outlining the benefits the project has had to date for the jail once created. Funds expended towards the project will be tracked and collected. Written Justification for spending over 1 million dollars on the project with the SLFRF Award. Cost associated with this buildout are directly linked to the increased need based on overall COVID outbreaks at the Jail. The County will us all other funding sources currently available to them prior to using ARPA funds.</p>	
<b>Mandatory Performance Indicators (if applicable):</b>	
<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Ride to Work	<b>Project Identification Number:</b> 30086
<b>Funding amount:</b> 100,000.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 113-Substance Use Services

**Project Overview**

United recovery fund formally known as, Maine Recovery Fund’s (MERF) maintains the same mission to dignify supportive employment and to provide integrative services for people in Cumberland County recovering from substance use disorder, reentering from jail and prison, new Americans, and returning veterans facing reentry obstacles. This already vulnerable population was further displaced by COVID-19 as much of the existing social services infrastructure was inaccessible or unavailable. We have found our services to be even more essential during COVID-19 as displacement, unemployment, and homelessness have been amplified.

United recovery is using the Award from Cumberland County to provide transportation to people facing reentry obstacles in Cumberland County that ranges from those recovering from substance use disorder and reentering from jail and prison to new Americans and returning veterans.

**Website Link:** <https://www.unitedrecoveryfund.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The goal of the program is to serve the historically marginalized and underserved community of individuals in recovery from substance use disorder, recently out of incarceration, and new Americans. The intended outcome of our program is to eliminate the barrier of a ride to work for individuals who do not have a driver’s license, access to a vehicle, and/or the ability to afford and/or access to public transportation. 100% of the Clients served under this program have been disproportionately impacted by Covid19.

During this Performance Year ARPA-supported ride to work program, in providing 3,740 rides to and from work for 143 clients who otherwise would not have had access to a ride to work. Our preliminary analysis of these 143 clients showed that: 57 (60%) are still employed by MaineWorks or have been hired full time elsewhere; 9 (10%) had a recurrence of substance use disorder; and 28 (30%) either moved, quit, or failed to show up. While we are in the early stages of our data analysis, we feel that these numbers are indicative of the success of our

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

program when compared to national statistics regarding substance use disorder recurrence. We will continue to document our client trajectory to further demonstrate the effectiveness of our program in establishing long term economic viability for our clients.

The mission is informed by our commitment to diversity, equity, and inclusion as a sustainable, inclusive, and resilient recovery community. Our statement, adopted by our Board of Trustees, is as follows: Take the broadest possible view of diversity, value the visible and invisible qualities that make you who you are, welcome that every person brings a unique perspective and experience to advance our mission and progress our support for individuals facing recovery and re-entry. Believe that each Maine Recovery Fund community member, donor, volunteer, advocate, and employee must have equal access to solving recovery-related barriers. Strive to include diversity, equity, and inclusion practices at the center of our daily work.

<b>Mandatory Performance Indicators (if applicable):</b>	
<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence- based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Building Hope and Creating Community	<b>Project Identification Number:</b> 21034
<b>Funding amount:</b> \$515,214.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings

**Project Overview**

Isolation caused by COVID-19 led to an increase in fatal overdoses in Maine. Isolation caused by COVID-19 led to an increase in fatal overdoses in Maine—an increase from 380 in 2019 to 515 in 2020, and then even higher, to 636 in 2021. The highest number of confirmed or suspected overdose deaths during that three-year period are in Cumberland and Penobscot counties. Portland Recovery Community Center (PRCC) received Cumberland County ARPA funding to support a building renovation that makes expanded services possible. The expansion comes at a critical time, as two major public health issues collide: the COVID-19 pandemic and the opioid epidemic. The building renovation will allow more people affected by addiction to receive effective in-person recovery support despite COVID-19.

**Website Link:** <https://portlandrecovery.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The Project being Construction in nature, documents both the construction elements the ARPA funds are directly supporting but also the benefit to the Community as a result of the funds. The population served by this project includes households that were Impacted by Covid19, those that have experienced a negative economic impact as well as the general public.

The ARPA funding for the building has made a huge impact on the lives of almost 4,000 people. Surveys of participants reflect how much this beautiful and safe space contributes to being able to recover from addiction and enhance self-esteem. The building stands as a testament to eradicating stigma. The reaction of our participants and other visitors when they come to the new building is inspiring. "This is beautiful!" is exclaimed frequently. We believe that this beautiful space is making a difference in how people's lives and mental health improve beyond what we could have imagined. Over 2,500 people have utilized the space since move in and renovated the building. The improved space continues to contribute to growth in services and positive environment for people seeking and in recovery from Substance use.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Through These Doors  <b>Funding amount:</b> \$150,000.00	<b>Project Identification Number:</b> 30190
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.11- Community Violence Interventions

**Project Overview**

Through These Doors is the domestic violence resource center for Cumberland County. Serving victims and survivors of domestic violence, sexual abuse, dating violence, human trafficking and stalking. TTD provide safe and accessible services to all people affected by domestic violence.

TTD provides safe and accessible services to all people affected by domestic violence regardless of race, ethnicity, disability, sexual orientation, gender, age, primary language spoken, or immigration status. Our core service is our free, confidential, anonymous 24-hour helpline for people living in or leaving abusive relationships, struggling with a former partner, and Concerned friends, family members, neighbors, etc.

TTD operates an emergency shelter for people fleeing abuse and violence, transitional services, support and education groups, and safety planning, advocacy, support and assistance with legal matters including Protection from Abuse Orders. TTD offer specialized support services on issues as elder abuse and human trafficking. TTD work in the systems of child protective services and local jails and prisons. TTD engage in consultation and case assessment with all law enforcement agencies in Cumberland County. In an effort to prevent future violence, TTD provide extensive community education, consultation, training and systems change advocacy to the general public and to youth through our Young Adult Abuse Prevention Program. TTD operates a batterer's intervention program in Cumberland County called A Different Choice.

**Website Link:** <https://www.throughthesedoors.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

**Performance Report**

The Program Objective is to provide services to survivors of Domestic Violence. The programs beneficiaries are the victims and are a presumed group to be Low income and that have been impacted by the pandemic. The County collects data on the units of service provided to the victims. This program begin in February of 2023 and has reported the following types of services and corresponding total number of beneficiaries:

- **4 households received support for rent and security deposit / Families**
- **3 Households were given support for utilities / Families**
- **2 Households were provided a Motel stay / Families**
- **2 Households were provided Food/groceries for motel guests / Families**
- **2 Households were provided an Airline ticket to safe location / Individual**
- **1 Household was provided a Bus ticket to safe location**
- **4 Households received help with moving truck/mover expenses**
- **1 Household received help with a storage unit**
- **8 Households received help with security Cameras**

The County will request on a regular basis, quantitative and qualitative information concerning progress.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Regional Communications Radio  <b>Funding amount:</b> \$1,900,000.00	<b>Project Identification Number:</b> 30198
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.7-Other COVID-19 Public Health Expenses including Communications Enforcement Isolation Quarantine

**Project Overview**

Cumberland County will expend SLFRF on improvements to the County emergency operations center in the form of the acquisition of emergency response equipment radio systems. This project has not yet started.

**Website Link:** <https://www.cumberlandcountyme.gov/departmen>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Quarterly reporting as to how the project is working towards its overall goal, progress to date and a final report documenting the benefits of the project for households/populations that experienced a negative economic impact.

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• Number of households receiving eviction prevention services (including legal representation)</li> <li>• Number of affordable housing units preserved or developed</li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• Number of workers enrolled in sectoral job training programs</li> <li>• Number of workers completing sectoral job training programs</li> <li>• Number of people participating in summer youth employment programs</li> </ul>	N/A
<p><b>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</b></p> <ul style="list-style-type: none"> <li>• Number of students participating in evidence-based tutoring programs</li> </ul>	N/A
<p><b>d. Healthy Childhood Environments (EC 2.11-2.14):</b></p> <ul style="list-style-type: none"> <li>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</li> <li>• Number of families served by home visiting</li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Town of Pownal	<b>Project Identification Number:</b> 30081
<b>Funding amount:</b> \$155,214.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.14-Other Public Health Services

**Project Overview**

The Project will provide Technology infrastructure to improve access to and the user experience of government IT systems as well as technology improvements to increase public access and delivery of government programs and services is to covid-19 mitigation and prevention through Public Communication efforts

The Project will consist of fixing the acoustics in the meeting room by applying sound muffling fabric and updating the windows Purchasing all the necessary equipment to run and I allow for remote access and updating the elevator as the meeting room is on the 2nd floor. The Goals of the project are to increase the overall level of town communication to residents. Once the system is in place analytical data will be used to show the increased use by the public as well as document the use of the equipment for public service announcement and any community based needs.

**Website Link:** <https://www.pownalmaine.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The Goals of the project are to increase the overall level of town communication to residents. Once the system is in place, analytical data will be used to show the increase use by the public, as well as document the use of the equipment for public service announcement and any community based needs. This project will serve the general populations. The following data sets will be tracked:

- Technology infrastructure to adapt government operations
- Data regarding number of users and increased use of services provided by the Town that support Community Needs.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Courthouse Airhandler #1	<b>Project Identification Number:</b> 5454551695021007
<b>Funding amount:</b> \$3,700,000.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings

**Project Overview**

The courtroom side of the County Courthouse is a three-story structure. It houses multiple courtrooms and administrative and criminal processing areas. Currently the existing air handler 1 cannot address

COVID-19 concerns because the existing unit is not operating at the required air capacity to provide slow steady air speed per recommendation. The existing unit could not provide air filtration recommended through fiber-based material or membrane. The County is unable to increase air filters to as recommended by CDC. The existing unit could not provide outside air during cold season. The existing unit is not capable of changing airflow patterns - it produces the same speed in a straight path. Demand control ventilation by occupancy will be included. The project scope is to replace the existing pneumatic control system.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Cumberland County will document the overall benefit of the new system and if applicable how well the prevention method worked. This can be tracked based on the number of exposures before and after the system was put in place. Written justification for the costs over 1 million in ARPA funds and measures taken to achieve the objective of the project as well as financial data supporting compliance with 2 CFR Part 200.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Avesta Village Commons	<b>Project Identification Number:</b> 30105
<b>Funding amount:</b> \$350,000.00	
<b>Project Expenditure Category:</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

Avesta Housing is a nonprofit affordable housing developer, which used ARPA funds to secure land, to build 31 units of affordable senior housing on the site. The units will be restricted to older adults, 55+ and all units will be affordable, reserved for individuals or couples earning less than or equal to 60% of AMI. A further 19 of these units will be set aside for individuals or couples earning less than or equal to 50% of AMI. All utilities are included in the rent helping to facilitate affordability by reducing the burden of housing expenses. The units will be income and rent restricted for a period of 45 years, per the terms of MaineHousing financing. However, as is consistent with Avesta’s mission, the organization intends to maintain the affordability of this property in perpetuity, well beyond the required period.

**Website Link:** <https://www.avestahousing.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Cumberland County has collected the property appraisal value to verify the cost of the land was reasonable at time of purchase. Additionally the County will obtain and retain as proof of long term affordability the executed Land Use and Restriction Agreement, this will be held initially by Cumberland County until the LITHC Lender applies theirs.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	31 UNITS
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Jail Negative Pressure Pod	<b>Project Identification Number:</b> 21002
<b>Funding amount:</b> \$0 Project Canceled	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

**Project Overview**

This project has been canceled due to the cost overruns with the medical expansion project.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):**

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

N/A Project is canceled.

**Mandatory Performance Indicators (if applicable):**

<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• Number of households receiving eviction prevention services (including legal representation)</li> <li>• Number of affordable housing units preserved or developed</li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• Number of workers enrolled in sectoral job training programs</li> <li>• Number of workers completing sectoral job training programs</li> <li>• Number of people participating in summer youth employment programs</li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p><i>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p><i>d. Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> County Public Health	<b>Project Identification Number:</b> 21001
<b>Funding amount:</b> \$700,000.00	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

**Project Overview**

Cumberland County Established a Public Health Office. One Position titled Public Health Manager has been created at this time. The Public Health Manager is working county Towns and Municipalities in response to the COIVD 19 pandemic to create and establish a regional communication HUB. The Primary focus of the Public Health Manager is to identify gaps that exist in public health and areas that greater capacity and aid are needed in responding to the Public Health crisis and those communities that were disproportionately impacted.

**Website Link:** [https://www.cumberlandcountyme.gov/departments/public\\_health\\_department/index.php](https://www.cumberlandcountyme.gov/departments/public_health_department/index.php)

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Over the Course of the performance reporting period Cumberland County Public Health office has served over 1124 disproportionately impacted households. Additional the Public Health Office has completed and released the 4-year County Health Improvement Plan. The plan utilizes a health equity framework to collect data, engage with the community around current efforts, gaps, and need strategies, and choose goals and strategies to be prioritized for implementation over the next 4 years. The plan is focused on addressing health inequities within individual health problems and also focusing on efforts to improve the social determinants of health most impacting people with the highest barriers to health in Cumberland County. The Public Health office also participates in many public engagement efforts, one example of this is the Advisory Committee for the Partners For Thriving Youth Project. The Advisory Committee meets monthly and the Public Health Director provides thoughtful partnership and connections to people and organizations. The PTY project is focused on implementing public health strategies to improve behavioral health among youth who identify as BIPOC, LGBTQ+, and/or have experienced generation trauma.

All the work currently being done by the public health officers is centered around COVID-19 and its effects on our residents. Quarterly reporting is required of the Public Health Staff outlines the work being done and its relationship to the population being served. Additional payroll is collected to support the number of hours specifically related to ARPA.

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Mandatory Performance Indicators (if applicable):</b>	
<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> County Personal Protective Equipment	<b>Project Identification Number:</b> 21003
<b>Funding amount:</b> \$21,309.96	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.5-Personal Protective Equipment
<b>Project Overview</b>	
<p>The Cumberland County Emergency Management Agency, has been provided PPE directly by the County to distribute throughout our region to both County Personal, such as our Cumberland County Sheriff, Regional EMS Providers, County personal. In addition to providing this to our County Personal to maintain operations, CCEMA is assisting all regional Municipalities, Social service providers, and local Non Profits to obtain this PPE for free. CCEMA will track the PPE and provide a list of whom received the PPE, CCEMA will ensure and keep separate this PPE from any other State or Federal Program PPE.</p> <p><b>This project is now 100% complete.</b></p>	
<b>Website Link:</b>	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Cumberland County Provided over 10,120 Individual 3M Aurora 1870+ N95masks to the County Jail and regional Fire Departments which included the following municipalities: Falmouth Fire Department, Naples Fire Department, Scarborough Fire Department, Freeport Fire Department, Gorham Fire Department, Brunswick Fire Department, Portland Fire Department, Westbrook Fire Department, Cumberland Fire Department and the Bridgton Fire Department.</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> County Jail HVAC Duct Cleaning	<b>Project Identification Number:</b> 21006
<b>Funding amount:</b> \$500.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings
<b>Project Overview</b>	
<p>This project only made it to the design phase as it was too costly to complete as such, this project is now 100% complete. Designs for future work be done will be collected and held by the County.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
N/A	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</b></p> <ul style="list-style-type: none"> <li>• Number of households receiving eviction prevention services (including legal representation)</li> <li>• Number of affordable housing units preserved or developed</li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• Number of workers enrolled in sectoral job training programs</li> <li>• Number of workers completing sectoral job training programs</li> <li>• Number of people participating in summer youth employment programs</li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p><i>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li><i>• Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p><i>d. Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li><i>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li><i>• Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cross Insurance Arena Generator	<b>Project Identification Number:</b> 21009
<b>Funding amount:</b> \$0 (project canceled)	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.14-Other Public Health Services
<b>Project Overview</b>	
<p>The County intended to spend money to support a new generator at the Cross insurance arena in the event the facility would be used as an alternate care site. However the cost to support this project were extremely highly and the use of the facility was too low to continue the project. The project has been canceled.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
N/A	
<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</b></p> <ul style="list-style-type: none"> <li>• Number of households receiving eviction prevention services (including legal representation)</li> <li>• Number of affordable housing units preserved or developed</li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• Number of workers enrolled in sectoral job training programs</li> <li>• Number of workers completing sectoral job training programs</li> <li>• Number of people participating in summer youth employment programs</li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p><i>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li><i>• Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p><i>d. Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li><i>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li><i>• Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cross Insurance Arena Airlock	<b>Project Identification Number:</b> 21010
<b>Funding amount:</b> \$0	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.14-Other Public Health Services
<b>Project Overview</b>	
<p>The County intended to spend money to support an airlock wall system at the Cross Insurance arena will prevent cold air (or hot) from impacting climate control environment in the main arena. Loading docks, when doors are open, allow for air to flow directly into the arena, which is problematic for an alternative care site (ACS). However the cost to support this project were extremely highly and the use of the facility was too low to continue the project. The project has been canceled.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
N/A	
<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• Number of households receiving eviction prevention services (including legal representation)</li> <li>• Number of affordable housing units preserved or developed</li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• Number of workers enrolled in sectoral job training programs</li> <li>• Number of workers completing sectoral job training programs</li> <li>• Number of people participating in summer youth employment programs</li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p><i>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li><i>• Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p><i>d. Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li><i>• Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li><i>• Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Jail Staffing	<b>Project Identification Number:</b> 21011
<b>Funding amount:</b> \$2,115,984.00	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3.2-Public Sector Workforce: Rehiring Public Sector Staff
<b>Project Overview</b>	
<p>At the start of the pandemic, the jail was short 30 Corrections Officers. By the spring of 2021, that shortage had risen to over 60. In addition to a number of other measures taken to attempt to draw in new Corrections Officers, the County implemented an extra \$2.75 Hiring and Incentive pay for all certified Corrections Officers at the jail, which is added on to their base pay.</p> <p>This amount will decline to \$2.10 on July 1, 2022, \$1.10 on July 1, 2023, and then will go away entirely July 1, 2024. Higher than normal wage increases paid by the County General Fund budget will be used to offset the gradual decline in the Hiring and Retention pay, resulting in small increases in overall pay for Corrections Officers during this time period. Employees who are working in related positions that are still certified CO's still receive the stipend, because they are often called upon to fill vacant shifts."</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Providing worker retention incentives, including reasonable increases in compensation to persuade employees to remain with the employer as compared to other employment options. In addition to a number of other measures taken to attempt to draw in new Corrections Officers, the County implemented an extra \$2.75 Hiring and Incentive pay for all certified Corrections Officers at the jail, which is added on to their base pay.</p> <p>Retention incentives are less than 10 percent of the rate of base pay for the category of employees and are reasonably proportional to the need to retain employees. Staff collect payroll documentation on who receives the increase and the amount spent specific to the increase per quarter.</p> <p>Number of FTEs rehired by governments under this authority: 104</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> County Recruiter	<b>Project Identification Number:</b> 21024
<b>Funding amount:</b> \$796,809.96	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3.2-Public Sector Workforce: Rehiring Public Sector Staff

**Project Overview**

In November 2021, the County hired a full-time personnel Recruiter, whose focus has been updating and modernizing the County’s current recruitment efforts, application processes, candidate sourcing methods, social media platforms, hiring practices and retention incentives. The initial focus was on corrections officers. Through a temporary Memorandum of Agreement with the National Correctional Employees Union, a partnership was created and the recruiter works with a corrections officer two days per week in an attempt to fill corrections officer vacancies.

The recruiter has been successful at hiring new employees; however the County is struggling to retain employees in the positions most impacted by COVID-19. The recruiters will continue to focus on filling positions with an eye toward mitigating pandemic-related barriers to hiring.

Retention efforts also include worker retention incentives, and reasonable increases in compensation to persuade employees to remain with the County. SLFRF resources are supporting retention pay for our hardest hit employment sectors. At the start of the pandemic, the jail was short 30 Corrections Officers. By the spring of 2021, that shortage had risen to over 60, which is more than half of budgeted Corrections Officer positions.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

## SLFRF Recovery Plan Performance Report 2023 Project Inventory

### Performance Report

Over the last year, our biggest recruiting efforts have been concentrated on improving the speed and candidate transparency of the corrections hiring process, as well as fully implementing and building an applicant tracking system, JazzHR.

We've increased interviewing for corrections approximately 400%, reduced a 40 page personal history questionnaire that was only available in paper format down to an 8 page electronically fillable form, reduced the required documentation from 4 forms of ID to one, and reduced the two conditional offer letters at separate times in the process to one comprehensive letter. We've implemented a drug screening program.

The recruiter has taken over hiring for all departments; as of this date, the Communications Department is one dispatcher away from being fully staffed and Facilities is one position from being fully staffed, including the fulfillment of a long standing vacancy of Fleet Technician.

Future goals include putting out a focused effort around recruiting veterans and criminal justice students for patrol and corrections, increasing the use of the county's website for recruitment, and increasing the county's use of social media for recruitment.

The recruiter is involved in the county's DEI initiative and has participated in multiple trainings on the subject. The HR Director and Recruiter have spoken at length about ways to incorporate standard practices and trainings to reduce bias in hiring and finding ways to help non-native English speakers / New Mainers be successful in applying for open county positions.

### Mandatory Performance Indicators (if applicable):

<p><i>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><i>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence- based tutoring programs</i></li></ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cross Insurance Arena Retention Pay	<b>Project Identification Number:</b> 21025
<b>Funding amount:</b> \$8,679.34	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3.2-Public Sector Workforce: Rehiring Public Sector Staff
<b>Project Overview</b>	
<p>Covid-19 created a severe labor shortage in Southern Maine, particularly in service sector industries. For the Cross Insurance Arena (CIA), this shortage is most acutely felt in the form of the part time staff typically used for actual events at the arena. In order to stay competitive with similar venues, the CIA has requested a \$1.00 rehiring stipend for their event staff. Over the performance period funding that had been secured was not fully needed and as such the project has expend some dollars in support and based on need, however the County has deemed this project to be complete.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Total amount of retention funds provided that supported support rehiring and retaining staff at the County's Cross insurance arena, did not exceed the funding amount outlined above. The retention incentives were less than 10 percent of the rate of base pay for the category of employees and were reasonably proportional to the need to retain employees. Payroll data was collected to ensure employees are receiving the additional pay and to document the amount spent each quarter. This was a fixed amount of \$1.00 an hour more for each employee. No Full time employees were rehired with these funds as this was directed towards the lowest income workers and those most impacted whom for this facility were part time employees.</p>	

### Mandatory Performance Indicators (if applicable):

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Compliance & Audit Manager	<b>Project Identification Number:</b> 5120
<b>Funding amount:</b> \$825,000.00	
<b>Project Expenditure Category :</b> 7-Administrative	<b>Number Category:</b> 7.1-Administrative Expenses
<b>Project Overview</b>	
Starting in September 2021, the County of Cumberland has employed a Compliance & Audit Manager who is specifically tasked with monitoring all ARPA expenditures, both those made directly by the County, and also those passed along to Subrecipients. The full cost of this position over four years, including benefit costs and incidental expenses is expected to be \$825,000	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
N/A	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<p><i>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p><i>d. Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Habitat for Humanity of Greater Portland- Sunset Avenue	<b>Project Identification Number:</b> 30095
<b>Funding amount:</b> \$1,300,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing
<b>Project Overview</b>	
<p>The scope of work for the SLFRF investment will consist of the construction of eight, energy efficient, single family homes, for low-income first-time homebuyers. To promote and provide long-term affordable housing Habitat for Humanity will build 8 homes in South Portland Maine, for which all will be Sold to families making at or below 60% of the area median income.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Beneficiary data will be collected to document that these homes were sold to families making at or below 60% of the area median income. At this income level, Cumberland County will be serving Treasury’s designated Impacted population. Cumberland County will hold information regarding the Purchase of the eight plots of land in South Portland and will document the following:</p> <ul style="list-style-type: none"> <li>• homeowner selection process for South Portland homes to be built in 2022-2024</li> <li>• Construction of eight single-family homes Averaging 2-3 per year at this location in 2022-2024</li> <li>• Construction of first home set to begin by May 2022. Habitat is on track to have two homes completed by the end of 2023.</li> </ul>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	8
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Habitat for Humanity of Greater Portland Nature’s Way Standish	<b>Project Identification Number:</b> 30132
<b>Funding amount:</b> \$1,300,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing
<b>Project Overview</b>	
<p>The scope of work for the SLFRF investment will consist of the construction of eight, energy efficient, single family homes, for low-income first-time homebuyers. To promote and provide long-term affordable housing Habitat for Humanity will build 12 homes in Standish Maine, which will be sold to families making at or below 60% of the area's median income.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Beneficiary data will be collected to document that these homes were sold to families making at or below 60% of the area median income. At this income level, Cumberland County will be serving Treasury’s designated Impacted population. Cumberland County will hold information regarding the Purchase of the eight plots of land in South Portland and will document the following:</p> <ul style="list-style-type: none"> <li>homeowner selection process for Standish homes to be built in 2023-2025</li> <li>Construction of eight single-family homes Averaging 2-3 per year at this location in 2023-2025</li> <li>Construction of first home set to begin by September of 2023. Habitat is on track to have two homes completed by the end of 2023.</li> </ul>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p align="center">8</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p align="center">N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p align="center">N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p align="center">N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> 911 Communication Center Expansion	<b>Project Identification Number:</b> 21008
<b>Funding amount:</b> \$2,113,406.21	
<b>Project Expenditure Name :</b> 1-Public Health	<b>Number Category:</b> 1.4-Prevention in Congregate Settings
<b>Project Overview</b>	
<p>Expansion of the 911 call center for the County, which will include new dispatcher consoles to provide greater distance from each employee. The current set-up is not able to create appropriate spacing. The County will establish new designs to have greater distance between each dispatcher. The dispatch room will also be enlarged to spread the desks out to gain even greater distance between dispatchers.</p> <p>Recipients Approach: Increase the square footage of the building to accommodate for social distancing which will include new consoles for the dispatchers to achieve this goal. Additionally, upgrading the air handler unit to provide better air exchange.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> Yes	
<b>If program evaluation being used, evaluation Description:</b>	
<b>Performance Report</b>	
<p>Once work has been completed, the County Compliance and Audit Manager will collect data from the department head annually to support the expansion in that it will produce an overall reduction in transmission of COVID19 as well as other communicable/ airborne disease within the workplace.</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly reporting as to how the project is working towards this overall goal, progress to date and a final report documenting the benefits of the project for staff. Written Justification for spending over 1 million dollars on the project with the SLFRF Award.</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Emergency Assistance Funding for unsheltered	<b>Project Identification Number:</b> 30130
<b>Funding amount:</b> \$94,000	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.37-Economic Impact Assistance: Other
<b>Project Overview</b>	
<p>The population of people experiencing homelessness grows each month in Greater Portland. COVID-19 has limited the capacity of the local shelters and has forced the City of Portland and other organizations to provide emergency shelter for people in hotels across the county. Outside of Portland Cumberland County lacks transportation, social services and general supports needed to help those experiencing homelessness. Funding is being used as capacity building and seed funding. The Public Health Manager will oversee the use of ARPA funds to support our largest City in our County, the City of Portland and community based organizations with meeting the basic needs of those in emergency shelter. These financial supports encompass multiple aspects of basic daily living such as: transportation to meet basic needs; supplies for families to keep children safe and healthy, and volunteer and donation management to address other gaps in basic needs with community support.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>The County Public Health department has worked with local partners to provide 119 Low Income Families with Car seats for Infant aged children. Additionally with these funds 996 Low Income unsheltered Families received direct transportation services, and another 1000+ Low Income unsheltered families received bus passes.</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Tri Town Behavioral Health	<b>Project Identification Number:</b> 30129
<b>Funding amount:</b> \$365,000.00	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity

**Project Overview**

The Behavioral Health Liaisons will work with law enforcement for the purpose of co-response, crisis intervention, case follow-up, referrals and connection to services, as well as the police department and community outreach, engagement, and relationship-building activities to increase behavioral health and resiliency, substance use awareness, and suicide awareness and prevention. The objective of the program is to reduce the number of cases in which law enforcement is required to exercise protective custody for the purposes of compelling mental health or substance use intervention; to reduce calls requiring police response for mental health or substance use issues, and to increase residents’ access to appropriate levels of behavioral health services.

This project has not yet started due to staffing issues.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The objective of the program is to reduce the number of cases in which law enforcement is required to exercise protective custody for the purposes of compelling mental health or substance use intervention; to reduce calls requiring police response for mental health or substance use issues, and to increase residents’ access to appropriate levels of behavioral health services. The County will collect quarterly progress reports and data on the beneficiaries served which will be the residents impacted by COVID within the towns of Cumberland, Falmouth and Yarmouth.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Quality Housing Coalition	<b>Project Identification Number:</b> 30099
<b>Funding amount:</b> \$30,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.16-Long-Term Housing Security: Services for Unhoused persons

**Project Overview**

Cumberland County awarded funds to The Quality Housing Coalition (QHC) to operate a Risk, Mitigation Fund. The overarching goal of the project is to promote housing stability amongst the County’s most housing insecure. The Fund was used to cover any and all verified damages in Project HOME tenancies and their invitees, including but not limited to lost rent, eviction processes, cleaning, plumbing, electrical, fire, and any other damages that support housing stabilization. The County administered the Fund. Upon receipt of a request from Project HOME for the Fund to pay damages, which will include a description of the damages that is verified by Project HOME, the County will pay those damages either to the landlord or to Project HOME to reimburse paid damages.

This Project is complete.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The Populations served by this program included disproportionately impacted and households that qualify for certain federal programs. A total of 8 households benefited by this program and 7 were able to use these funds to maintain housing security.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p align="center">7</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p align="center">N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p align="center">N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p align="center">N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name: Stroudwater</b>	<b>Project Identification Number:</b> 30043
<b>Funding amount:</b> \$535,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

To address the negative economic impacts of the Public Health Emergency WHDC will acquire and develop a vacant property into 60 Units of Affordable Housing in Westbrook Maine. Cumberland County’s goal of supporting these projects is to help mitigate rising costs of housing within the local market that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing. To date, Cumberland County has supported the production efforts of 293 units of affordable rental housing across our region in communities of exceptional need, including the city of Westbrook, the city of Portland and the towns of Gray and Scarborough.

The projects all will use SLFRF awards as leveraging dollars to support the project alongside funding from the Low Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 40-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

**Website Link:** <https://westbrookhousing.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Populations served by this program included disproportionately impacted and households that qualify for certain federal programs. A total of sixty units of affordable housing will be developed and used for long term affordable housing. The affordable housing project being financed has an affordability period of 45 years.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	60
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Stacey Symbol	<b>Project Identification Number:</b> 30085
<b>Funding amount:</b> \$565,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

To address the negative economic impacts of the Public Health Emergency WHDC will acquire and develop a vacant property into 55 Units of Affordable Housing in Westbrook Maine.

Cumberland County’s goal of supporting these projects is to help mitigate rising costs of housing within the local market that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing.

To date, Cumberland County has supported the production efforts of 293 units of affordable rental housing across our region in communities of exceptional need, including the city of Westbrook, the city of Portland and the towns of Gray and Scarborough.

The projects all will use SLFRF awards as leveraging dollars to support the project alongside funding from the Low Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 40-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

\*\*\*\*Project is complete.

**Website Link:** <https://westbrookhousing.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Populations served by this program included disproportionately impacted and households that qualify for certain federal programs. A total of fifty five units of affordable housing will be developed and used for long term affordable housing. The affordable housing project being financed has an affordability period of 45 years.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p align="center">55</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p align="center">N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p align="center">N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p align="center">N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Avesta Seavey Street	<b>Project Identification Number:</b> 30101
<b>Funding amount:</b> \$350,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

To address the negative economic impacts of the Public Health Emergency Avesta Housing will acquire and develop a vacant property into 60 Units of Affordable Housing in Westbrook Maine.

Cumberland County’s goal of supporting these projects is to help mitigate rising costs of housing within the local market that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing.

The projects all will use SLFRF awards as leveraging dollars to support the project alongside funding from the Low Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 45-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Populations served by this program included disproportionately impacted and households that qualify for certain federal programs. A total of Sixty units of affordable housing will be developed and used for long term affordable housing. The affordable housing project being financed has an affordability period of 45 years.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>60</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Avesta Seavey Street	<b>Project Identification Number:</b> 30101
<b>Funding amount:</b> \$250,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

To address the negative economic impacts of the Public Health Emergency Avesta Housing will acquire and develop a vacant property into 27 Units of Affordable Housing in Gray, Maine.

Cumberland County’s goal of supporting these projects is to help mitigate rising costs of housing within the local market that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing.

The projects all will use SLFRF awards as leveraging dollars to support the project alongside funding from the Low Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 45-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

**Website Link:** <https://www.avestahousing.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Populations served by this program included disproportionately impacted and households that qualify for certain federal programs. A total of Twenty Seven units of affordable housing will be developed and used for long term affordable housing. The affordable housing project being financed has an affordability period of 45 years.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p align="center">27</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p align="center">N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p align="center">N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p align="center">N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Keeping Cumberland County Warm  <b>Funding amount:</b> \$60,790.36	<b>Project Identification Number:</b> 30189
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.2-Household Assistance: Rent, Mortgage, and Utility Aid

**Project Overview**

Heating assistance is a fundamental element of health and well-being, self-sufficiency, and economic mobility. Families struggling due to hardships caused by COVID-19 are at greater risk for energy insecurity. With more than 60 percent of homes reliant on heating oil, compared to 4 percent nationally and between 24-42 percent elsewhere in New England, Maine is the most heating oil dependent state in the country. The New England electrical grid, which supplies power to a majority of Maine, is also over-reliant on natural gas-generated electricity.

This makes Maine distinctly vulnerable to the increased prices and volatility the global fossil fuel market is now experiencing. Cumberland County recognizing these factors are directly contributing to a grim winter forecast for low-income families who face impossible choices among essential needs such as food, heat, and medicine.

To address these another negative economic impacts of the pandemic on households in our community Cumberland County created the Keeping Cumberland County Warm Program. Cumberland County Partnered with 25 Local General Assistance departments in the County to provide heating assistance to households whose income was above the GA & ILHEAP Program requirements but under the SLFRF income guidelines.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

A total of 68 households throughout Cumberland County were provided heating assistance during the winter of 2023. These households were either Impact based on their income or self-certified as other population impacted by Covid19.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Behavioral Public Health Manager	<b>Project Identification Number:</b> 30020
<b>Funding amount:</b> \$296,388.26	
<b>Project Expenditure Category :</b> 3-Public Health-Negative Economic Impact: Public Sector Capacity	<b>Number Category:</b> 3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

**Project Overview**

Substance use disorders and mental health problems continue to be a top health issue of concern in Cumberland County and were named Priority Area 2 in the recently complete Community Health Improvement Plan. Overdoses continue to occur at alarmingly high rates and lack of coordination is hampering efforts that are needed to prevent them. COVID-19 has only acerbated this situation further.

Over the performance period, the Public Health department has expended to include under the SLFRF program a Behavioral Public Health Manager. By adding a Behavioral Public Health Manager position, the Public Health Department will be able to build upon current efforts to improve coordination and increase resources within the County to reduce behavioral health related deaths, like overdose and suicide, and improve wellbeing.

**Website Link:** [https://www.cumberlandcountyme.gov/departments/public\\_health\\_department/index.php](https://www.cumberlandcountyme.gov/departments/public_health_department/index.php)

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Data in the form of quarterly written narrative reports will be conducted by the Behavioral Health Manager. Reports will outline the positions attempts to build upon current efforts to improve coordination and increase resources within the County to reduce behavioral health related deaths, like overdose and suicide, and improve wellbeing. Date on the number of Impacted and Disperportiontally impacted will be tracked and documented.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Lakes Region Homeless Service Center Initiative	<b>Project Identification Number:</b> 30191
<b>Funding amount:</b> \$500,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.16-Long-Term Housing Security: Services for Unhoused persons

**Project Overview**

Acknowledging the need for regional homeless services, Cumberland County in partnership with Tedford Housing, are taking a comprehensive approach to evaluate the need and options for provision of programs and services for people experiencing or at imminent risk of homelessness in the greater Lakes Region, including the towns of Baldwin, Casco, Naples, Raymond, and Sebago. Currently, there are no defined programs or services located within the Lakes Region to aid and support people experiencing homelessness with securing emergency or permanent housing, or to assist those at risk of housing insecurity with successfully maintaining permanent housing.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

With the overall goal of this project to bring support to unhoused in the lakes region, our focus and direct beneficiaries of the project will be the Unhoused persons in greater lakes region. The County will use these finding to support long term affordable housing in this area and or direct spending towards services for the unhoused that are backed by data and stakeholder input. The evaluation has only just begun, however a final report and recommendations will be the outcomes of data. Data sets will include a housing profile of Lakes Region Towns, stakeholder interviews, needs assessment, and siting and land use analysis.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Tedford Housing family shelter apartments <b>Funding amount:</b> \$1,750,000.00	<b>Project Identification Number:</b> 30134
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.16-Long-Term Housing Security: Services for Unhoused persons

**Project Overview**

The Tedford Housing Family Shelter apartments will replace an existing emergency housing facility. The replacement will allow for the growth needed within this area and also provide apartments for families compared to the existing congregate setting. Services will directly addresses the disproportionate impact of the pandemic and potential future public health crises on the highly vulnerable population of people experiencing or at-risk of homelessness. The ARPA Funding will support only the portion of the project that will build 10-family apartment-style units.

**Website Link:** <https://tedfordhousing.org/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

SLFRF will support only the portion of the project that will build 10 family apartment style units. The Population to be served by these funds are those Impacted households that are both disproportionately impacted by Covid19 and those that have experienced increased food or housing insecurity. The project has not yet started however once underway, Cumberland County will collect data on the populations being served and the outcome of the project.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p align="center">10</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p align="center">N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p align="center">N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p align="center">N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Affordable Housing Preservation	<b>Project Identification Number:</b> 30193
<b>Funding amount:</b> \$2,500,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

The Cumberland County Preservation of Affordable Housing Program is intended to assist our region in its pursuit to preserve and produce affordable housing and increase opportunities for families and individuals to access decent affordable homes. This project has not yet started.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The Program will be targeted towards preserving affordable housing within Cumberland County and the County will work with local partners to identify and then execute pathways to preserving affordable housing. Populations Served under this program will be those Impacted Low or moderate income Households or populations, Impacted households that experienced increased food or housing insecurity, and Impacted Households that qualify for certain federal programs. Staff will track and document that population for which the preservation of housing will support. Staff will document that nexus to COVID-19 and its impacts on our regions affordable housing crisis.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>TBD</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Learning Recovery  <b>Funding amount:</b> \$140,00.00	<b>Project Identification Number:</b> 30069
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

**Project Overview**

Cumberland County has awarded BGCSM with grant funding to support its Learning Recovery program. Funding from this grant will provide resources to accelerate efforts to re-engage pre-COVID members and expand our membership to reach more students in more communities. With the overarching goal to return to pre-COVID daily attendance numbers. Funds will also provide an additional resource to enhance our learning recovery efforts and high-quality expanding learning opportunities for all ages.

**Website Link:** <https://www.bgcmaine.org/academics>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** \$140,000.00

**Evidence base for the interventions** Yes

**Is the program evaluation being used?** Yes

**If program evaluation being used, evaluation Description:** See

**Performance Report**

To date 337 club members have benefited from BGCSM services. Data will continued to be tracked and collected by BGCSM on those being served by their programing, the project will serve, impacted Low or moderate income Households or populations, Impacted Households that experienced increased food or housing insecurity. To track this data, BGCSM currently they use KidTrax, a member management program offered through the company nFocus Solutions. They also use KidTrax to input and track membership, demographics, and program attendance. Additionally, they will gather this information via online membership submissions on their website and through physical membership forms completed by families independently.

National Center for Education Statistics (“NCES”) School ID or NCES District ID: 2314812

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>To be determined</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Food Security Hub	<b>Project Identification Number:</b> 30027
<b>Funding amount:</b> \$2,000,000.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.14-Other Public Health Services

**Project Overview**

SLFRF will support capital investments focused on updating the Food Security Hub to meet the increased need for food by creating a food production and distribution facility with sufficient space and equipment, as well as a place for community collaboration and innovation where we can work collectively to combat hunger.

Capital improvements to 75 Darling Avenue will allow Preble Street to meet the skyrocketing food needs brought on by COVID-19 by expanding and updating the food facility and moving beyond the limitations of a small and unsustainable space. They will also result in innovative operational models to meet the public health best practices necessitated by the pandemic, including increased space for social distancing and a variety of distribution models beyond a soup kitchen delivery model. The Food Security Hub will fulfill the County’s stated goal to address critical regional needs and demonstrate a lasting, positive impact, and will support a strong and equitable recovery.

**Website Link:** <https://www.preblestreet.org/what-we-do/food-programs/foodsecurityhub/>

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

This project has not yet started, the SLFRF funded capital improvements. Preble Street will be required to provide both capital expenditure data requirements and the beneficiary data collection to identify those impacted by the Pandemic that are being served as an outcome of the project, with an overall goal to provide \$5,000 more meals per day.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>To be determined</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Childcare	<b>Project Identification Number:</b> 30196
<b>Funding amount:</b> \$0 (Project Canceled)	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.11-Healthy Childhood Environments: Child Care
<b>Project Overview</b>	
<p>Cumberland County created a childcare grant program with the goal of promoting childcare capacity building through expanded space. The County actively sought partners to work with that had knowledge and key skill sets need to assist childcare centers for the last year. In the Spring of 2023, The State of Maine announced additional funds for our region in support of this same effort, to avoid a duplication of benefits the County will end there grant program and reprogram these funds towards other warranted projects.</p>	
<b>Website Link:</b>	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
This project has been canceled.	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p><b>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p><b>d. Healthy Childhood Environments (EC 2.11-2.14):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Rural Affordable Rental Housing	<b>Project Identification Number:</b> 30197
<b>Funding amount:</b> \$2,000,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.15-Long-Term Housing Security: Affordable Housing

**Project Overview**

The Rural Affordable Rental Housing Program is intended to assist developers in creating affordable, workforce, rental housing consisting of five to 12 units where 100% of the units are leased to households making no more than 80% of the Area Median Income. One goal of the Affordable Rental Housing Program is to bring economic equity to Cumberland County with a preeminence on our rural areas of Cumberland County.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

The County will report to Treasury on the expenses incurred and the number of units and total number of households served by the Program. Cumberland County is partnering with Maine Housing to ensure compliance is met long term for all projects that fall under this program, this includes assets management and programmatic management. Until 2026, the County will hold and ask that all sub-recipients collect information on household income to ensure the County is complying with and meeting the thresholds set forth by the Treasury and provided to the County via the Final Rule and the Treasury’s income guidelines spreadsheets. The County will also ask that backup expense documents be provided to the County to ensure the 2 CFR Part 200 compliance requirements are met.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>TBD</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Expanding Substance Use Treatment Capacity	<b>Project Identification Number:</b> 30127
<b>Funding amount:</b> \$822,700.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.13-Substance Use Services
<b>Project Overview</b>	
Milestone Recovery will use ARPA funding to support costs associated with the expansion of its detox facility from sixteen beds to twenty-four.	
<b>Website Link:</b> <a href="https://milestone-recovery.org/">https://milestone-recovery.org/</a>	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
Milestone will provided data on those being served by the capital improvements to be funded, this project has not yet started. Currently 100% of the program’s clients have a substance use disorder; individuals with substance use disorders are disproportionately impacted by the pandemic. Of those 100%, 84% are insured by MaineCare, qualification for which is contingent on low income. An additional 12.5% have no health insurance, meaning that 96.5% of the program’s clients are either low-income or uninsured.	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a.</b> <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b.</b> <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p><b>c.</b> <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p><b>d.</b> <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Municipal Water& Sewer	<b>Project Identification Number:</b> 5455
<b>Funding amount:</b> \$4,000,000.00	
<b>Project Expenditure Category :</b> 5-Infrastructure	<b>Number Category:</b> 5.5-Clean Water: Other sewer infrastructure
<b>Project Overview</b>	
<p>The Municipal Sewer and Water Grant Program aims to provide funding to Cumberland County municipalities to support local sewer and water infrastructure needs. Goals of County ARPA Funding is to support and prioritize projects that would provide the greatest public benefit within our community. Water and sewer infrastructure investments marked one of the six ways that funds could be used for recovery and to address climate change impacts. Guidance from the U.S. Department of the Treasury identified drinking water infrastructure projects as eligible if they met the U.S.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>Projects have been selected under this program but have not started. Once Contracts are signed individual project inventory will be provided and will include the following:</p> <ol style="list-style-type: none"> <li>1.) National Pollutant Discharge Elimination System (NPDES) Permit Number ((if applicable)</li> <li>2.) Public Water System (PWS) ID number (if applicable)</li> <li>3.) Median Household Income of service area (Collection began in April 2022)</li> <li>4.) Lowest Quintile Income of the service area (Collection began in April 2022)</li> <li>5.) Documentation required the project being necessary investments.</li> </ol>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Oral Health Prevention	<b>Project Identification Number:</b> 30195
<b>Funding amount:</b> \$650,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.37-Economic Impact Assistance: Other
<b>Project Overview</b>	
<p>The Cumberland County Public Health Department will partner with the Children’s Oral Health Network of Maine to create a more coordinated and sustainable children’s preventative oral health infrastructure for Cumberland County. The Oral Health Network will create a Public Health Data system that maps areas of Cumberland County that has the greatest number of Children K-12 that are in need of preventative oral health services. It will then be used as a catalyst to link those in need with oral health preventative services. Once the mapping objective is met implementation of those services in the form of infrastructure will be the next objective of the funds.</p>	
<b>Website Link:</b> <a href="https://www.maineconh.org/">https://www.maineconh.org/</a>	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
<p>To identify the response is related and reasonably data will be collected and tracked on the total number of families identified as needing oral health services that have been impacted or disproportionately impacted by COVID 19. Additionally, tracking will be done based on the billable hours for mapping, modeling, project coordination, finance billing and infrastructure cost specific to the project scope of work herein.</p>	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Restorative Justice	<b>Project Identification Number:</b> 30194
<b>Funding amount:</b> \$125,000.00	
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.11-Community Violence Interventions
<b>Project Overview</b>	
Support initiatives by the Cumberland County District Attorney regarding Restorative Justice.	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
Project not started, Key Performance indicators are to be determined, based on final scope of work.	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p><b>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p><b>d. Healthy Childhood Environments (EC 2.11-2.14):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cumberland County Adult Education and Career Development HUB	<b>Project Identification Number:</b> 3022
<b>Funding amount:</b> \$500,000.00	
<b>Project Expenditure Category :</b> 2-Negative Economic Impacts	<b>Number Category:</b> 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

**Project Overview**

The Cumberland County Adult Education and Career Development Hub (Hub) seeks to address the acute workforce shortage exacerbated by the COVID-19 pandemic. Specifically, the Hub proposes to focus on two groups disproportionately impacted by the current economic and health crises brought on by the pandemic: 1) English language learners and 2) young adults (ages 17-28). SLFRF will address the basic needs of new Americans and youth in order to allow them to advance to the advanced workforce and college preparation courses.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Data will be collected on the beneficiaries served by the programs outline below and specific to the following Populations Served: Impacted Low or moderate income households or populations, Impacted households that qualify for certain federal programs, and disproportionately Impacted Low income households and populations.

- English Learner Data Collection:
  - --Number of students enrolled in ESOL courses
  - --Number of instructional hours
  - --Number of advising hours
  - --Number of intensity hours studied (non-traditional class)--Number of students with increase in CASAS score
- Young Adult Data Collection:
  - --Number of students enrolled in HSD/HiSET
  - --Number of students obtained HSD/HiSET
  - --Number of students employed or enrolled in College Transitions, workforce training programs, and/or postsecondary education
- National Center for Education Statistics (“NCES”) School ID or NCES District ID. List the School District if all schools within the school district received some funds: 2314812

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Regional Communications Radio Systems	<b>Project Identification Number:</b> 30198
<b>Funding amount:</b> \$1,900,000.00	<b>Project Expenditure Category :</b> 1-Public Health
<b>Project Expenditure Category :</b> 1-Public Health	<b>Number Category:</b> 1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
<b>Project Overview</b>	
Improvements to the County emergency operations center in the form of the acquisition of emergency response equipment radio systems.	
<b>Website Link:</b>	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
A final report of the overall benefit to replacing and enhancing the current system will be provided, to date the project has only gone out to bid.	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p><b>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p><b>d. Healthy Childhood Environments (EC 2.11-2.14):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> County Facilities	<b>Project Identification Number:</b> 30199
<b>Funding amount:</b> \$614,809.96	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services
<b>Project Overview</b>	
<p>As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects.</p> <p>Cumberland County has allocated the amount listed above towards Various projects identified for space enhancement either existing or proposed. Also for cost overruns of existing projects.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
Not Applicable.	

<b>Mandatory Performance Indicators (if applicable):</b>	
<p><b>a. Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17- 2.18):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	N/A
<p><b>b. Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	N/A
<p><b>c. Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	N/A
<p><b>d. Healthy Childhood Environments (EC 2.11-2.14):</b></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Revenue Replacement Real estate & Building Development	<b>Project Identification Number:</b> 30166
<b>Funding amount:</b> \$8,800,000.00	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards building development services for administrative facilities.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Jail Fire Alarm Maintenance	<b>Project Identification Number:</b> 21018
<b>Funding amount:</b> \$175,019.21	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards fire alarm maintenance at the jail.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Jail HVAC Interface upgrades	<b>Project Identification Number:</b> 21019
<b>Funding amount:</b> \$72,206.28	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards Jail HVAC interface upgrade.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Cyber Security	<b>Project Identification Number:</b> 21021
<b>Funding amount:</b> \$79,603.75	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard allowance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise. Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards Cyber Security upgrade.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> CIA Performance side curtains	<b>Project Identification Number:</b> 21022
<b>Funding amount:</b> \$100,821.61	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards performance side curtains for the Cross Insurance Arena.

**Website Link:**

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> DA Hardware	<b>Project Identification Number:</b> 21023
<b>Funding amount:</b> \$30,000.000	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards Computer Hardware for the District Attorney’s office.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Covid Expenses for Remote work	<b>Project Identification Number:</b> 22027
<b>Funding amount:</b> \$419.98	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services
<b>Project Overview</b>	
<p>As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:</p> <ul style="list-style-type: none"> <li>Construction of schools and hospital</li> <li>Road building and maintenance, and other infrastructure</li> <li>Health services</li> <li>General government administration, staff and administrative facilities</li> <li>Environmental remediation</li> <li>Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)</li> </ul> <p>Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards Computer Hardware for remote work needs.</p>	
<b>Website Link:</b> N/A	
<b>Use of Evidence</b>	
<b>Total funds being used for evidence-based interventions (if applicable):</b> N/A	
<b>Evidence base for the interventions</b> N/A	
<b>Is the program evaluation being used?</b> N/A	
<b>If program evaluation being used, evaluation Description:</b> N/A	
<b>Performance Report</b>	
Not Applicable.	

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li> <li>• <i>Number of affordable housing units preserved or developed</i></li> </ul>	<p>N/A</p>
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of workers enrolled in sectoral job training programs</i></li> <li>• <i>Number of workers completing sectoral job training programs</i></li> <li>• <i>Number of people participating in summer youth employment programs</i></li> </ul>	<p>N/A</p>
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of students participating in evidence-based tutoring programs</i></li> </ul>	<p>N/A</p>
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"> <li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li> <li>• <i>Number of families served by home visiting</i></li> </ul>	<p>N/A</p>

**SLFRF Recovery Plan Performance Report 2023 Project Inventory**

<b>Project Name:</b> Lead Testing	<b>Project Identification Number:</b> 22028
<b>Funding amount:</b> \$9,344.70	
<b>Project Expenditure Category :</b> 6-Revenue Replacement	<b>Number Category:</b> 6.1-Provision of Government Services

**Project Overview**

As outlined in the final rule, recipients have the option to make a one-time decision to calculate revenue loss according to the formula outlined in the final rule or elect a “Standard Allowance” of up to \$10 million, not to exceed the award allocation, to spend on government services throughout the period of performance. Cumberland County has elected the Standard Allowance of \$10 million, and thereby the County has set aside the total standard alliance of \$10 million dollars for Revenue Replacement related projects. These projects include a board range of general government services under the Revenue Replacement allowable use category. Government services generally include any service traditionally provided by a government, unless Treasury has stated otherwise Common examples include, but are not limited to:

- Construction of schools and hospital
- Road building and maintenance, and other infrastructure
- Health services
- General government administration, staff and administrative facilities
- Environmental remediation
- Police, first responders and other public safety services (including purchase of fire trucks and police vehicles)

Funds spent under government services are subject to streamlined reporting and compliance requirements and are not reported individually on. Cumberland County has allocated the amount listed above towards Leading Testing at our Jail. Cumberland County retained Sevee & Mahar Engineers, INC/ Environmental Safety & Hygiene Associates, LLC to provide indoor baseline sampling data for lead aerosols and lead in surface dust prior to renovation and construction activities for the exterior of the jail.

**Website Link:** N/A

**Use of Evidence**

**Total funds being used for evidence-based interventions (if applicable):** N/A

**Evidence base for the interventions** N/A

**Is the program evaluation being used?** N/A

**If program evaluation being used, evaluation Description:** N/A

**Performance Report**

Not Applicable.

**Mandatory Performance Indicators (if applicable):**

<p>a. <i>Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):</i></p> <ul style="list-style-type: none"><li>• <i>Number of households receiving eviction prevention services (including legal representation)</i></li><li>• <i>Number of affordable housing units preserved or developed</i></li></ul>	N/A
<p>b. <i>Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):</i></p> <ul style="list-style-type: none"><li>• <i>Number of workers enrolled in sectoral job training programs</i></li><li>• <i>Number of workers completing sectoral job training programs</i></li><li>• <i>Number of people participating in summer youth employment programs</i></li></ul>	N/A
<p>c. <i>Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27):</i></p> <ul style="list-style-type: none"><li>• <i>Number of students participating in evidence-based tutoring programs</i></li></ul>	N/A
<p>d. <i>Healthy Childhood Environments (EC 2.11-2.14):</i></p> <ul style="list-style-type: none"><li>• <i>Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)</i></li><li>• <i>Number of families served by home visiting</i></li></ul>	N/A